



GREATER SHEPPARTON CITY COUNCIL
DRAFT BUDGET
2018/2019

COUNCIL PLAN IN ACTION



GREATER
SHEPPARTON

MAKING
GREAT
THINGS
HAPPEN

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Mayor's Introduction

The Councillors and I are pleased to release the Draft Budget 2018/2019 to the Greater Shepparton Community. This budget builds on our Council Plan 2017-2021 vision which focuses on the following five key areas:

- Leadership and Governance
- Social
- Economic
- Built
- Environment.

The draft budget details the resources required over the next year to fund the large range of services we provide to the community. It also details the funding sources required for improving and renewing Council's physical infrastructure.

The underlying financial principles of this draft budget and for the organisation going forward are to:

- a) generate an operating surplus
- b) fully fund asset renewals
- c) borrow responsibly.

All 3 principles have been applied in the 2018/2019 draft budget which is a significant achievement.

As Councillors, it is our job to listen to community sentiment and understand your priorities. Our focus for the next year is to deliver on the projects and services that make our municipality a great place to live and respond to the challenges we are currently facing. These projects include:

- Beginning construction of the new Shepparton Art Museum
- Continuing the construction of Cosgrove 3 landfill
- Growing the One Tree per Child program

Rate increases have been capped at 2.25 per cent in line with the Fair Go Rates Systems (FGRS). Despite the financial challenge this poses, Council has elected not to apply to the Essential Services Commission (ESC) for a variation. A great deal of work has been completed by council officers to identify operational savings and efficiencies to align with the proposed 2.25 per cent increase.

During February 2018 Greater Shepparton City Council proposed a change to the number of rating differentials for the 2018/2019 financial year. A number of community information and feedback sessions were held, combined with a mail out and online survey to inform ratepayers and capture feedback. The majority of feedback indicated support from ratepayers on the proposed option which is aimed at making Greater Shepparton City Council's rating strategy easier to understand, simpler to administer while maintaining fairness for all ratepayers.



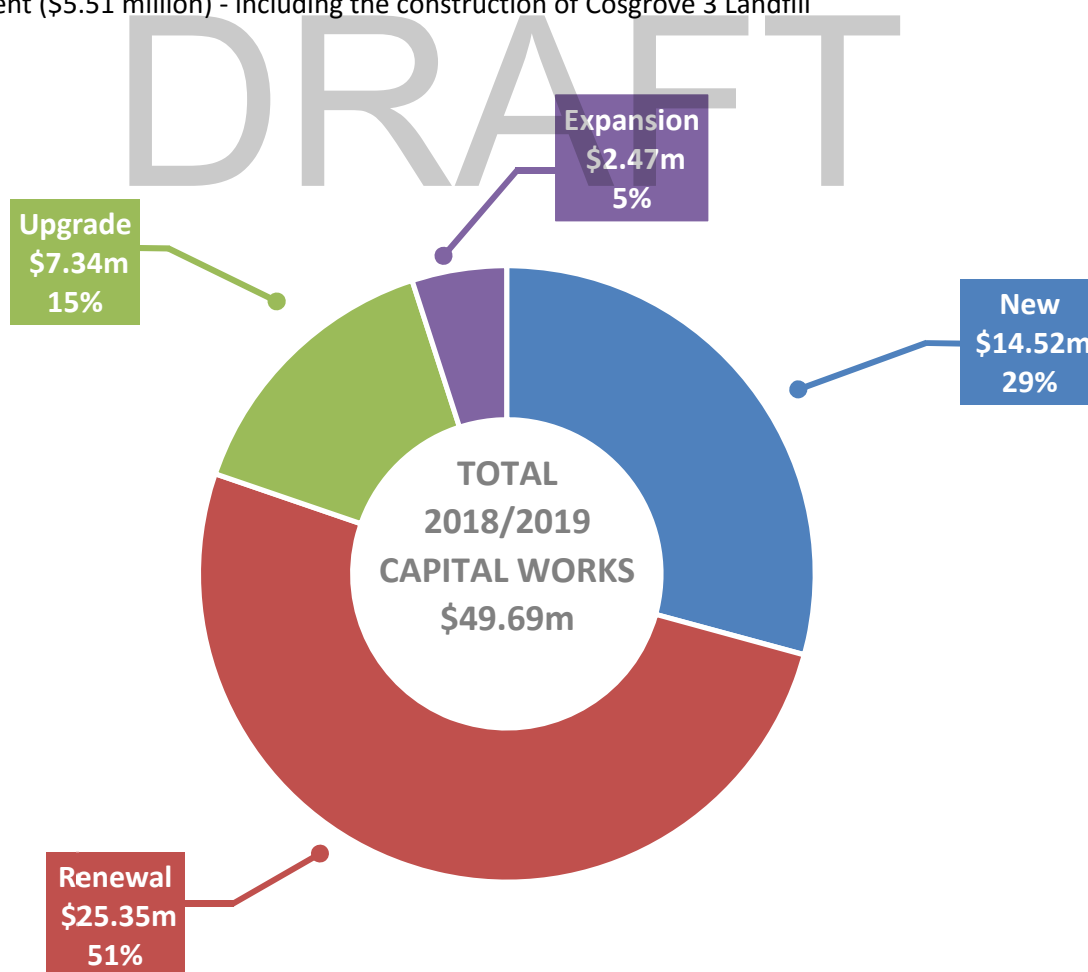
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The following provides a statistical snapshot of the 2018/2019 draft budget:

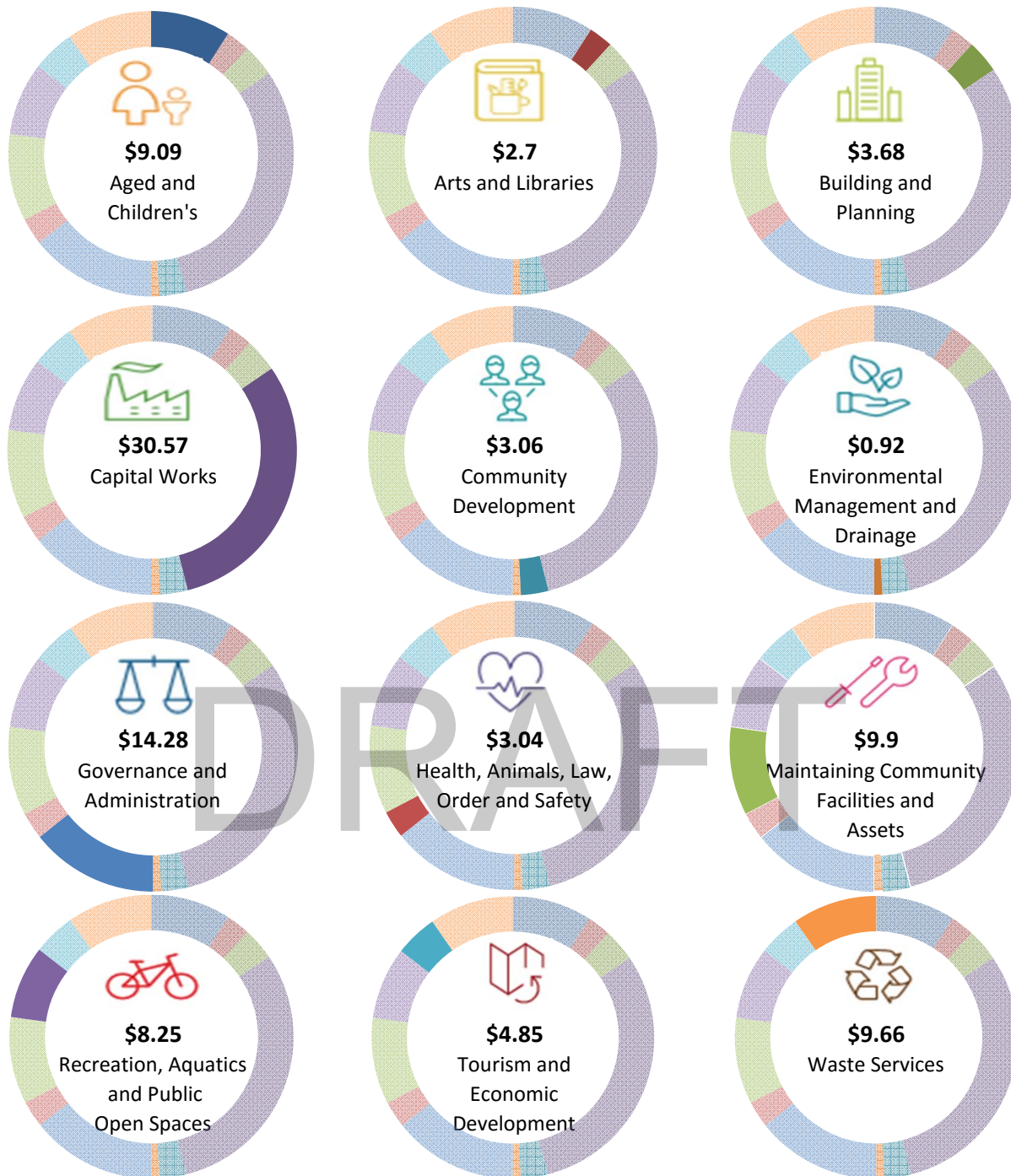
Total Revenue	\$140.42 million (2017/2018 forecast = \$129.95 million)
Total Expenditure	\$124.61 million (2017/2018 forecast = \$119.6 million)
Accounting Result	\$15.8 million surplus (2017/2018 forecast = \$10.35 million surplus) (Refer Comprehensive Income Statement in section 3)
Adjusted Underlying Operating Result	\$1.69 million surplus (2017/2018 forecast = \$1.31 million deficit) (Refer Notes to the Financial Statements section 4)
Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expense.	
Cash Result	\$7.11 million deficit (2017/2018 forecast = \$3.84 million deficit) (Refer Statement of Cash Flow in Section 3)
This is the net funding result after considering the funding requirement to meet loan principal repayments and the reserve transfers	
Capital Works Program	\$49.69 million (2017/2018 forecast = \$35.12 million) - \$37.58 million from Council operations - \$12.11 million from external grants and contributions

In this budget we have allocated funding of \$35.16 million for asset renewals, upgrades and expansions. The proposed budget also funds \$14.52 million for new assets. Highlights of the capital program include:

- Roads (\$18.63 million) – including roads for renewal program, Welsford St Upgrade, Maude Street Upgrade, and Road Sealing Program
- Buildings (\$12.36 million) - including the construction of the new Shepparton Art Museum
- Waste Management (\$5.51 million) - including the construction of Cosgrove 3 Landfill



Below provides an indication of how Council allocates its expenditure across the main services it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.



The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. I encourage you to read the remainder of this document, in conjunction with our revised Council Plan 2017-2021.

Cr Kim O'Keeffe
MAYOR

1. Link to the Council Plan

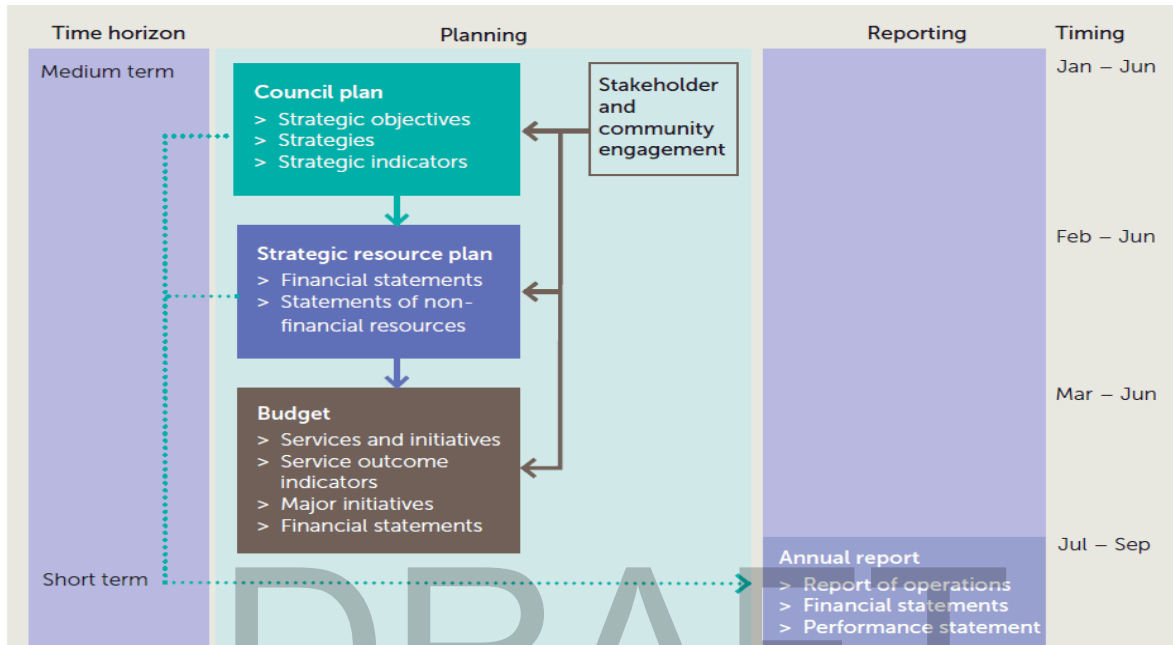
This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).



1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.

Source: Department of Environment, Land, Water and Planning



In addition to the above, Council has a long term plan (Greater Shepparton 2030) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.2 Our purpose

Our vision

Greater Shepparton, Greater Future, a thriving economy in the foodbowl of Victoria with excellent lifestyles, innovative agriculture, a diverse community and abundant opportunities.

Our values

Greater Shepparton City Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Greater Shepparton City Council staff practise the following organisational values enhance the quality of this partnership:

- **Respect first, always** - We are attentive, listen to others and consider all points of view in our decision making.
- **Take ownership** - We take pride in honouring our promises and exceeding expectations, and are transparent with and accountable for our actions.
- **Courageously lead** - We lead with integrity, and stand by what is in the best interests of the Greater Shepparton community.
- **Working together** - We work collaboratively to create higher quality outcomes that are more efficient, thoughtful, effective and responsive. We cannot accomplish all that we need to do without working together.
- **Continually innovate** - We are open to new ideas and creatively seek solutions that encourage up to do our best for our community.
- **Start the celebration** - As ambassadors for our people and place, we proudly celebrate the strengths and achievements of Council and the Greater Shepparton community.

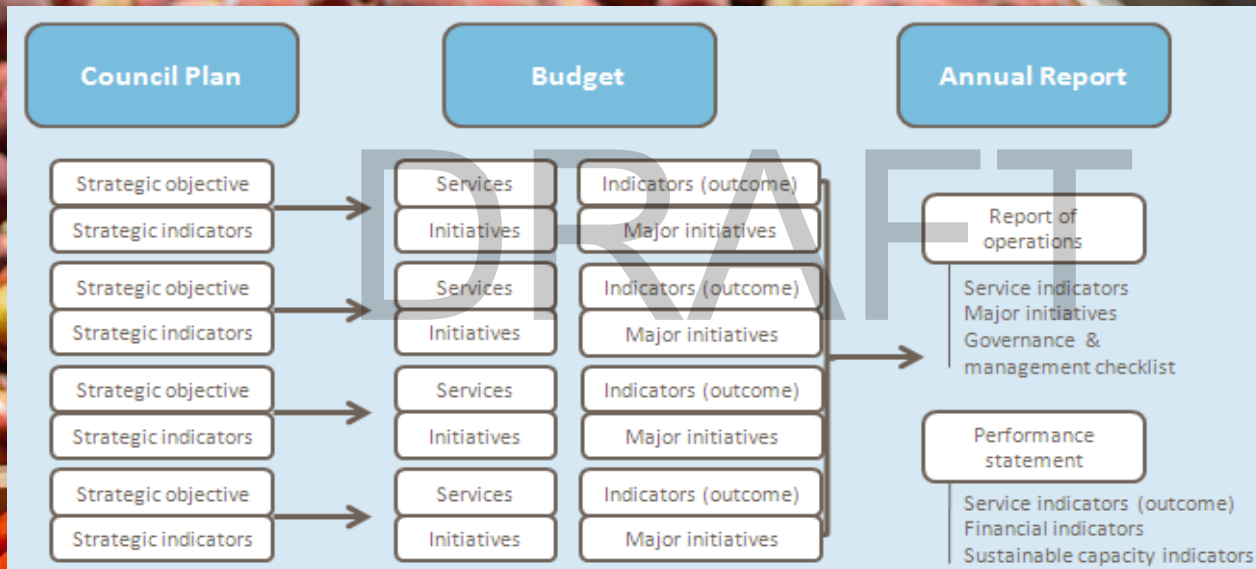
1.3 Strategic objectives

Council delivers activities and initiatives under 5 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the 2017 - 2021 years. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
Leadership and Governance	Provide strong civic leadership, advocacy and good governance in the operation of Greater Shepparton City Council.
Social	Develop resilient, inclusive, healthy communities that make Greater Shepparton a safe and harmonious place to live, work, learn and play.
Economic	Build a thriving, resilient economy where Greater Shepparton is recognised as a competitive place to invest and grow business.
Built	Provide and support appealing relevant infrastructure that makes Greater Shepparton an attractive, liveable regional city.
Environment	Enhance and protect the clean, green environment that makes Greater Shepparton the unique place it is.

2. Services and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/2019 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



2.1 Strategic Objective 1: Leadership and Governance

Provide strong civic leadership, advocacy and good governance in the operation of Greater Shepparton City Council.

Services

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	2017/18 \$'000	Budget 2018/19 \$'000
Corporate Governance	Provide internal consultation, advice and support to Councillors, the Chief Executive Officer and all Council officers.	2,331 (3) 2,328	1,656 (16) 1,640	1,750 (0) 1,749
Corporate Services Management	Lead and manage Council's Corporate Services Directorate.	293 0 293	295 0 295	302 0 302
Councillor Management and Support	Provide the support mechanisms that enable Councillors to operate within the relevant legislation and to provide a framework to enable setting the strategic direction for Council.	769 (76) 693	456 (35) 422	494 0 494
Customer Service	Support Council's vision through ensuring that our citizen's enquiries and issues are acknowledged, understood and, where possible, resolved at the first point of contact.	727 0 727	861 0 861	870 0 870
Financial Services	Maintain accountability for all financial transactions of the Council, develop the annual budget and quarterly budget reviews, implement and monitor internal control procedures, maintain efficient financial accounting systems and records, and produce the statutory annual accounts.	1,077 (14,340) (13,263)	2,643 (5,251) (2,609)	2,532 (9,834) (7,302)
Information and Communications Technology	Maintain, develop and implement Council's hardware and software requirements.	3,144 (3) 3,141	3,240 (0) 3,240	3,545 0 3,545
Information Management	Manage and maintain Council's record management processes and systems.	0 0 0	811 0 811	1,017 0 1,017
Infrastructure Management	Provide leadership and strategic direction regarding the provision of infrastructure maintenance and capital works.	488 0 488	326 0 326	327 0 327
Marketing and Communications	Facilitate clear and consistent communication ensuring members of the community are fully aware, informed and engaged in Council activities.	1,444 0 1,444	1,480 (48) 1,432	1,540 0 1,540
People and Development	Assist the organisation in the effective recruitment, development, management and retention of staff.	2,764 (26) 2,738	2,033 (7) 2,025	3,027 0 3,027

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	Actual 2017/18 \$'000	Budget 2018/19 \$'000
Procurement	Provide advice and assistance to all areas of the organisation on procuring and contracting goods and services for the Council.	318 <u>0</u> 318	315 <u>0</u> 315	397 <u>0</u> 397
Rates and Valuations	Administer all of the statutory rating and valuation services for ratepayers in a timely and meaningful manner.	810 <u>(663)</u> 147	1,047 <u>(368)</u> 679	859 <u>(475)</u> 383
Risk Management	Provide a structure and framework to manage organisational risk, and manage the internal and external audit functions for the organisation.	1,701 <u>(191)</u> 1,510	1,583 <u>(213)</u> 1,370	1,539 <u>(189)</u> 1,350
Sustainable Development Management	Oversee the management of the Building, Planning, Economic Development and Environment departments.	303 <u>0</u> 303	426 <u>0</u> 426	314 <u>0</u> 314

Major Initiatives

- 1) Strategic Service Planning across all areas of the organisation
- 2) Introduction of centralised annual valuations

Initiatives

- 3) Implementation of the Municipal Association Victoria Procurement LEAP program
- 4) Information and Communications (ICT) core computing and storage refresh

Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Leadership & Governance service objectives.

Service	Indicator	Performance Measure	Computation
Corporate Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community.

2.2 Strategic Objective 2: Social

We will improve liveability through social and recreational opportunities, a range of inclusive community services and activities, and valuing our diversity.

Services

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	Actual 2017/18 \$'000	Budget 2018/19 \$'000
Active Living Management and Coordination	Operations of Aquamoves, seasonal pools, indoor sports stadiums, SPC KidsTown and the Connection venues and a range of Health Promotion programs and activities such as Activities in the Park.	493 (3) 490	525 (5) 519	496 <u>0</u> 496
Commonwealth Home Support Program	Provide assessment and in home support for Greater Shepparton residents over the age of 65 years.	3,328 (3,854) (526)	3,420 (3,601) (181)	3,260 (3,361) (101)
Animal Management and Local Laws	Supports the community through provision of a number of services that support our animal community and its owners and regulate the municipality through Council's Local Laws.	1,329 (635) 694	1,460 (707) 753	1,604 (689) 915
Arboriculture Services	Deliver Arboriculture management and maintenance services for all trees on Council managed properties.	991 (79) 912	1,199 (25) 1,174	1,089 (25) 1,064
Building Services	Administration and enforcement of the Building Regulations under Section 212 of the Building Act.	995 (585) 410	910 (683) 228	966 (640) 326
Building Works	Undertake the maintenance of Council owned and controlled buildings to support service delivery to citizens, to community groups and organisations, and ensure safety of staff and users through full compliance with building code regulations.	1,825 (18) 1,807	2,084 <u>0</u> 2,084	2,152 <u>0</u> 2,152
Cemeteries	Deliver management and horticulture maintenance services for the Pine Lodge and Kialla West cemeteries.	333 (309) 24	225 (225) 0	0 <u>0</u> 0
Civic Presentation	Delivery of cleaning and maintenance services to public toilets, the Mall and central business districts in town and suburbs. Includes the provision of building, playground, lighting and furniture maintenance services to the Parks, Sports and Recreation department.	519 <u>0</u> 519	756 <u>0</u> 756	350 <u>0</u> 350
Community Facilities	Support and maintain the North Shepparton Community Hub and the Youth Club Hall.	42 (26) 16	49 (28) 20	51 (23) 28
Community Management	Appropriately administer the Greater Shepparton City Council Community Directorate.	338 (5) 333	318 <u>0</u> 318	319 <u>0</u> 319

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	2017/18 \$'000	Budget 2018/19 \$'000
Community Strengthening	Bring together a number of diverse programs to build strong sustainable and resilient communities across Greater Shepparton.	1,507 (80) 1,427	1,622 (134) 1,487	1,579 (10) 1,569
DHHS Under 65	Provide assessment and in home support for Greater Shepparton residents under the age of 65 years with a disability.	351 (743) (393)	491 (748) (257)	656 (793) (137)
Disability and Positive Ageing Support	Promote positive events and programs for Greater Shepparton's disabled and ageing residents.	74 (112) (37)	211 (132) 79	220 (134) 86
Early Childhood Education	Provide high quality education and care for children from birth to school entry in specialist/purpose built facilities.	8,412 (7,234) 1,179	8,400 (7,223) 1,177	8,688 (7,791) 897
Emergency Management	Administer the Municipal Emergency Management Plan, including community recovery.	154 (120) 34	137 (120) 17	169 (120) 49
Healthy Community Programs	Provide a range of programs and activities facilitating a number of actions of the current Municipal Public Health Plan and contributing to the overall health and well-being of Greater Shepparton.	456 (190) 266	557 (78) 480	488 (83) 405
Indoor Sports	Operation and maintenance of the Shepparton Sports Stadium, Tatura Community Activity Centre and the lease of the Mooroopna Sports Stadium.	285 (266) 19	345 (245) 99	358 (252) 106
Library	Greater Shepparton City Council is a member of the Goulburn Valley Regional Library Corporation (GVRLC) which delivers a range of library and other services including outreach programs. GVRLC is a separate Corporation and is contracted to provide library services with the borders of Greater Shepparton, Moira and Strathbogie municipalities.	1,604 0 1,604	1,652 0 1,652	1,692 0 1,692
Maternal and Child Health	Deliver the State Government Key Ages and Stages schedule of developmental checks for children from birth until school entry. Provide support and education to parents in the early years of their children's lives.	1,491 (718) 773	1,524 (755) 770	1,529 (788) 741
Native Vegetation	Deliver horticulture maintenance to native open space areas, water bodies, wetlands and road side services. Includes provisions of landscaping and irrigation system maintenance services.	652 (4) 647	694 (56) 638	690 0 690
Neighbourhood Management	Lead, manage and oversee the successful delivery of all functions of the Neighbourhoods Department.	771 (69) 702	838 (92) 746	924 (24) 900

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	2017/18 \$'000	Budget 2018/19 \$'000
Parks	Deliver horticulture maintenance to parks, public open spaces, aquatic facilities and childcare centres.	2,421 <u>0</u> 2,421	4,168 <u>(37)</u> 4,131	4,079 <u>0</u> 4,079
Performing Arts and Conventions	Encourage participation and enjoyment of the Performing Arts in the community both at Riverlinks Venues (Westside PAC and Eastbank PAC) and throughout Greater Shepparton and to maximise the usage of the Council owned and operated Centres.	2,404 <u>(1,463)</u> 940	2,624 <u>(1,499)</u> 1,126	2,749 <u>(1,500)</u> 1,249
Planning	Provide statutory planning services, development facilitation and administration and enforcement of the planning scheme including the assessment and approval of development applications.	2,938 <u>(1,223)</u> 1,714	3,189 <u>(1,270)</u> 1,919	2,855 <u>(1,380)</u> 1,475
Regional Aquatic Centre	Operation and management of Greater Shepparton's regional aquatic centre and gym Aquamoves.	3,735 <u>(3,100)</u> 635	3,678 <u>(3,219)</u> 459	3,883 <u>(3,323)</u> 560
Rural Outdoor Pools	Provide seasonal swimming pools at Mooroopna, Merrigum and Tatura as well as financial support to the committee management Murchison swimming pool.	295 <u>(67)</u> 227	362 <u>(67)</u> 295	397 <u>(65)</u> 332
Senior Citizens Centres	Provide capital and operational support to Greater Shepparton's Senior Citizen centres	26 <u>(72)</u> (46)	31 <u>(40)</u> (9)	39 <u>(55)</u> (16)
Shepparton Art Museum	Holds a growing collection of exemplary Contemporary Australian art and one of Australia's most significant ceramic collections along with a painting and works on paper collection.	1,362 <u>(321)</u> 1,041	1,347 <u>(375)</u> 972	1,643 <u>(475)</u> 1,168
Sports Facilities	Deliver horticulture maintenance services to sports fields and recreation reserves. This includes specialist turf management for high profile sports venues and day to day maintenance of more than 25 community sports fields.	994 <u>0</u> 994	1,094 <u>0</u> 1,094	1,112 <u>0</u> 1,112
Sport, Recreation and Open Space Strategic Services	Deliver administration, project management and strategic planning support.	922 <u>(189)</u> 733	322 <u>(214)</u> 108	956 <u>(257)</u> 699
Youth	Work with the agencies currently services to young people in Greater Shepparton to ensure opportunities for education, work and social engagement are maximised.	340 <u>(112)</u> 228	355 <u>(126)</u> 229	374 <u>(125)</u> 249

Major Initiatives

- 5) Construction of the new Shepparton Art Museum.
- 6) Implementation the Universal Access and Inclusion Plan 2018-2021

Initiatives

- 7) Continuation of the Greater Shepparton City Council's Activities in the Park Program
- 8) Increase participation of children enrolled in Maternal and Child Health Service
- 9) Development and implementation of the Youth Strategy and Action Plan 2018-2023

Service Performance Outcome Indicators

The following indicator outlines how we intend to measure achievement of the Social service objectives.

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits. (Percentage of children attending the MCH key ages and stages visits).	(Number of actual MCH visits / Number of expected MCH visits) x 100
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits by Aboriginal children. (Percentage of Aboriginal children attending the MCH key ages and stages visits).	(Number of actual MCH visits for Aboriginal children / Number of expected MCH visits for Aboriginal children) x 100
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members).	(Number of active library members / municipal population) x 100
Pool Facilities (Regional Aquatic Centre)	Utilisation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population).	Number of visits to pool facilities / Municipal population
Animal Management	Health and Safety	Animal management prosecutions (Number of successful animal management prosecutions).	Number of successful animal management prosecutions.
Food Safety (Environmental Health)	Health and Safety	Critical and major non-compliance notifications. (percentage of critical and major non-compliance notifications that are followed up by Council).	(Number of critical non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance about food premises) x 100

2.3 Strategic Objective 3: Economic

We will promote economic growth through working with existing businesses and industries, encouraging new business development and diversification, attracting and supporting education within our city, and strengthening the agricultural industry.

Services

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	Actual 2017/18 \$'000	Budget 2018/19 \$'000
Business and Industry Development	Identify opportunities to retain, diversify and grow existing business and jobs, and to encourage new investment. Lobby other tiers of government for assistance to provide infrastructure and services commensurate with a growing regional municipality.	1,072 <u>(101)</u> 971	1,194 <u>(117)</u> 1,077	1,491 <u>(112)</u> 1,379
Business Centre	Greater Shepparton City Council promotes the growth of Business in our region by providing support with office accommodation, industrial space, business support, meeting facilities, and phone/fax and training services. Providing these services at competitive rates enables businesses to minimise start-up costs, creating an impetus for entrepreneurialism and growth. The Business Centre rents space on a month to month basis, without requiring tenants to enter into a long-term lease. It is also flexible in its configuration and structure to allow tenants to expand and contract the space they occupy as needed. The environment is professional and allows the tenant's business to be part of a wider community thus gaining support from like-minded enterprises.	235 <u>(183)</u> 51	248 <u>(225)</u> 23	264 <u>(290)</u> (26)
Events	Promote Greater Shepparton as a vibrant destination, maximising visitation to the region and increasing the length of stay through the development of sustainable events, as a leading regional sports events destination and reduce economic leakage by presenting a range of diverse events to engage local audiences.	1,882 <u>(439)</u> 1,443	1,927 <u>(391)</u> 1,537	2,075 <u>(433)</u> 1,642
Holiday Park	Continue to provide tourist services with suitably meet the needs of visitors to the municipality including the Victoria Lake Holiday Park.	510 <u>(675)</u> (165)	526 <u>(650)</u> (124)	494 <u>(521)</u> (28)

Program	Description of services provided	Actual	Forecast	Draft
		2016/17	2017/18	Budget
		\$'000	\$'000	2018/19
Saleyards	Provide a state-of-the-art selling facility with an emphasis on providing a safe environment for clients, agents, staff and stock.	1,118 <u>(1,557)</u> (439)	1,169 <u>(1,623)</u> (453)	1,284 <u>(1,695)</u> (411)
Shepparton Show Me	A comprehensive marketing program with the objective of enticing people to come to Shepparton, utilise the city's services, attend an event or festival, dine, stay overnight and shop at local businesses.	590 <u>0</u> 590	620 <u>0</u> 620	620 <u>0</u> 620
SPC Ardmona Kids Town	Greater Shepparton's Regional Adventure Playground (including the Connection) - provides an important facility for local residents to enhance their health and wellbeing and is a key contributor to regional tourism.	698 <u>(352)</u> 346	631 <u>(327)</u> 305	623 <u>(386)</u> 237
Strategic Asset Management	Facilitate asset management planning through the provision of accurate, timely and meaningful asset information. This enables the effective management of infrastructure based on its condition to support the delivery of services to the community.	1,248 <u>(237)</u> 1,012	1,467 <u>(120)</u> 1,347	1,179 <u>(94)</u> 1,085
Tourism	Promote Greater Shepparton as a vibrant destination and maximise visitation to the region, and increase length of stay through the development of sustainable attractions and experiences.	891 <u>(43)</u> 847	904 <u>(33)</u> 871	933 <u>(33)</u> 900

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Major Initiatives

10) CBD revitalisation

Initiatives

11) Continued implementation of the Greater Shepparton Great Things Happen Here campaign

Service Performance Outcome Indicators

The following indicator measures achievement of the Economic service objectives. This indicator has been identified by Local Government Victoria as being an optional indicator for 2018/2019.

Service	Indicator	Performance Measure	Computation
Economic Development (Business and Industry Development)	Economic Activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality).	(Number of businesses with an ABN in the municipality at the end of the financial year less they number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year) x 100

2.4 Strategic Objective 4: Built

We will provide and maintain urban and rural infrastructure to support the development and liveability of our communities.

Services

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	Actual 2017/18 \$'000	Budget 2018/19 \$'000
Aerodrome Management	Provide a service to Shepparton and the regional community with the provision of air ambulance transport, charter flights, commercial pilot training, recreation flying and onsite aeronautical maintenance.	61 (48) 13	99 (162) (63)	93 (107) (14)
Bridges	Undertake maintenance and renewal of road signage and roadside furniture, fire plugs, street lighting and street furniture to ensure appropriate levels of service and convenience to road users and members of the public, as well as ensuring appropriate and compliant safety standards are being met.	863 <u>0</u> 863	210 <u>0</u> 210	165 <u>0</u> 165
Concrete Works	Deliver maintenance and renewal programs for Council's path network and its kerb and channel infrastructure, to ensure maximum functionality, safety for the public, and preservation of the assets.	792 <u>0</u> 792	1,017 <u>0</u> 1,017	991 <u>0</u> 991
Development Team	Works closely with developers and others to facilitate land use and development across the municipality through the planning permit process.	475 (247) 228	1,857 (525) 1,332	1,207 (340) 867
Drainage Works	Undertake maintenance work of urban and rural drainage systems to provide maximum functionality and ensure asset preservation into the future.	758 (0) 758	823 (0) 823	928 (1) 927
Fleet and Stores	Manage Council's plant and fleet to meet current and future needs in a cost efficient and effective manner. To manage Council's stores, purchasing and material stock.	2,983 (4,500) (1,518)	2,444 (4,395) (1,951)	2,549 (4,098) (1,549)
Investigation Design	Town Planning investigate and design Council's capital budget program.	788 (6) 782	923 (0) 923	824 (0) 824
Parking Enforcement	Carry out regulatory functions governed by several Acts and regulations and other activities including parking enforcement, collection of money from parking meters and ticket machines, and school crossing supervisions at 23 locations.	1,273 (2,778) (1,506)	1,242 (2,416) (1,174)	1,473 (2,713) (1,240)

Program	Description of services provided	Actual	Forecast	Draft
		2016/17	2017/18	Budget
		\$'000	\$'000	2018/19
				\$'000
Projects Administration	Provide a consolidated unit across the Projects department.	416 (4,433) (4,017)	370 <u>0</u> 370	569 <u>0</u> 569
Project Management Office	Coordinate the timely delivery of Council's capital budget program.	33 <u>0</u> 33	660 <u>(1,506)</u> (846)	300 <u>(3,073)</u> (2,773)
Road Works	Undertake maintenance and renewal programs on Council's sealed and unsealed road network to ensure our roads provide safe and efficient travel for citizens, support industry and tourism, and meet all necessary compliance obligations under the Road Management Act.	4,167 <u>(7)</u> 4,160	4,659 <u>(0)</u> 4,658	4,848 <u>0</u> 4,848
Works and Waste Administration	Provide management and administrative support to the Department in its endeavours to deliver quality services to citizens, and pick up some miscellaneous but essential services, where there is no logical fit within other programs.	1,744 <u>(64)</u> 1,679	1,938 <u>(82)</u> 1,857	1,809 <u>(70)</u> 1,739

Major Initiatives

- 12) Welsford Street Upgrade - Stage 4 construction

Initiatives

- 13) Nixon Street bus interchange and Skene Street centre road parking
14) Shepparton Aerodrome plane parking area CASA compliance

Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Built service objectives.

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council).	(Number of VCAT decisions that upheld Council's decision in relation to a planning application / Number of decisions in relation to planning applications subject to review by VCAT) x 100.
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.5 Strategic Objective 5: Environment

We will continue to value our heritage, open spaces and natural environments, maintaining and enhancing them, and enabling greater access for people to connect with our environment.

Services

Program	Description of services provided	Actual	Forecast	Draft
		2016/17 \$'000	Actual 2017/18 \$'000	Budget 2018/19 \$'000
Environmental Health	Regulatory functions governed by several Acts and Regulations and various Health Promotion activities.	1,214 <u>(541)</u> 673	1,275 <u>(432)</u> 843	1,342 <u>(426)</u> 915
Environmental Management	Facilitate sustainable environment growth and development within Greater Shepparton.	1,479 <u>(246)</u> 1,233	1,398 <u>(368)</u> 1,030	1,489 <u>(299)</u> 1,190
Waste and Resource Recovery	Manage Council's waste services and facilities including landfills, transfer stations, kerbside services and litter bins.	8,021 <u>(3,468)</u> 4,553	12,095 <u>(4,715)</u> 7,379	13,630 <u>(5,975)</u> 7,656

Major Initiatives

- 15) Growing the 'One Tree per Child' program which will see 18,830 native indigenous plants planted in 2018/2019
- 16) Construction of Cosgrove 3 landfill

Initiatives

- 17) Installation of roof top solar panels on Council buildings

Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of the Environment service objectives.

Service	Indicator	Performance Measure	Computation
Food Safety (Environmental Health)	Health and Safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council).	(Number of critical non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance about food premises) x 100
Waste Collection (Waste and Resource Recovery)	Waste Diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that are diverted from landfill).	(Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins) x 100

2.6 Reconciliation with budgeted operating result

	Net Cost \$'000	Expenditure \$'000	(Revenue) \$'000
Leadership and Governance	8,015	18,514	(10,499)
Social	23,454	45,368	(21,913)
Economic	5,399	8,961	(3,562)
Built	5,354	15,755	(10,401)
Environment	9,761	16,461	(6,700)
Total services and initiatives	51,983	105,058	(53,075)
Expenses added in:			
Depreciation	23,603		
Finance costs	150		
Deficit before funding sources	75,735		
Funding sources added in:			
Rates and charges revenue	(67,755)		
Waste charge revenue	(9,672)		
Total funding sources	(77,426)		
Operating (surplus)/deficit for the year	(1,691)		
Less			
Capital grants	(11,200)		
Capital contributions	(2,911)		
(Surplus)/Deficit funds for the year	(15,803)		

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3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2018/2019 has been supplemented with projection to 2021/2022 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

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Comprehensive Income Statement

For the four years ending 30 June 2022

		Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Strategic Resource Plan Projections		
	NOTES			2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Income						
Rates and charges	4.1.2	74,628	77,426	79,701	82,042	84,452
Statutory fees and fines	4.1.3	3,184	3,395	3,463	3,532	3,603
User Fees	4.1.4	17,694	18,868	19,434	20,017	20,618
Grants - operating	4.1.5	16,929	23,416	23,650	23,887	24,126
Grants - capital	4.1.5	5,852	11,200	9,100	7,100	15,600
Contributions - monetary	4.1.6	4,732	2,269	3,750	1,000	1,000
Contributions - non-monetary	4.1.6	5,450	2,000	2,000	2,000	2,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(750)	(150)	(155)	(159)	(164)
Fair value adjustments for investment		0	0	0	0	0
Share of net profits/(losses) of associates and joint ventures		0	0	0	0	0
Other income	4.1.7	2,228	1,992	2,037	2,081	2,126
Total income		129,949	140,417	142,980	141,500	153,361
Expenses						
Employee costs	4.1.8	46,955	49,506	50,496	51,506	52,536
Materials and Consumables	4.1.9	48,556	49,724	49,817	50,315	50,819
Depreciation and amortisation	4.1.10	22,405	23,603	24,075	24,557	25,048
Bad and doubtful debts		146	174	171	174	172
Borrowing costs	4.1.11	1,140	1,020	957	1,151	1,057
Other expense		398	587	608	629	651
Total expenses		119,601	124,614	126,124	128,332	130,283
Surplus/(deficit) for the year		10,348	15,803	16,856	13,168	23,078
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods:						
Net asset revaluation increment /(decrement)		0	0	0	11,435	0
Share of other comprehensive income of associates and joint ventures		0	0	0	0	0
Items that may be reclassified to surplus or deficit in future periods						
		0	0	0	0	0
Total comprehensive result		10,348	15,803	16,856	24,603	23,078

Balance Sheet

For the four years ending 30 June 2022

	NOTES	Forecast	Draft	Strategic Resource Plan		
		Actual 2017/18 \$'000	Budget 2018/19 \$'000	Projections		
				2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Assets						
Current assets						
Cash and cash equivalents		21,460	14,352	9,119	9,011	12,566
Trade and other receivables		7,209	7,092	7,206	7,125	7,701
Other financial assets		17,000	13,600	10,880	8,704	6,963
Inventories		74	74	74	74	74
Other assets		1,051	1,051	1,051	1,051	1,051
Total current assets	4.2.3	46,793	36,169	28,330	25,964	28,355
Non-current assets						
Investments in associates and joint ventures		1,511	1,511	1,511	1,511	1,511
Property, infrastructure, plant &		1,071,112	1,098,657	1,129,671	1,154,869	1,173,732
Intangible assets		848	848	848	848	848
Total non-current assets		1,073,472	1,101,016	1,132,030	1,157,228	1,176,091
Total assets	4.2.1	1,120,265	1,137,185	1,160,360	1,183,193	1,204,446
Liabilities						
Current liabilities						
Trade and other payables		6,220	8,715	9,011	9,136	9,299
Trust funds and deposits		2,717	2,717	2,717	2,717	2,717
Provisions		10,119	10,119	10,119	10,119	10,119
Interest-bearing loans and borrowings	4.2.5	1,025	1,447	1,894	1,987	2,086
Total current liabilities	4.2.3	20,081	22,998	23,741	23,959	24,221
Non-current liabilities						
Provisions		7,094	7,094	7,094	7,094	7,094
Interest-bearing loans and borrowings	4.2.5	17,409	15,610	21,186	19,198	17,112
Total non-current liabilities		24,503	22,704	28,280	26,292	24,206
Total liabilities	4.2.2	44,584	45,702	52,021	50,251	48,427
Net assets		1,075,681	1,091,483	1,108,339	1,132,942	1,156,019
Equity						
Accumulated surplus		529,955	545,757	562,613	575,781	598,858
Reserves		545,726	545,726	545,726	557,161	557,161
Total equity		1,075,681	1,091,483	1,108,339	1,132,942	1,156,019

Statement of Changes in Equity

For the four years ending 30 June 2022

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018					
Balance at beginning of the financial year		1,065,332	519,606	545,726	0
Surplus/(deficit) for the year		10,348	10,348	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		1,075,681	529,955	545,726	0
2019					
Balance at beginning of the financial year		1,075,681	529,955	545,726	0
Surplus/(deficit) for the year		15,803	15,803	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfer to other reserves	4.3.1	0	0	0	0
Transfer from other reserves	4.3.1	0	0	0	0
Balance at end of the financial year	4.3.2	1,091,483	545,757	545,726	0
2020					
Balance at beginning of the financial year		1,091,483	545,757	545,726	0
Surplus/(deficit) for the year		16,856	16,856	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		1,108,339	562,613	545,726	0
2021					
Balance at beginning of the financial year		1,108,339	562,613	545,726	0
Surplus/(deficit) for the year		13,168	13,168	0	0
Net asset revaluation increment/(decrement)		11,435	0	11,435	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		1,132,942	575,781	557,161	0
2022					
Balance at beginning of the financial year		1,132,942	575,781	557,161	0
Surplus/(deficit) for the year		23,078	23,078	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfer to other reserves		0	0	0	0
Transfer from other reserves		0	0	0	0
Balance at end of the financial year		1,156,019	598,858	557,161	0

Statement of Cash Flows

For the four years ending 30 June 2022

	NOTES	Forecast	Draft	Strategic Resource Plan		
		Actual 2017/18 \$'000	Budget 2018/19 \$'000	Projections		
				2019/20	2020/21	2021/22
				\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		74,628	77,395	79,539	81,987	84,035
Statutory fees and fines		3,184	3,394	3,456	3,530	3,585
User fees		17,694	18,860	19,395	20,004	20,516
Grants - operating		16,929	23,406	23,603	23,871	24,006
Grants - capital		5,852	11,195	9,082	7,095	15,523
Contributions - monetary		4,732	2,269	3,750	1,000	1,000
Interest received		650	580	585	591	595
Other receipts		1,578	1,410	1,440	1,487	1,515
Employee costs		(46,955)	(48,268)	(50,348)	(51,443)	(52,454)
Materials and services		(48,702)	(48,091)	(49,671)	(50,254)	(50,739)
Other payments		(398)	(962)	(606)	(628)	(650)
Net cash provided by/(used in) operating activities	4.3.1	29,193	41,188	40,225	37,240	46,932
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(31,327)	(49,688)	(53,646)	(36,893)	(42,500)
Proceeds from sale of property, infrastructure, plant and equipment		730	390	402	414	426
Proceeds from investments		0	3,400	2,720	2,176	1,741
Net cash provided by/ (used in) investing activities	4.3.2	(30,597)	(45,898)	(50,524)	(34,303)	(40,333)
Cash flows from financing activities						
Finance costs		(1,140)	(1,021)	(957)	(1,151)	(1,057)
Proceeds from borrowings		0	0	7,500	0	0
Repayment of borrowings		(1,300)	(1,377)	(1,477)	(1,894)	(1,987)
Net cash provided by/(used in) financing activities	4.3.3.	(2,440)	(2,398)	5,066	(3,045)	(3,044)
Net increase/(decrease) in cash & cash equivalents		(3,844)	(7,108)	(5,233)	(108)	3,555
Cash and cash equivalents at the beginning of the financial year		25,303	21,460	14,352	9,119	9,011
Cash and cash equivalents at the end of the financial year	4.3.4	21,460	14,352	9,119	9,011	12,566

Statement of Capital Works

For the four years ending 30 June 2022

	NOTES	Forecast	Draft	Strategic Resource Plan		
		Actual 2017/18 \$'000	Budget 2018/19 \$'000	Projections		
				2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Property						
Land		20	649	0	0	76
Land improvements		1,089	852	447	70	65
Buildings		5,299	12,362	23,508	6,586	5,611
Total Property		6,408	13,863	23,955	6,656	5,752
Plant and equipment						
Plant, machinery and equipment		2,453	2,167	1,944	2,182	1,858
Fixtures, fittings and furniture		540	349	345	227	138
Computers and telecommunications		474	1,405	460	125	0
Total plant and equipment		3,467	3,921	2,749	2,534	1,996
Infrastructure						
Roads		12,195	18,630	15,065	12,697	10,670
Bridges		507	450	184	200	186
Footpaths and cycleways		1,893	1,521	1,931	1,667	541
Drainage		497	1,097	2,977	2,786	1,381
Recreational, leisure and community facilities		4,535	1,258	1,511	6,247	14,810
Waste management		3,411	5,510	2,002	400	4,092
Parks, open space and streetscapes		1,001	1,176	917	1,511	1,163
Aerodromes		360	399	0	0	0
Off street car parks		40	65	414	190	0
Other infrastructure		0	797	940	1,005	909
Total infrastructure		24,441	30,903	25,941	26,703	33,752
Project Management Office		800	1,000	1,000	1,000	1,000
Total capital works expenditure	4.5	35,116	49,688	53,645	36,893	42,500
Represented by:						
New asset expenditure		9,103	14,523	26,347	10,699	5,950
Asset renewal expenditure		21,795	25,354	15,170	14,388	17,000
Asset upgrade expenditure		3,996	7,342	8,723	10,330	19,380
Asset expansion expenditure		222	2,468	3,405	1,476	170
Total capital works expenditure	4.5	35,116	49,688	53,645	36,893	42,500
Funding sources represented by:						
Grants		5,852	11,200	9,100	7,100	15,600
Contributions		3,314	911	2,750	1,000	1,000
Council cash		25,949	37,576	34,295	28,793	25,900
Borrowings		0	0	7,500	0	0
Total capital works funding	4.5	35,116	49,688	53,645	36,893	42,500

Statement of Human Resources

For the four years ending 30 June 2022

	Forecast	Draft	Strategic Resource Plan		
	Actual	Budget	Projections		
	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	46,955	48,958	50,496	51,506	52,536
Employee costs - capital	993	1,459	1,515	1,545	1,576
Total staff expenditure	47,948	50,417	52,011	53,051	54,112
Staff numbers	FTE	FTE	FTE	FTE	FTE
Employees	577.4	589.1	592.0	595.0	598.0
Total staff numbers	577.4	589.1	592.0	595.0	598.0

The 2018/2019 draft budget was prepared on the assumption that Council has full complement of staff to the approved EFT levels. To allow for natural staff turnover, total salary and related expenses were decreased by 2 per cent across the Council to recognise the possible savings from staff vacancies during the year.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

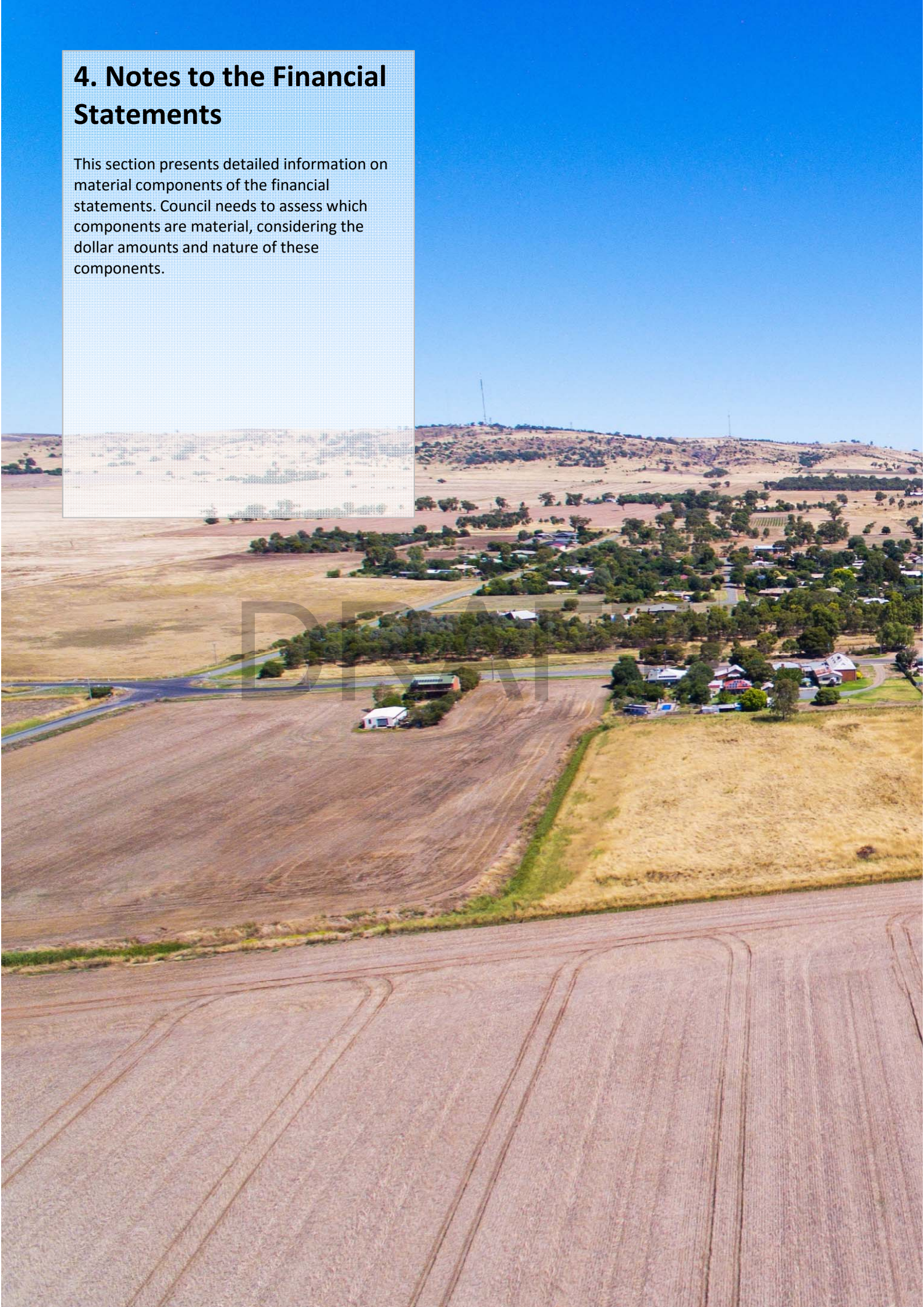
Department	2018/19 \$'000	Permanent	
		Full Time \$'000	Part Time \$'000
Community	14,936	7,565	7,371
Corporate Services	10,185	8,872	1,313
Infrastructure	12,714	12,585	129
Sustainable Development	6,489	5,338	1,152
Total permanent staff expenditure	44,325	34,359	9,966
Casuals, temporary and other expenditure	4,633		
Capitalised labour costs	1,459		
Total expenditure	50,417		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	2018/19 FTE	Permanent	
		Full Time FTE	Part Time FTE
Community	182.6	87.0	95.6
Corporate Services	111.2	95.0	16.2
Infrastructure	157.1	155.3	1.8
Sustainable Development	67.1	54.2	12.9
Total	518.0	391.5	126.5
Casuals, temporary and other expenditure	53.9		
Capitalised labour costs	17.2		
Total staff	589.1		

4. Notes to the Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.



4.1 Comprehensive Income Statement

4.1.1 Adjusted underlying surplus (\$3 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Total income	129,949	140,417	(10,468)	(8%)
Total expense	(119,601)	(124,614)	5,014	(4%)
Surplus (deficit) for the year	10,348	15,803	(5,454)	(53%)
Grants - non-recurrent capital	(2,894)	(11,200)	8,306	(287%)
Contributions - non-monetary assets	(5,450)	(2,000)	(3,450)	63%
Capital contributions - other sources	(3,314)	(911)	(2,403)	73%
Adjusted underlying surplus (deficit)	(1,311)	1,691	(3,002)	229%

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2018/2019 year is a surplus of \$1.69 million which is a increase of \$3 million from the 2017/2018 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are also excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

4.1.1 (a) Adjusted underlying surplus - Greater Shepparton calculation (\$5.36 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Total income	129,949	140,417	(10,468)	(8%)
Total expense	(119,601)	(124,614)	5,014	(4%)
Surplus (deficit) for the year	10,348	15,803	(5,454)	(53%)
Grants - Capital	(5,852)	(11,200)	5,348	(91%)
Contributions - Capital	(3,314)	(911)	(2,403)	73%
Capital contributions - Non-Monetary	(5,450)	(2,000)	(3,450)	63%
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	750	150	601	80%
Operating surplus (deficit)	(3,518)	1,841	(5,359)	152%

In assessing true operating performance, Greater Shepparton City Council utilises a more complete calculation of Adjusted Underlying Surplus. Where the Local Government (Planning and Reporting) Regulations 2014 excludes only non-recurrent capital grants, non-monetary contributions and capital contributions, Greater Shepparton also excludes recurrent capital grants and the net gain/loss on disposal of assets. The calculation fully removes all impacts of non-operating (capital) items from the income statement.

4.1.2 Rates and Charges (\$2.8 million increase)

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018/2019 the FGRS cap has been set at 2.25%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.25% in line with the rate cap.

During February 2018 Greater Shepparton City Council proposed a change to the number of rating differentials for the 2018/2019 financial year. A number of community information and feedback sessions were held, combined with a mail out and online survey to inform ratepayers and capture feedback

The below table summarises the two options discussed with the community.

OPTION 1 – CURRENT RATING STRATEGY		OPTION 2 – PROPOSED RATING STRATEGY	
Differential	% of Residential Rate	Differential	% of General Rate
Residential	100%	General	100%
Residential Unimproved	100% of the Residential Rate	Commercial/Industrial	205% of the General Rate
Rural Residential	100% of the Residential Rate		
Commercial Unimproved	200% of the Residential Rate		
Commercial 1	217% of the Residential Rate		
Commercial 2	200% of the Residential Rate		
Industrial Unimproved	200% of the Residential Rate	Farm	90% of the General Rate
Industrial 1	204% of the Residential Rate	Municipal Charge	\$195
Industrial 2	200% of the Residential Rate		
Farm	90% of the Residential Rate		
Municipal Charge	\$262		

The majority of feedback received indicated support from ratepayers on the proposed option (option 2) which is aimed at making Greater Shepparton City Council's rating strategy easier to understand, simpler to administer while maintaining fairness for all ratepayers.

The 2018/2019 Draft Budget has been developed on the basis of the proposed option being recommended for implementation 1 July 2018, however, sections 4.1.2(b), 4.1.2(c), 4.1.2(g), 4.1.2(h), 4.1.2(k) and 4.1.2(n) have been adjusted to allow readers to compare both options. Appendix B also shows a comparison of the Rating Differential definitions between both options.

As communicated during February 2018, and shown in section 4.1.2(k), the proposed changes to the rating strategy does not influence the total amount of rates collected by Council, instead it determines only the share of revenue contributed by each property.

This will raise total rates and charges for 2018/2019 of \$76.48 million, excluding supplementary rates and interest.

4.1.2(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2017/18 \$'000	2018/19 \$'000	Variance \$'000	Variance %
General rates*	(56,332)	(60,916)	(4,585)	(8%)
Municipal charge*	(7,823)	(5,894)	1,929	25%
Waste management charge	(9,483)	(9,672)	(189)	(2%)
Supplementary rates and rate adjustments	(811)	(765)	47	6%
Interest on rates and charges	(180)	(180)	0	0%
Total rates and charges	(74,628)	(77,426)	2,798	(4%)

*These items are subject to the rate cap established under the FGRS

4.1.2(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Option 1 - Current Rating Strategy

Type or class of land	2017/18 cents/\$CIV*	2018/19 cents/\$CIV	Variance %
Residential Unimproved Land	0.00508452	0.00493085	(3.02%)
Residential Improved Land	0.00508452	0.00493085	(3.02%)
Farm Land	0.00457607	0.00443776	(3.02%)
Rural Residential Land	0.00508452	0.00493085	(3.02%)
Commercial Unimproved Land	0.01016904	0.00986169	(3.02%)
Commercial Improved 1 Land	0.01103341	0.01069994	(3.02%)
Commercial Improved 2 Land	0.01016904	0.00986169	(3.02%)
Industrial Unimproved Land	0.01016904	0.00986169	(3.02%)
Industrial Improved 1 Land	0.01037243	0.01005893	(3.02%)
Industrial Improved 2 Land	0.01016904	0.00986169	(3.02%)
Cultural and Recreational Land	0.00371119	0.00359952	(3.01%)

Option 2 - Proposed Rating Strategy

Type or class of land	2017/18 cents/\$CIV*	2018/19 cents/\$CIV	Variance %
Residential Unimproved Land (General)	0.00508452	0.00515660	1.42%
Residential Improved Land (General)	0.00508452	0.00515660	1.42%
Farm Land (Farm)	0.00457607	0.00464094	1.42%
Rural Residential Land (General)	0.00508452	0.00515660	1.42%
Commercial Unimproved Land (Commercial/Industrial)	0.01016904	0.01057103	3.95%
Commercial Improved 1 Land (Commercial/Industrial)	0.01103341	0.01057103	(4.19%)
Commercial Improved 2 Land (Commercial/Industrial)	0.01016904	0.01057103	3.95%
Industrial Unimproved Land (Commercial/Industrial)	0.01016904	0.01057103	3.95%
Industrial Improved 1 Land (Commercial/Industrial)	0.01037243	0.01057103	1.91%
Industrial Improved 2 Land (Commercial/Industrial)	0.01016904	0.01057103	3.95%
Cultural and Recreational Land (Commercial/Industrial)	0.00371119	0.00376432	1.43%

4.1.2(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Option 1 - Current Rating Strategy

Type or class of land	2017/18	2018/19	Variance	
	\$	\$	\$	%
Residential Unimproved Land	785,435	799,467	14,032	1.79%
Residential Improved Land	28,978,087	28,659,585	(318,502)	(1.10%)
Farm Land	6,432,710	7,303,450	870,740	13.54%
Rural Residential Land	4,408,091	4,503,292	95,201	2.16%
Commercial Unimproved Land	374,353	398,827	24,474	6.54%
Commercial Improved 1 Land	9,771,464	10,158,958	387,494	3.97%
Commercial Improved 2 Land	1,051,387	1,129,657	78,270	7.44%
Industrial Unimproved Land	390,288	416,252	25,964	6.65%
Industrial Improved 1 Land	3,872,941	3,959,415	86,474	2.23%
Industrial Improved 2 Land	1,305,430	1,330,175	24,745	1.90%
Cultural and Recreational Land	50,828	50,735	(93)	(0.18%)
Total amount to be raised by general rates	57,421,014	58,709,813	1,288,799	2.24%

Option 2 - Proposed Rating Strategy

Type or class of land	2017/18	2018/19	Variance	
	\$	\$	\$	%
Residential Unimproved Land (General)	785,435	836,069	50,634	6.45%
Residential Improved Land (General)	28,978,087	29,971,722	993,635	3.43%
Farm Land (Farm)	6,432,710	7,637,828	1,205,118	18.73%
Rural Residential Land (General)	4,408,091	4,709,469	301,378	6.84%
Commercial Unimproved Land (Commercial/Industrial)	374,353	427,513	53,160	14.20%
Commercial Improved 1 Land (Commercial/Industrial)	9,771,464	10,036,564	265,100	2.71%
Commercial Improved 2 Land (Commercial/Industrial)	1,051,387	1,210,911	159,524	15.17%
Industrial Unimproved Land (Commercial/Industrial)	390,288	446,192	55,904	14.32%
Industrial Improved 1 Land (Commercial/Industrial)	3,872,941	4,160,988	288,047	7.44%
Industrial Improved 2 Land (Commercial/Industrial)	1,305,430	1,425,851	120,421	9.22%
Cultural and Recreational Land (Commercial/Industrial)	50,828	53,058	2,230	4.39%
Total amount to be raised by general rates	57,421,014	60,916,165	3,495,151	6.09%

^It should be noted that the rates and charges for 2017/2018 have been adjusted for supplementary rates received during the 2017/2018 financial year on a full year rate or annualised basis. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period.

4.1.2(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2017/18	2018/19		Variance
	Number	Number	Number	%
Residential Unimproved Land (General)	834	919	85	10.19%
Residential Improved Land (General)	21,871	22,123	252	1.15%
Farm Land (Farm)	2,929	2,925	(4)	(0.14%)
Rural Residential Land (General)	2,337	2,345	8	0.34%
Commercial Unimproved Land (Commercial/Industrial)	70	67	(3)	(4.29%)
Commercial Improved 1 Land (Commercial/Industrial)	1,422	1,341	(81)	(5.70%)
Commercial Improved 2 Land (Commercial/Industrial)	307	302	(5)	(1.63%)
Industrial Unimproved Land (Commercial/Industrial)	94	91	(3)	(3.19%)
Industrial Improved 1 Land (Commercial/Industrial)	539	550	11	2.04%
Industrial Improved 2 Land (Commercial/Industrial)	124	123	(1)	(0.81%)
Cultural and Recreational Land (Commercial/Industrial)	7	7	0	0.00%
Total number of assessments	30,534	30,793	259	0.85%

4.1.2(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.2(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2017/18	2018/19		Variance
	\$	\$	\$	%
Residential Unimproved Land (General)	134,745,400	162,135,800	27,390,400	20.33%
Residential Improved Land (General)	5,599,048,800	5,812,306,000	213,257,200	3.81%
Farm Land (Farm)	1,415,861,000	1,645,751,000	229,890,000	16.24%
Rural Residential Land (General)	863,354,000	913,290,000	49,936,000	5.78%
Commercial Unimproved Land (Commercial/Industrial)	38,569,000	40,442,000	1,873,000	4.86%
Commercial Improved 1 Land (Commercial/Industrial)	847,703,000	949,441,000	101,738,000	12.00%
Commercial Improved 2 Land (Commercial/Industrial)	103,062,000	114,550,000	11,488,000	11.15%
Industrial Unimproved Land (Commercial/Industrial)	43,376,000	42,209,000	(1,167,000)	(2.69%)
Industrial Improved 1 Land (Commercial/Industrial)	348,424,000	393,622,000	45,198,000	12.97%
Industrial Improved 2 Land (Commercial/Industrial)	128,234,000	134,883,000	6,649,000	5.19%
Cultural and Recreational Land (Commercial/Industrial)	13,616,000	14,095,000	479,000	3.52%
Total value of land	9,535,993,200	10,222,724,800	686,731,600	7.20%

Independent valuations as at 1 January 2018 will be used for the 2018/2019 rating year.

4.1.2(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Option 1 - Current Rating Strategy

Type of Charge	Per Rateable	Per Rateable	Variance	
	Property	Property		
	2017/18	2018/19		
	\$	\$	\$	%
Municipal	262	268	6	2.29%

Option 2 - Proposed Rating Strategy

Type of Charge	Per Rateable Property 2017/18 \$	Per Rateable Property 2018/19 \$	Variance \$	Variance %
Municipal	262	195	(67)	(25.57%)

4.1.2(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Option 1 - Current Rating Strategy

Type of Charge	2017/18 \$	2018/19 \$	Variance \$	Variance %
Municipal	7,918,688	8,100,032	181,344	2.29%

Option 2 - Proposed Rating Strategy

Type of Charge	2017/18 \$	2018/19 \$	Variance \$	Variance %
Municipal	7,918,688	5,893,680	(2,025,008)	(25.57%)

4.1.2(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/18 \$	Per Rateable Property 2018/19 \$	Variance \$	Variance %
80L Waste / Recyclables Service Charge	179	183	4	2.23%
120L Waste / Recyclables Service Charge	239	244	5	2.09%
240L Waste / Recyclables Service Charge	400	409	9	2.25%
120L or 240L Green Organic Waste Service Charge	82	83	1	1.22%
120L or 240L Recyclables Only Service Charge	82	83	1	1.22%
Total	982	1,002	20	2.04%

4.1.2(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017/18 \$	2018/19 \$	Variance \$	Variance %
80L Waste / Recyclables Service Charge	1,920,849	1,963,773	42,924	2.23%
120L Waste / Recyclables Service Charge	1,972,945	2,014,220	41,275	2.09%
240L Waste / Recyclables Service Charge	3,700,800	3,784,068	83,268	2.25%
120L or 240L Green Organic Waste Service Charge	1,861,318	1,884,017	22,699	1.22%
120L or 240L Recyclables Only Service Charge	25,338	25,647	309	1.22%
Total	9,481,250	9,671,725	190,475	2.01%

4.1.2(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

Option 1 - Current Rating Strategy

	2017/18	2018/19		Variance
	\$	\$	\$	%
General rates	57,421,014	58,709,813	1,288,799	2.24%
Municipal charge	7,918,688	8,100,032	181,344	2.29%
Sub Total General Rates	65,339,702	66,809,845	1,470,143	2.25%
Kerbside collection and recycling	9,481,250	9,671,725	190,475	2.01%
Sub Total Rates and charges	74,820,952	76,481,570	1,660,618	2.22%
Supplementary Rates (estimated)		764,815	764,815	
Interest	180,000	180,000	0	
Rates and charges	74,820,952	77,426,385	2,605,433	3.48%

Option 2 - Proposed Rating Strategy

	2017/18	2018/19		Variance
	\$	\$	\$	%
General rates	57,421,014	60,916,165	3,495,151	6.09%
Municipal charge	7,918,688	5,893,680	(2,025,008)	(25.57%)
Sub Total General Rates	65,339,702	66,809,845	1,470,143	2.25%
Kerbside collection and recycling	9,481,250	9,671,725	190,475	2.01%
Sub Total Rates and charges	74,820,952	76,481,570	1,660,618	2.22%
Supplementary Rates (estimated)		764,815	764,815	
Interest	180,000	180,000	0	
Rates and charges	74,820,952	77,426,385	2,605,433	3.48%

4.1.2(l) Fair Go Rates System Compliance

Victoria City Council is fully compliant with the State Government's Fair Go Rates System.

	2017/18	2018/19
Total Rates	\$ 62,810,475	\$65,339,702
Number of rateable properties	30,477	30,534
Base Average Rates	\$ 2,061	\$ 2,140
Maximum Rate Increase (set by the State Government)	2.00%	2.25%
Capped Average Rate	\$ 2,102	\$ 2,188
Maximum General Rates and Municipal Charges Revenue	\$ 2,102	\$ 2,188
Budgeted General Rates and Municipal Charges Revenue	\$ 2,102	\$ 2,188

4.1.2(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19: estimated \$764,815 and 2017/18: estimated \$811,434)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.2(n) Differential rates

Refer to Appendix B for differential rates definitions

Rates to be levied - Option 1 - Current Rating Strategy

A general rate of 0.493085% (0.00493085 cents in the dollar of CIV) for all rateable Residential Unimproved Land
 A general rate of 0.493085% (0.00493085 cents in the dollar of CIV) for all rateable Residential Improved Land
 A general rate of 0.443776% (0.00443776 cents in the dollar of CIV) for all rateable Farm Land
 A general rate of 0.493085% (0.00493085 cents in the dollar of CIV) for all rateable Rural Residential Land
 A general rate of 0.986169% (0.00986169 cents in the dollar of CIV) for all rateable Commercial Unimproved Land
 A general rate of 1.069994% (0.01069994 cents in the dollar of CIV) for all rateable Commercial Improved 1 Land
 A general rate of 0.986169% (0.00986169 cents in the dollar of CIV) for all rateable Commercial Improved 2 Land
 A general rate of 0.986169% (0.00986169 cents in the dollar of CIV) for all rateable Industrial Unimproved Land
 A general rate of 1.005893% (0.01005893 cents in the dollar of CIV) for all rateable Industrial Improved 1 Land
 A general rate of 0.986169% (0.00986169 cents in the dollar of CIV) for all rateable Industrial Improved 2 Land
 A general rate of 0.359952% (0.00359952 cents in the dollar of CIV) for all rateable Cultural and Recreational Land

Rates to be levied - Option 2 - Proposed Rating Strategy

A general rate of 0.51566% (0.0051566 cents in the dollar of CIV) for all rateable General Land (Residential Unimproved Land; Residential Improved Land; Rural Residential Land)
 A general rate of 0.464094% (0.00464094 cents in the dollar of CIV) for all rateable Farm Land
 A general rate of 1.057103% (0.01057103 cents in the dollar of CIV) for all rateable Commercial/Industrial Land (Commercial Unimproved Land; Commercial Improved 1 Land; Commercial Improved 2 Land; Industrial Unimproved Land; Industrial Improved 1 Land; Industrial Improved 2 Land)
 A general rate of 0.376432% (0.00376432 cents in the dollar of CIV) for all rateable Cultural and Recreational Land

4.1.3 Statutory fees and fines (\$0.21 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Infringements and costs	996	1,216	(220)	(22%)
Permits	1,272	1,367	(95)	(7%)
Land Information Certificates	60	67	(7)	(12%)
Town planning fees	770	669	101	13%
Other	87	76	11	13%
Total statutory fees and fines	3,184	3,395	(211)	(7%)

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in Statutory fees and made in accordance with legislative requirements.

Statutory fees are projected to increase by 6.6 per cent or \$0.21 million compared to 2017/2018.

The increase in Permits is related to increased income from Department of Planning and Community Development statutory fees and building permits; increase in Infringements and Costs is related to parking infringements; decrease in Town Planning Fees is related to planning permits.

A detailed listing of statutory fees is included in Appendix A.

4.1.4 User fees (\$1.17 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Waste Management	4,580	5,914	(1,334)	(29%)
Financial Services	253	379	(127)	(50%)
Saleyards	1,536	1,610	(75)	(5%)
Recreational Facilities	1,069	1,139	(70)	(7%)
Parking	1,318	1,359	(41)	(3%)
Arts and Culture	135	159	(23)	(17%)
Aquatic Facilities	2,600	2,621	(20)	(1%)
Environmental Health	17	18	(1)	(7%)
Other	2,080	1,815	265	13%
Tourism	904	803	101	11%
Development Facilities	355	267	88	25%
Aged and Disability Services	660	624	36	5%
Children's Services	2,076	2,060	15	1%
Merchandise Sales	112	100	12	11%
Total user fees	17,694	18,868	(1,174)	(7%)

User Fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of community services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure market comparability and benchmarking against like businesses.

User Fees are projected to increase by 6.6 per cent or \$1.17 million compared to 2017/2018.

The increase in Waste Management relates to an increase in commercial volume at Cosgrove Landfill compared to 2017/2018 which had been impacted by price competition and market volatility; increase in Financial Services relates to reimbursement from the State Revenue Office for the 2018/2019 general property revaluations; increase in Saleyards relates to a 4% increase in selling fees; and increase in Recreational Facilities relates to increases in facility bookings.

A detailed listing of fees and charges is included in Appendix A.

4.1.5 Grants (\$11.83 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	10,542	17,283	(6,740)	(64%)
State funded grants	4,950	4,658	292	6%
Total grants received	15,492	21,940	(6,448)	(42%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Federal Financial Assistance Grants - General	4,406	9095	(4,690)	(106%)
Federal Financial Assistance Grants - Roads	1,506	3073	(1,567)	(104%)
Commonwealth Home Support Program	2,246	2206	39	2%
Early Childhood Education	2,333	2877	(545)	(23%)
Environmental Health	8	7	1	9%
Neighbourhood Management	20	24	(4)	(23%)
People and Development	3	0	3	100%
Senior Citizens Centres	18	0	18	100%
SPC KidsTown	5	0	5	100%
Recurrent - State Government				
Commonwealth Home Support Program	633	656	(23)	(4%)
DHHS Under 65	673	686	(13)	(2%)
Disability & Positive Ageing Support	131	134	(2)	(2%)
Early Childhood Education	2,661	2870	(209)	(8%)
Emergency Management	120	120	0	0%
Environmental Health	63	64	(1)	(1%)
Environmental Operations	0	53	(53)	(100%)
Events	3	3	(0)	(1%)
Maternal and Child Health	752	788	(36)	(5%)
Neighbourhood Management	72	0	72	100%
Parking Enforcement	113	150	(37)	(33%)
Saleyards	6	0	6	100%
Senior Citizens Centres	12	37	(25)	(206%)
Shepparton Art Museum Operations	120	120	0	0%
Youth	20	0	20	100%
Total recurrent grants	15,921	22,962	(7,041)	(44%)
Non-recurrent - Commonwealth Government				
Non-recurrent - State Government				
Business and Industry Development	17	0	17	100%
Business Centre	15	15	0	0%
Commonwealth Home Support Program	148	0	148	100%
Community Strengthening	32	1	31	98%
Early Childhood Education	43	0	43	100%
Environmental Health	18	0	18	100%
Environmental Operations	150	0	150	100%
Events	50	63	(13)	(25%)
Healthy Communities Programs	40	63	(23)	(56%)
Native Vegetation	53	0	53	100%
Parks	37	0	37	100%
Planning	29	0	29	100%

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Non-recurrent - State Government				
Rates and Valuations	62	0	62	100%
Riverlinks	125	125	0	0%
Shepparton Art Museum Operations	98	79	19	19%
Waste Operations	4	0	4	100%
Youth	89	109	(21)	(23%)
Total non-recurrent grants	1,009	454	555	55%
Total operating grants	16,929	23,416	(6,487)	(38%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	2,958	0	2,958	100%
Recurrent - State Government				
Total recurrent grants	2,958	0	2,958	100%
Non-recurrent - Commonwealth Government				
Buildings	10	9,000	(8,990)	(89,900%)
Footpaths and Cycleways	0	580	(580)	(100%)
Recreational, Leisure and Community Facilities	754	0	754	100%
Roads	0	1,250	(1,250)	(100%)
Non-recurrent - State Government				
Buildings	1,182	0	1,182	100%
Fixtures, Fittings and Furniture	209	0	209	100%
Footpaths and Cycleways	53	0	53	100%
Recreational, Leisure and Community Facilities	290	20	270	93%
Roads	395	350	45	11%
Total non-recurrent grants	2,894	11,200	(8,306)	(287%)
Total capital grants	5,852	11,200	(5,348)	(91%)
Total Grants	22,782	34,616	(11,834)	(52%)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by 38.3 per cent or \$6.49 million compared to 2017/2018.

Increases in specific operating grant funding reflect expected increased demand for these services. The increase in the Federal Financial Assistance Grant funding, distributed through the Victorian Grants Commission (VGC), results from receiving \$5.91 million of the 2017/2018 grant allocations in June 2017. It is expected that the full grant allocation for 2018/2019 will be received during 2018/2019.

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increase by 91.4 per cent or \$5.35 million compared to 2017/2018. Section 4.5 includes a more detailed analysis of the grants and contributions expected to be received during the 2018/2019 year.

4.1.6 Contributions (\$5.91 million decrease)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Monetary - Operating	1,417	1,358	60	4%
Monetary - Capital	3,314	911	2,403	73%
Non-monetary	5,450	2,000	3,450	63%
Total contributions	10,182	4,269	5,913	58%

Contributions relate to monies paid by various community sources towards capital and operating expenses. This includes contributions from developers in regard to public sport and recreation, drainage and car parking in accordance with planning permits issues for property development.

Contributions are projected to decrease by 58.1 per cent or \$5.91 million compared to 2017/2018.

4.1.7 Other Income (\$0.24 million decrease)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Interest	650	580	70	11%
Rent	417	464	(46)	(11%)
Other Income	1,161	949	212	18%
Total other income	2,228	1,992	236	11%

Other income relates to a range of items such as interest revenue on investments and rental income items.

Other income is projected to decrease by 10.6 per cent or \$0.24 million compared to 2017/2018.

4.1.8 Employee Costs (\$2.55 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Wages and salaries	42,153	43,858	1,705	4%
WorkCover	593	860	267	45%
Superannuation	4,009	4,588	579	14%
Fringe Benefit Tax	200	200	0	0%
Total employee costs	46,955	49,506	2,551	5%

Employee Costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee Costs is projected to increase by 5.4 per cent or \$2.55 million compared to 2017/2018. This increase relates to three key factors:

- Council's Enterprise Bargaining Agreement (EBA)
- 45% increase in WorkCover Premium costs
- The 2018/2019 draft budget was prepared on the assumption that Council has full complement of staff to the approved FTE level. 2017/2018 figures were taken as at March 2018 and do not include vacant positions.

4.1.9 Materials and Services (\$1.17 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Office administration	11,226	12,611	1,385	12%
Consultants	1,711	2,019	308	18%
Contract payments	19,247	19,411	165	1%
General maintenance	9,988	9,702	(286)	(3%)
Information technology	1,700	1,561	(140)	(8%)
Insurance	850	718	(133)	(16%)
Utilities	3,079	2,978	(101)	(3%)
Building maintenance	755	725	(30)	(4%)
Total materials and services	48,556	49,724	1,169	2%

Materials and services include the purchase of consumables, corporate expenses, payments to contractors for the provision of services and utility costs. Materials and services are projected to increase by 2.4 per cent or \$1.17 million compared to 2017/2018.

Office Administration increase relates to increases in staff training, sponsorships paid to attract events to the region, and fuel costs. Increase to consultants relates to master plans for Eastbank and GV Link. Contract payments increase relates to demolition of Victoria Park Lake Caravan Park buildings which cannot be capitalised.

4.1.10 Depreciation and Amortisation (\$1.2 million increase)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Property	1,603	1,653	50	3%
Infrastructure	18,339	19,939	1,600	9%
Plant & equipment	2,463	2,011	(452)	(18%)
Total depreciation and amortisation	22,405	23,603	1,198	5%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Depreciation is projected to increase by 5.3 per cent or \$1.2 million compared to 2017/2018. Refer to section 4.5 for more detailed analysis of Council's capital works program for the 2018/2019 year.

4.1.11 Borrowing Costs (\$0.12 million decrease)

	Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
Interest - Borrowings	1,140	1,020	(120)	(11%)
Total Borrowing Costs	1,140	1,020	(120)	(11%)

Borrowing Costs relate to interest charges by financial institutions on funds borrowed. Borrowings costs are projected to decrease by 10.5 per cent or \$0.12 million compared to 2017/2018.

4.2 Balance Sheet

4.2.1 Assets - Current Assets (\$10.62 million decrease) and Non-Current Assets (\$27.54 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. Investments with a maturity greater than 3 months are classified as Other Financial Assets. These balances are projected to decrease by \$10.51 million during the year and are used to fund operations and the capital works program.

Trade and other receivables are monies owed to Council. This balance is projected to decrease by \$0.12 million during the year. Short term debtors are not expected to change significantly in the budget. Council does not have any long term debtors.

Other Assets includes items such as prepayments for expenses that Council had paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The \$27.54 million increase in this balance is attributable to the net result of the capital works program new assets, depreciation of assets and the sale or disposal of assets.

4.2.2 Liabilities - Current Liabilities (\$2.92 million increase) and Non-Current Liabilities (\$1.8 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. This balance is projected to increase by \$2.49 million during the year. These liabilities are budgeted to remain within consistent levels.

Provisions include Cosgrove 2 landfill rehabilitation, and accrued long service leave, annual leave and rostered days off owing to employees. These liabilities are budgeted to remain within consistent levels.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay load principal of \$1.38 million over the year. Council has no borrowings proposed for 2018/2019.

4.2.3 Working Capital (\$13.54 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

4.2.4 Equity (\$15.8 million increase)

Total Equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the different between the previously recorded value of assets and their current valuations
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus of \$15.8 million results directly from the operating surplus for the year.

4.2.5 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2017/18	2018/19
	\$	\$
Amount borrowed as at 30 June of the prior year	17,134	18,434
Amount proposed to be borrowed	0	0
Amount projected to be redeemed	(1,300)	(1,377)
Amount of borrowings as at 30 June	18,434	17,057

4.3 Statement of Cash Flows

4.3.1 Operating Activities (\$11.99 million increase)

Operating Activities refer to cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt. The increase in cash inflows from operating activities is due mainly to \$5.91 million of the 2017/2018 Federal Financial Assistance grant allocation from the Victorian Grants Commission being received in June 2017, as well as additional capital grant income for new Shepparton Art Museum.

The net cash flows from operating activities does not equal the surplus (deficit) for the year in the Income Statement as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast	Draft	Variance	Variance
	Actual	Budget	(Fav)/Unfav	(Fav)/Unfav
	2017/18	2018/19	\$'000	%
	\$'000	\$'000		
Surplus (deficit) for the year	10,348	15,803	(5,454)	(53%)
Depreciation	22,405	23,603	1,198	5%
Contributions - non-monetary - Capital	(5,450)	(2,000)	3,450	63%
Loss (gain) on disposal of property, infrastructure, plant & equipment	(750)	(150)	(601)	80%
Finance Costs	(1,140)	(1,021)	(119)	(10%)
Net Movement in current assets and liabilities	3,781	4,953	(1,172)	(31%)
Cash Flows available from operating activities	29,193	41,188	(11,995)	41%

4.3.2 Investing Activities (\$15.3 million decrease)

Investing Activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment. The increase in cash outflows from investment activities represents the increase in the capital works program.

4.3.3 Financing Activities (\$0.04 million decrease)

Financing Activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principle component of loan repayments for the year.

4.3.4 Cash and Cash Equivalents at end of the year (\$7.11 million decrease)

Overall, total cash and investments is forecast to decrease by \$7.11 million to \$14.35 million as at 30 June 2019, reflecting Council's strategy of using existing cash and investments to enhance existing and create new infrastructure. This is consistent with Council's Strategic Resource Plan.

4.4 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that Council is estimating at 30 June 2019 it will have cash and investments of \$27.95 million, which has been restricted as shown in the following table.

		Forecast Actual 2017/18 \$'000	Draft Budget 2018/19 \$'000	Variance (Fav)/Unfav \$'000	Variance (Fav)/Unfav %
	Ref				
Total cash and investments		38,460	27,952	10,508	27%
Restricted cash and investments					
- Statutory reserves	4.4.1	(2,163)	(2,747)	584	(27%)
- Cash held to carry forward capital works	4.4.2	(3,367)	0	(3,367)	100%
- Trust funds and deposits		(2,717)	(2,717)	0	(0%)
Unrestricted cash and investments	4.4.3	30,213	22,488	7,725	26%
- Discretionary reserves	4.4.4	(9,435)	(4,855)	(4,580)	49%
Unrestricted cash adjusted for discretionary	4.4.5	20,778	17,633	3,145	15%

4.4.1 Statutory reserves (\$2.75 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

4.4.2 Cash held to fund carry forward capital

There is no amount shown as cash held to fund carry forward works at 30 June 2019, as it is expected that the capital works budget in the 2018/2019 financial year will be fully completed.

4.4.3 Unrestricted cash and investments (\$22.49 million)

The amount shown is in accordance with the definition of unrestricted cash included in the Regulations. These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

4.4.4 Discretionary reserves (\$4.86 million)

These funds are shown as discretionary reserves. Although not restricted by a statutory purpose Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

4.4.5 Unrestricted cash adjusted for discretionary reserves (\$17.63 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. These funds also take into account Council's longer term capital works program.

4.5 Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2018/2019 year.

The capital works projects are grouped by class and include the following:

- New works for 2018/2019
- Works carried forward (re-budgeted) from the 2017/2018 year.

4.5.1 New works

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land									
North Growth Corridor - Adornato's Land Purchase	605	605						605	
Land Purchase - 4 Morrell Street, Mooroopna	44				44			44	
Total Land	649	605	0	0	44	0	0	649	0
Land Improvements									
Trade Waste Treatment - Shepparton Saleyards	360			360				360	
Resurfacing Around Truck Wash - Shepparton Saleyards	342		342					342	
Victoria Park Lake Irrigation	54			54				54	
Children's Services Gardening Renewals	50		50					50	
Small Town Entry Signage	20	20						20	
Rotary Club Signage	15	15						15	
Fencing of New Boundary - Doyles Road Complex	11				11			11	
Total Land Improvements	852	35	392	414	11	0	0	852	0
Buildings									
New SAM (Shepparton Art Museum)	10,033	10,033				9,000		1,033	
Building Renewals	800		800					800	
Tatura Museum Extension	420				420		81	339	
Maude Street Mall Activation	250			250				250	
Installation of Non-Slip Matting at Saleyards	138	138						138	

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Doyle's Road Chemical Storage	60			60				60	
Congupna Shade Structure	49	49						49	
Northlinks Tatura - Shade Structure	49	49						49	
Wilson Hall Kitchen Upgrades	35	35						35	
St Georges Road Shade Structure	31	31						31	
All Abilities Access	30			30				30	
Total Buildings	11,894	10,334	800	340	420	9,000	81	2,813	0
TOTAL PROPERTY	13,395	10,974	1,192	754	475	9,000	81	4,314	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Motor Vehicles and Plant	2,167		2,167					2,167	
Total Plant, Machinery and Equipment	2,167	0	2,167	0	0	0	0	2,167	0
Fixtures, Fittings and Furniture									
Irrigation Renewals	80		80					80	
Christmas Decorations	64	64						64	
Outdoor Furniture and Signage	50		50					50	
Aquamoves - Gym and Cardio Equipment	40		40					40	
Mooving Art Herd Renewal	35		35					35	
Shepparton Art Museum Acquisitions	30	30					30		
St George's Road - Flagpoles, Signage and Sculpture	30	30						30	
Dosing Pump and Controller - Outdoor Pools	20		20					20	
Total Fixtures, Fittings and Furniture	349	124	225	0	0	0	30	319	0
Computers and Telecommunications									
ICT Primary Compute & Storage Refresh	1,000		1,000					1,000	
Networking	195	117	78					195	
UPS	95		95					95	
ELMO (Online Learning)	75	75						75	
Electronic Timesheets	40	40						40	
Total Computers and Telecommunications	1,405	232	1,173	0	0	0	0	1,405	0
TOTAL PLANT AND EQUIPMENT	3,921	356	3,565	0	0	0	30	3,891	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
Roads for Renewal	3,479		3,479					3,479	
Welsford Street Upgrade - Stage 4 - Construction	3,120		3,120					3,120	
Maude Street Upgrade - High Street to Ashenden Street	3,070			3,070				3,070	
Road Sealing Program - Urban, Rural and Final Seals	1,875		1,875					1,875	
Gravel Resheeting	1,800		1,800					1,800	
Kerb and Channel Renewal	1,100		1,100					1,100	
Nixon Street Bus Interchange	742		742					742	
Skene Street - Centre Road Parking	384		384					384	
Safe System Road Infrastructure Program	350			350		350			
Kialla Lakes South - Connector Road Link	100	100						100	
Melbourne Road - Riverside Plaza Entry Landscape Works	96	96						96	
Car Parking Facilities - Sports City	61			61				61	
Accessible Parking Bay Program	40	40						40	
Culvert Extension Program	30				30			30	
Victoria Park Lake Caravan Park Entrance	30		30					30	
Traffic Management Devices	20	20						20	
Ferrari Park - Midland Highway Service Road Parking	0						163	(163)	
Ford - GV Highway Intersection	0						58	(58)	
Mooroopna West Growth Corridor - Midland Highway Intersection	0						15	(15)	
Total Roads	16,296	256	12,530	3,480	30	350	236	15,710	0
Bridges									
Bridge Renewals	450		450					450	
Total Bridges	450	0	450	0	0	0	0	450	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Footpaths and Cycleways									
Dookie Rail Trail - Stage 2: Dookie to Conway Road	550				550	275		275	
Cycling Strategy Works	200				200			200	
Footpath Missing Links Program	200				200			200	
Shared Path Extension - Route 3 The Flats and Route 5 Australian Botanical Gardens	235				235	305		(70)	
Midland Highway Recreational Path - Shepparton East Stage 1	116	116						116	
Footpath Renewals	50		50					50	
Shared Path Renewal	35		35					35	
Marlboro Precinct - Shared Path	33				33		5	28	
South Growth Corridor - Shared Path	30				30			30	
Mooroopna Railway Station - Young Street Footpath	22	22						22	
Pedestrian Facilities Program	20		20					20	
Victoria Park Lake - Rowing Club - Shared Path Access - Design	20		20					20	
Safe Routes to Schools Program	10				10			10	
Mooroopna West Growth Corridor - Shared Path	0						20	(20)	
Total Footpaths and Cycleways	1,521	138	125	0	1,258	580	25	916	0
Drainage									
North Growth Corridor - Drainage and Landscape	420	420					77	343	
Marlboro Precinct - Drainage and Wetland	250	250					55	195	
Mooroopna West Growth Corridor - North South Road	220	220					57	163	
YAKKA Basin Upgrade	66			66				66	
South Growth Corridor - Wetland Planting	61			61				61	
Brick Pit Renewal	30		30					30	
Mooroopna West Growth Corridor - Culvert Crossing of Floodway	0						19	(19)	
Mooroopna West Growth Corridor - Flood Mitigation	0						166	(166)	
Total Drainage	1,047	890	30	127	0	0	374	673	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Recreational, Leisure and Community Facilities									
Sports Infrastructure	200		200					200	
BMX Track Bitumen Berms Renewal	138		138					138	
Aquamoves - 25m Pool Tile Renewal	120		120					120	
Small Town Recreation Space - SPOT	83			83				83	
Aquamoves - Replace 25m Indoor Pool Filtration System	72		72					72	
Colaura Gardens Playground	72	72						72	
Merrigum Swimming Pool - Sand Filter and Pump Renewal	55		55					55	
Athletics - Lane Kerb Installation	52	52						52	
Playground Installation	50	50						50	
Aquamoves - Aquatic Plant Renewal and Removal	40		40					40	
Tatura Stadium - Carpark Lighting Upgrade	23			23				23	
Mooroopna Rural Outdoor Pool - Concourse Concrete Drain Renewal	19		19					19	
Netball Screen Waste Area	10	10						10	
Mooroopna West Growth Corridor Community Facilities	0						50	(50)	
Total Recreational, Leisure and Community Facilities	933	184	644	106	0	0	50	883	0
Waste Management									
Cosgrove 3 Site Infrastructure	4,860		4,860					4,860	
Cosgrove 2 Cell 4 Sideliner Extension	300		300					300	
Cosgrove 2 Leachate Evaporation Ponds	250		250					250	
Cosgrove 2 Clay Pit Works	100		100					100	
Total Waste Management	5,510	0	5,510	0	0	0	0	5,510	0
Parks, Open Space and Streetscapes									
Kialla Park Oval Re-Construction	360			360				360	
Victoria Park Lake Northern Plaza	253				253			253	
Parks Renewal	200		200					200	
Playground and Border Renewals	150		150					150	
Australian Botanical Gardens - Shepparton	100	100						100	
Shepparton Villages Landscaping	88	88					10	78	

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Tallygaroopna Recreation Reserve Kitchen Upgrades	25			25				25	
Hawkins Basin Landscaping	0						80	(80)	
Yakka Basin Landscaping	0						25	(25)	
Total Parks, Open Space and Streetscapes	1,176	188	350	385	253	0	115	1,061	0
Aerodromes									
Shepparton Aerodrome Plane Parking Area CASA Compliance	399				399			399	
Total Aerodromes	399	0	0	0	399	0	0	399	0
Off Street Car Parks									
Car Park - Arcadia Recreation Reserve	65	65						65	
Total Off Street Car Parks	65	65	0	0	0	0	0	65	0
Other Infrastructure									
Installation of Solar on Council Buildings	392	392						392	
Street Trees	300	100	200					300	
One Tree Per Child	105	105						105	
Total Other Infrastructure	797	597	200	0	0	0	0	797	0
TOTAL INFRASTRUCTURE	28,194	2,318	19,839	4,097	1,940	930	800	26,464	0
Project Management Office	1,000	300	540	107	53			1,000	
TOTAL NEW CAPITAL WORKS 2018/2019	46,510	13,948	25,136	4,958	2,468	9,930	911	35,669	0

4.5.2 Works re-budgeted from the 2017/2018 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Balaclava Verney Dookie Intersection	2,334			2,334		1,250		1,084	
Merrigum Splash Equipment	325	325				20		305	
Maude Street Mall Activation	250	250						250	
Maude St (Plaza/Bus Interchange) Stage 1	218		218					218	
South Growth Corridor Wetland Planting	50			50				50	
TOTAL INFRASTRUCTURE	3,177	575	218	2,384	0	1,270	0	1,907	0
TOTAL RE-BUDGETED WORKS 2017/2018	3,177	575	218	2,384	0	1,270	0	1,907	0
TOTAL CAPITAL WORKS PROGRAM	49,688	14,523	25,354	7,342	2,468	11,200	911	37,576	0

4.5.3 Summary

Capital Works Area	Project cost \$'000	Asset expenditure type				Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY	13,690	11,216	1,218	771	485	9,000	81	4,609	
PLANT AND EQUIPMENT	4,007	364	3,643	0	0		30	3,977	
INFRASTRUCTURE	31,991	2,944	20,493	6,572	1,983	2,200	800	28,990	
TOTAL CAPITAL WORKS	49,688	14,523	25,354	7,342	2,468	11,200	911	37,576	0

NOTE: Any grants or contributions received by Greater Shepparton City Council prior to 30 June 2018 will be considered as Council Cash for the purposes of the Draft Budget 2018/2019 as Council was in possession of the funds at the commencement of the budget year.

5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.



Indicator	Measure	Notes	Actual	Forecast	Draft	Strategic Resource Plan			Trend +/-
			2016/17	Actual 2017/18	Budget 2018/19	Projections			
						2019/20	2020/21	2021/22	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	14.0%	(1.1%)	1.3%	2.3%	2.3%	3.3%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	249.0%	233.0%	157.3%	119.3%	108.4%	117.1%	-
Unrestricted cash	Unrestricted cash / current liabilities		133.0%	103.5%	76.7%	74.3%	73.6%	72.8%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	27.0%	24.7%	22.0%	29.0%	25.8%	22.7%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		5.0%	3.3%	3.1%	3.1%	3.7%	3.6%	+
Indebtedness	Non-current liabilities / own source revenue		27.0%	24.5%	22.4%	27.1%	24.5%	21.9%	o
Asset renewal	Asset renewal expenditure / depreciation	4	108.0%	97.3%	107.4%	63.0%	58.6%	67.9%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	56.0%	63.5%	61.4%	61.8%	56.4%	62.7%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	o
Efficiency									
Expenditure level	Total expenditure / no. of property assessments		\$3,655	\$3,917	\$4,047	\$4,055	\$4,085	\$4,106	+
Revenue level *	Residential rate revenue / No. of residential property assessments		\$1,870	\$1,919	\$1,919	\$1,938	\$1,957	\$1,976	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		10.0%	9.9%	9.7%	7.7%	7.7%	7.7%	-

*Residential rate revenue based on proposed rating strategy

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services. 2016/2017 and 2017/2018 results have been impacted by the early receipt of 50% of the 2017/2018 Federal Financial Assistant grant funds in 2016/2017.

2 Working Capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease in the 2018/2019 financial year largely due to Council's capital works program.

3 Debt compared to rates - Trend indicates Council's increasing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

DRAFT

Appendix A: DRAFT 2018/2019 Fees and Charges Schedule

Fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2018/2019 year.

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Discretionary Fees and Charges (Fees and Charges set by Council)				
AERODROME - Hangar Sites				
Infrastructure Charge - (per square metre)	Y	\$ 0.90	\$ 0.45	(100.0%)
Landing Fees - Ambulance	Y	\$ 7,480.00	\$ 7,779.20	3.8%
Landing Fees - Stewart Aviation	Y	\$ 14,965.50	\$ 15,564.10	3.8%
Landing Fees - MTOW (per tonne)	Y	\$ 11.00	\$ 11.00	0.0%
Special Event Fee (per event)	Y	\$ 2,941.40	\$ 3,029.40	2.9%
Tie Down Fees	Y	\$ 354.20	\$ 365.00	3.0%
Water Pump Token	Y	\$ 9.90	\$ 10.20	2.9%
AGED AND DISABILITY SERVICES - Shepparton Senior Citizens Centre Hire				
Community - Full day	Y	\$ 124.15	\$ 143.40	13.4%
Community - Half day	Y	\$ 81.60	\$ 94.25	13.4%
Older person - Full day	Y	\$ 49.45	\$ 57.20	13.5%
Older person - Half day	Y	\$ 34.50	\$ 39.80	13.3%
ANIMALS - Pound Fees				
Euthanasia Fee	Y	\$ 50.00	\$ 50.00	0.0%
Ranger Fee for Trapping Program - per week	Y	\$ 220.00	\$ 225.00	2.2%
Rehouse Cat	Y	\$ 100.00	\$ 100.00	0.0%
Rehouse Dog 6 months to 7 years	Y	\$ 320.00	\$ 320.00	0.0%
Rehouse Dog 7 years +	Y	\$ 100.00	\$ 100.00	0.0%
Rehouse Dog under 6 months	Y	\$ 412.00	\$ 412.00	0.0%
ANIMALS - Pound Fees - Fee Per Day				
Large animal - per head (horse, cattle)	Y	\$ 35.00	\$ 40.00	12.5%
Medium animal - per head (sheep, goat, pig)	Y	\$ 10.00	\$ 11.00	9.1%
Registerable Animals	Y	\$ 24.00	\$ 25.00	4.0%
ANIMALS - Pound Fees - Release Fee				
Cattle Release (per head)	Y	\$ 82.00	\$ 85.00	3.5%
Horse Release (per head)	Y	\$ 206.00	\$ 215.00	4.2%
Registered Animal	Y	\$ 86.50	\$ 90.00	3.9%
ANIMALS - Other Fees				
Birds Livestock (Lifetime of Animal)	Y	\$ 65.00	\$ 67.00	3.0%
Droving of livestock - Bond (through municipality)	Y	\$ 793.10	\$ 815.00	2.7%
Droving of livestock (through municipality)	Y	\$ 360.50	\$ 375.00	3.9%
Extra Animal Permit (Lifetime of Animal)	Y	\$ 65.00	\$ 67.00	3.0%
Grazing Permit	N	\$ 65.00	\$ 70.00	7.1%
Replacement Tag	N	\$ 4.55	\$ 5.00	9.0%
Transfer of animal registration from another Council	N	\$ 4.55	\$ 10.00	54.5%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
ANIMALS - Premise Registrations - Domestic Animal Act				
Animal Boarding Establishments	Y	\$ 281.20	\$ 290.00	3.0%
Animal Management Fines	N	\$ 315.00	\$ 322.00	2.2%
Breeding Establishment (per 5 animals)	Y	\$ 281.20	\$ 281.20	0.0%
Dog Training Establishments	Y	\$ 281.20	\$ 290.00	3.0%
Greyhound Establishments	Y	\$ 281.20	\$ 290.00	3.0%
Pet Shops	Y	\$ 281.20	\$ 290.00	3.0%
AQUATIC FACILITIES - Aquamoves Aquatic Entry				
20 Visit Group Swim Pass	Y	\$ 247.50	\$ 254.95	2.9%
20 Visit Sunday Group Swim Pass	Y	\$ 178.50	\$ 184.50	3.3%
20 Visit Adult Swim Pass	Y	\$ 93.05	\$ 96.00	3.1%
20 Visit Child Swim Pass	Y	\$ 60.00	\$ 61.50	2.4%
20 Visit Hydro Swim Pass	Y	\$ 94.50	\$ 97.50	3.1%
20 Visit Pension Adult Swim Pass	Y	\$ 60.00	\$ 61.50	2.4%
20 Visit Pension Child Swim Pass	Y	\$ 39.00	\$ 40.50	3.7%
20 Visit Pensioner Swim/Spa/Sauna Pass	Y	\$ 99.00	\$ 102.00	2.9%
20 Visit Shower Pass	Y	\$ 60.00	\$ 61.50	2.4%
20 Visit Swim Club Pass	Y	\$ 88.50	\$ 91.50	3.3%
20 Visit Swim/Spa/Sauna Pass	Y	\$ 151.50	\$ 156.00	2.9%
4 Week Full Centre School of Rural Health	Y	\$ 59.40	\$ 61.20	2.9%
6 Week Full Centre School of Rural Health	Y	\$ 89.00	\$ 91.70	2.9%
Admission Fee	Y	\$ 2.00	\$ 2.00	0.0%
Adult Swim	Y	\$ 6.20	\$ 6.40	3.1%
Adult Swim/Spa/Sauna	Y	\$ 10.10	\$ 10.40	2.9%
Child Swim	Y	\$ 4.00	\$ 4.20	4.8%
Swim Club	Y	\$ 5.90	\$ 6.10	3.3%
Community Group Adult Swim	Y	\$ 5.30	\$ 5.40	1.9%
Community Group Child Swim	Y	\$ 3.40	\$ 3.50	2.9%
Community Group Hydro Pool	Y	\$ 5.50	\$ 5.70	3.5%
Community Group/Swim/Spa/Sauna	Y	\$ 8.70	\$ 8.95	2.8%
Corporate - 20% 1 unit DD	Y	\$ 29.70	\$ 30.60	2.9%
Corporate - 20% 2 unit DD	Y	\$ 34.80	\$ 37.20	6.5%
Corporate - 20% 3 unit DD	Y	\$ 42.40	\$ 43.70	3.0%
Corporate - 30% 1 unit DD	Y	\$ 26.00	\$ 26.70	2.6%
Corporate - 30% 2 unit DD	Y	\$ 31.60	\$ 32.60	3.1%
Corporate - 30% 3 unit DD	Y	\$ 37.10	\$ 38.20	2.9%
Corporate - 40% 1 unit DD	Y	\$ 22.30	\$ 22.90	2.6%
Corporate - 40% 2 unit DD	Y	\$ 27.10	\$ 27.90	2.9%
Corporate - 40% 3 unit DD	Y	\$ 31.80	\$ 32.80	3.0%
Corporate - 50% 1 unit DD	Y	\$ 18.60	\$ 19.10	2.6%
Corporate - 50% 2 unit DD	Y	\$ 22.60	\$ 23.30	3.0%
Corporate - 50% 3 unit DD	Y	\$ 26.50	\$ 27.30	2.9%
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00	0.0%
Group Swim	Y	\$ 16.50	\$ 17.00	2.9%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
General - 1 unit DD	Y	\$ 37.10	\$ 38.20	2.9%
General - 1 unit 3 months	Y	\$ 311.80	\$ 321.15	2.9%
General - 1 unit 6 months	Y	\$ 579.00	\$ 596.35	2.9%
General - 1 unit 12 months	Y	\$ 890.10	\$ 916.80	2.9%
General - 2 units 3 months	Y	\$ 378.50	\$ 389.85	2.9%
General - 2 units DD	Y	\$ 45.10	\$ 46.45	2.9%
General - 2 units 6 months	Y	\$ 703.00	\$ 724.10	2.9%
General - 2 units 12 months	Y	\$ 1,081.60	\$ 1,114.05	2.9%
General - 3 units DD	Y	\$ 53.00	\$ 54.60	2.9%
General - 3 units 3 months	Y	\$ 445.40	\$ 458.75	2.9%
General - 3 units 6 months	Y	\$ 827.00	\$ 851.80	2.9%
General - 3 units 12 months	Y	\$ 1,272.50	\$ 1,310.65	2.9%
Group booking > 100 people - additional lifeguard	Y	\$ 38.60	\$ 40.00	3.5%
Hydrotherapy Pool	Y	\$ 6.30	\$ 6.50	3.1%
Inflatable Hire - per hour	Y	\$ 85.00	\$ 87.55	2.9%
Lane Hire - per hour	Y	\$ 63.00	\$ 64.90	2.9%
Motel Adult Swim	Y	\$ 5.00	\$ 5.20	3.8%
Motel Child Swim	Y	\$ 3.20	\$ 3.30	3.0%
Motel Family Swim	Y	\$ 13.10	\$ 13.50	3.0%
Motel Hydro pool	Y	\$ 5.10	\$ 5.25	2.9%
Motel Swim/Spa/Sauna	Y	\$ 8.10	\$ 8.35	3.0%
Motel Swim/Spa/Sauna Upgrade	Y	\$ 3.10	\$ 3.20	3.1%
Off Peak - 1 unit DD	Y	\$ 18.50	\$ 19.10	3.1%
Off Peak - 1 unit 3 months	Y	\$ 155.90	\$ 160.60	2.9%
Off Peak - 1 unit 6 months	Y	\$ 289.50	\$ 298.00	2.9%
Off Peak - 1 unit 12 months	Y	\$ 445.00	\$ 458.40	2.9%
Off Peak - 2 units DD	Y	\$ 22.50	\$ 23.20	3.0%
Off Peak - 2 units 3 months	Y	\$ 189.20	\$ 195.00	3.0%
Off Peak - 2 units 6 months	Y	\$ 351.50	\$ 362.00	2.9%
Off Peak - 2 units 12 months	Y	\$ 540.70	\$ 558.00	3.1%
Off Peak - 3 units DD	Y	\$ 26.50	\$ 27.30	2.9%
Off Peak - 3 units 3 months	Y	\$ 222.70	\$ 229.40	2.9%
Off Peak - 3 units 6 months	Y	\$ 413.50	\$ 425.90	2.9%
Off peak - 3 units 12 months	Y	\$ 636.20	\$ 655.20	2.9%
Outdoor Pool Membership 1/2 price Child Swim	Y	\$ 3.10	\$ 2.10	(47.6%)
Outdoor Pool Membership 1/2 price Adult Swim	Y	\$ 3.40	\$ 3.20	(6.3%)
Outdoor Pool Membership 1/2 price Group Swim	Y	\$ 8.30	\$ 8.50	2.4%
Outdoor Pool Membership 1/2 price Hydro Pool Swim	Y	\$ 3.10	\$ 3.30	6.1%
Outdoor Pool Membership 1/2 price Swim/Spa/Sauna	Y	\$ 5.10	\$ 5.20	1.9%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Over 60s - 1 unit DD	Y	\$ 22.30	\$ 22.95	2.8%
Over 60s - 1 unit 3 months	Y	\$ 187.10	\$ 192.70	2.9%
Over 60s - 1 unit 6 months	Y	\$ 347.40	\$ 357.80	2.9%
Over 60s - 1 unit 12 months	Y	\$ 534.10	\$ 550.10	2.9%
Over 60s - 2 units DD	Y	\$ 27.10	\$ 27.90	2.9%
Over 60s - 2 units 3 months	Y	\$ 227.10	\$ 233.90	2.9%
Over 60s - 2 units 6 months	Y	\$ 421.80	\$ 434.45	2.9%
Over 60s - 2 units 12 months	Y	\$ 648.90	\$ 668.35	2.9%
Over 60s - 3 units DD	Y	\$ 31.80	\$ 32.75	2.9%
Over 60s - 3 units 3 months	Y	\$ 267.00	\$ 275.00	2.9%
Over 60s - 3 units 6 months	Y	\$ 496.20	\$ 511.10	2.9%
Over 60s - 3 units 12 months	Y	\$ 763.50	\$ 786.40	2.9%
Pensioner Child Swim	Y	\$ 2.60	\$ 2.65	1.9%
Pensioner Swim/Spa/Sauna Upgrade	Y	\$ 2.60	\$ 2.65	1.9%
Pensioner Adult Swim	Y	\$ 4.00	\$ 4.10	2.4%
Pensioner Hydro Pool	Y	\$ 4.00	\$ 4.10	2.4%
Pensioner/Swim/Spa/Sauna	Y	\$ 6.60	\$ 6.80	2.9%
Pool Lifeguard - per hour	Y	\$ 38.60	\$ 40.00	3.5%
Promotional Joining Fee	Y	\$ 10.00	\$ 10.00	0.0%
Promotional Membership - DD	Y	\$ 30.00	\$ 30.00	0.0%
Promotional Membership - Up Front	Y	\$ 50.00	\$ 50.00	0.0%
Promotional Membership - Up Front	Y	\$ 100.00	\$ 100.00	0.0%
Promotional Membership - Up Front	Y	\$ 69.70	\$ 69.70	0.0%
Promotional Membership - Up Front	Y	\$ 30.00	\$ 30.00	0.0%
Promotional Membership - Up Front	Y	\$ 40.00	\$ 40.00	0.0%
Promotional Membership - Up Front	Y	\$ 60.00	\$ 60.00	0.0%
Rumbalara - 20 Full Centre	Y	\$ 284.60	\$ 293.15	2.9%
Rumbalara - 20 Swim/Spa/Sauna	Y	\$ 174.00	\$ 179.20	2.9%
Rumbalara - 3 units 3 months	Y	\$ 400.90	\$ 412.90	2.9%
Schools Recreation Swim	Y	\$ 3.40	\$ 3.50	2.9%
Shower	Y	\$ 4.00	\$ 4.10	2.4%
Student - 1 unit 3 months	Y	\$ 124.70	\$ 128.00	2.6%
Student - 2 units 3 months	Y	\$ 151.40	\$ 155.90	2.9%
Student- 3 units 3 months	Y	\$ 178.20	\$ 183.50	2.9%
Summer Family Pool Membership	Y	\$ 250.00	\$ 250.00	0.0%
Sunday Group Swim	Y	\$ 11.90	\$ 12.30	3.3%
Swim Club - 1 unit DD	Y	\$ 19.30	\$ 19.90	3.0%
Swim Club - 1 unit 12 months	Y	\$ 393.70	\$ 405.50	2.9%
Swim Club - 1 unit 12 months Aquatic	Y	\$ 463.20	\$ 477.10	2.9%
Swim Club - 2 unit DD	Y	\$ 27.50	\$ 28.35	3.0%
Swim Club - 2 unit 12 months	Y	\$ 661.05	\$ 680.90	2.9%
Swim Club - 3 unit DD	Y	\$ 32.00	\$ 32.95	2.9%
Swim Club - 3 unit 12 months	Y	\$ 767.90	\$ 790.95	2.9%
Swim/Spa/Sauna Upgrade	Y	\$ 4.00	\$ 4.10	2.4%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
AQUATIC FACILITIES - Aquamoves Elite				
20 Visit full Centre	Y	\$ 375.00	\$ 385.50	2.7%
20 Visit Gym	Y	\$ 261.00	\$ 268.50	2.8%
20 Visit Pensioner full Centre	Y	\$ 241.50	\$ 249.00	3.0%
20 visit Pensioner Gym	Y	\$ 169.50	\$ 174.00	2.6%
4 week Full Centre School of Rural Health	Y	\$ 59.40	\$ 61.20	2.9%
6 week Full Centre School of Rural Health	Y	\$ 89.00	\$ 91.65	2.9%
Community Group Full Centre	Y	\$ 21.20	\$ 21.85	3.0%
Corporate - 20% 1 unit DD	Y	\$ 29.70	\$ 30.60	2.9%
Corporate - 20% 2 unit DD	Y	\$ 34.80	\$ 37.20	6.5%
Corporate - 20% 3 unit DD	Y	\$ 42.40	\$ 43.70	3.0%
Corporate - 30% 1 unit DD	Y	\$ 26.00	\$ 26.70	2.6%
Corporate - 30% 2 unit DD	Y	\$ 31.60	\$ 32.60	3.1%
Corporate - 30% 3 unit DD	Y	\$ 37.10	\$ 38.20	2.9%
Corporate - 40% 1 unit DD	Y	\$ 22.30	\$ 22.90	2.6%
Corporate - 40% 2 unit DD	Y	\$ 27.10	\$ 27.90	2.9%
Corporate - 40% 3 unit DD	Y	\$ 31.80	\$ 32.80	3.0%
Corporate - 50% 1 unit DD	Y	\$ 18.60	\$ 19.10	2.6%
Corporate - 50% 2 unit DD	Y	\$ 22.60	\$ 23.30	3.0%
Corporate - 50% 3 unit DD	Y	\$ 26.50	\$ 27.30	2.9%
Corporate Joining Fee	Y	\$ 10.00	\$ 10.00	0.0%
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00	0.0%
Fitness Assessment	Y	\$ 53.30	\$ 53.30	0.0%
Full Centre Pass	Y	\$ 25.00	\$ 25.75	2.9%
General - 1 unit DD	Y	\$ 37.10	\$ 38.20	2.9%
General - 1 unit 3 months	Y	\$ 311.80	\$ 321.15	2.9%
General - 1 unit 6 months	Y	\$ 579.00	\$ 596.35	2.9%
General - 1 unit 12 months	Y	\$ 890.10	\$ 916.80	2.9%
General - 2 units DD	Y	\$ 45.10	\$ 46.45	2.9%
General - 2 units 3 months	Y	\$ 378.50	\$ 389.85	2.9%
General - 2 units 6 months	Y	\$ 703.00	\$ 724.10	2.9%
General - 2 units 12 months	Y	\$ 1,081.60	\$ 1,114.05	2.9%
General - 3 units DD	Y	\$ 53.00	\$ 54.60	2.9%
General - 3 units 3 months	Y	\$ 445.40	\$ 458.75	2.9%
General - 3 units 6 months	Y	\$ 827.00	\$ 851.80	2.9%
General - 3 units 12 months	Y	\$ 1,272.50	\$ 1,310.65	2.9%
Gym Pass	Y	\$ 17.40	\$ 17.90	2.8%
Gym Pass (community rate)	Y	\$ 14.80	\$ 15.20	2.6%
Lost Card	Y	\$ 8.00	\$ 10.00	20.0%
Measure and Weigh	Y	\$ 26.50	\$ 26.50	0.0%
Membership Upgrade Fee	Y	\$ 8.00	\$ 8.00	0.0%
Motel Full Centre	Y	\$ 20.00	\$ 20.60	2.9%
Motel Gym Pass	Y	\$ 14.00	\$ 14.40	2.8%
Off Peak - 1 unit DD	Y	\$ 18.50	\$ 19.10	3.1%
Off Peak - 1 unit 3 months	Y	\$ 155.90	\$ 160.60	2.9%
Off Peak - 1 unit 6 months	Y	\$ 289.50	\$ 298.00	2.9%
Off Peak - 1 unit 12 months	Y	\$ 445.00	\$ 458.40	2.9%
Off Peak - 2 units DD	Y	\$ 22.50	\$ 23.20	3.0%
Off Peak - 2 units 3 months	Y	\$ 189.20	\$ 195.00	3.0%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Off Peak - 2 units 6 months	Y	\$ 351.50	\$ 362.00	2.9%
Off Peak - 2 units 12 months	Y	\$ 540.70	\$ 558.00	3.1%
Off Peak - 3 units DD	Y	\$ 26.50	\$ 27.30	2.9%
Off Peak - 3 units 3 months	Y	\$ 222.70	\$ 229.40	2.9%
Off Peak - 3 units 6 months	Y	\$ 413.50	\$ 425.90	2.9%
Off Peak - 3 units 12 months	Y	\$ 636.20	\$ 655.20	2.9%
Over 60s - 1 unit DD	Y	\$ 22.30	\$ 22.95	2.8%
Over 60s - 1 unit 3 months	Y	\$ 187.10	\$ 192.70	2.9%
Over 60s - 1 unit 6 months	Y	\$ 347.40	\$ 357.80	2.9%
Over 60s - 1 unit 12 months	Y	\$ 534.10	\$ 550.15	2.9%
Over 60s - 2 units DD	Y	\$ 27.10	\$ 27.90	2.9%
Over 60s - 2 units 3 months	Y	\$ 227.10	\$ 233.90	2.9%
Over 60s - 2 units 6 months	Y	\$ 421.80	\$ 434.45	2.9%
Over 60s - 2 units 12 months	Y	\$ 648.90	\$ 668.35	2.9%
Over 60s - 3 units DD	Y	\$ 31.80	\$ 32.75	2.9%
Over 60s - 3 units 3 months	Y	\$ 267.00	\$ 275.00	2.9%
Over 60s - 3 units 6 months	Y	\$ 496.20	\$ 511.10	2.9%
Over 60s - 3 units 12 months	Y	\$ 763.50	\$ 786.40	2.9%
Pensioner Full Centre	Y	\$ 16.10	\$ 16.60	3.0%
Pensioner Gym	Y	\$ 11.30	\$ 11.65	3.0%
Promotional joining fee	Y	\$ 10.00	\$ 10.00	0.0%
Promotional Membership - DD	Y	\$ 30.00	\$ 30.00	0.0%
Rumbalara - 20 Full Centre	Y	\$ 284.60	\$ 293.15	2.9%
Rumbalara - 3 units 3 months	Y	\$ 400.90	\$ 412.90	2.9%
Student - 1 unit 3 months	Y	\$ 124.70	\$ 128.00	2.6%
Student - 2 units 3 months	Y	\$ 151.40	\$ 155.90	2.9%
Student - 3 units 3 months	Y	\$ 178.20	\$ 183.50	2.9%
Suspension Fee	Y	\$ 8.00	\$ 8.00	0.0%
Swim Club - 2 unit DD	Y	\$ 27.50	\$ 28.35	3.0%
Swim Club - 2 unit 12 month	Y	\$ 661.00	\$ 680.85	2.9%
Swim Club - 3 unit DD	Y	\$ 32.00	\$ 32.95	2.9%
Swim Club - 3 unit 12 month	Y	\$ 767.90	\$ 790.95	2.9%
Transfer Fee	N	\$ 40.90	\$ 41.00	0.2%
AQUATIC FACILITIES - Aquamoves Group Fitness				
20 Visit full Centre	Y	\$ 375.00	\$ 385.50	2.7%
20 Visit Group Fitness Pass	Y	\$ 231.00	\$ 237.90	2.9%
20 Visit Pension full Centre	Y	\$ 241.50	\$ 249.00	3.0%
4 week Full Centre School of Rural Health	Y	\$ 59.40	\$ 61.20	2.9%
6 week Full Centre School of Rural Health	Y	\$ 89.00	\$ 91.65	2.9%
Community Group Fitness Pass	Y	\$ 13.10	\$ 13.50	3.0%
Community Group Full Centre	Y	\$ 21.20	\$ 21.85	3.0%
Corporate - 20% 1 unit DD	Y	\$ 29.70	\$ 30.60	2.9%
Corporate - 20% 2 unit DD	Y	\$ 34.80	\$ 37.20	6.5%
Corporate - 20% 3 unit DD	Y	\$ 42.40	\$ 43.70	3.0%
Corporate - 30% 1 unit DD	Y	\$ 26.00	\$ 26.70	2.6%
Corporate - 30% 2 unit DD	Y	\$ 31.60	\$ 32.60	3.1%
Corporate - 30% 3 unit DD	Y	\$ 37.10	\$ 38.20	2.9%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Corporate - 40% 1 unit DD	Y	\$ 22.30	\$ 22.90	2.6%
Corporate - 40% 2 unit DD	Y	\$ 27.10	\$ 27.90	2.9%
Corporate - 40% 3 unit DD	Y	\$ 31.80	\$ 32.80	3.0%
Corporate - 50% 1 unit DD	Y	\$ 18.60	\$ 19.10	2.6%
Corporate - 50% 2 unit DD	Y	\$ 22.60	\$ 23.30	3.0%
Corporate - 50% 3 unit DD	Y	\$ 26.50	\$ 27.30	2.9%
Corporate Joining Fee	Y	\$ 10.00	\$ 10.00	0.0%
Direct Debit Joining Fee	Y	\$ 50.00	\$ 50.00	0.0%
Full Centre Pass	Y	\$ 25.00	\$ 25.75	2.9%
General - 1 unit DD	Y	\$ 37.10	\$ 38.20	2.9%
General - 1 unit 3 months	Y	\$ 311.80	\$ 321.15	2.9%
General - 1 unit 6 months	Y	\$ 579.00	\$ 596.35	2.9%
General - 1 unit 12 months	Y	\$ 890.10	\$ 916.80	2.9%
General - 2 units DD	Y	\$ 45.10	\$ 46.45	2.9%
General - 2 units 3 months	Y	\$ 378.50	\$ 389.85	2.9%
General - 2 units 6 months	Y	\$ 703.00	\$ 724.10	2.9%
General - 2 units 12 months	Y	\$ 1,081.60	\$ 1,114.05	2.9%
General - 3 units DD	Y	\$ 53.00	\$ 54.60	2.9%
General - 3 units 3 months	Y	\$ 445.40	\$ 458.75	2.9%
General - 3 units 6 months	Y	\$ 827.00	\$ 851.80	2.9%
General - 3 units 12 months	Y	\$ 1,272.50	\$ 1,310.65	2.9%
Group Fitness Pass	Y	\$ 15.40	\$ 16.30	5.5%
Lost Card	Y	\$ 8.00	\$ 10.00	20.0%
Membership Upgrade Fee	Y	\$ 8.00	\$ 8.00	0.0%
Motel Full Centre	Y	\$ 20.00	\$ 20.60	2.9%
Motel Group Fitness Pass	Y	\$ 12.30	\$ 12.65	2.8%
Off Peak - 1 unit DD	Y	\$ 18.50	\$ 19.10	3.1%
Off Peak - 1 unit 3 months	Y	\$ 155.90	\$ 160.60	2.9%
Off Peak - 1 unit 6 months	Y	\$ 289.50	\$ 298.00	2.9%
Off Peak - 1 unit 12 months	Y	\$ 445.00	\$ 458.40	2.9%
Off Peak - 2 units DD	Y	\$ 22.50	\$ 23.20	3.0%
Off Peak - 2 units 3 months	Y	\$ 189.20	\$ 195.00	3.0%
Off Peak - 2 units 6 months	Y	\$ 351.50	\$ 362.00	2.9%
Off Peak - 2 units 12 months	Y	\$ 540.70	\$ 558.00	3.1%
Off Peak - 3 units DD	Y	\$ 26.50	\$ 27.30	2.9%
Off Peak - 3 units 3 months	Y	\$ 222.70	\$ 229.40	2.9%
Off Peak - 3 units 6 months	Y	\$ 413.50	\$ 425.90	2.9%
Off peak - 3 units 12 months	Y	\$ 636.20	\$ 655.20	2.9%
Over 60s - 1 unit DD	Y	\$ 22.30	\$ 22.95	2.8%
Over 60s - 1 unit 3 months	Y	\$ 232.00	\$ 238.95	2.9%
Over 60s - 1 unit 6 months	Y	\$ 347.40	\$ 357.80	2.9%
Over 60s - 1 unit 12 months	Y	\$ 662.20	\$ 682.05	2.9%
Over 60s - 2 units DD	Y	\$ 27.10	\$ 27.90	2.9%
Over 60s - 2 units 3 months	Y	\$ 227.10	\$ 233.90	2.9%
Over 60s - 2 units 6 months	Y	\$ 523.05	\$ 538.75	2.9%
Over 60s - 2 units 12 months	Y	\$ 648.90	\$ 668.35	2.9%
Over 60s - 3 units DD	Y	\$ 31.80	\$ 32.75	2.9%
Over 60s - 3 units 3 months	Y	\$ 267.00	\$ 275.00	2.9%
Over 60s - 3 units 6 months	Y	\$ 496.20	\$ 511.10	2.9%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Over 60s - 3 units 12 months	Y	\$ 763.50	\$ 786.40	2.9%
Over 60s Group Fitness Pass	Y	\$ 10.00	\$ 10.00	0.0%
Pensioner Full Centre	Y	\$ 16.10	\$ 16.60	3.0%
Pensioner Group Fitness Pass	Y	\$ 10.00	\$ 10.00	0.0%
Promotional joining fee	Y	\$ 10.00	\$ 10.00	0.0%
Promotional Membership - DD	Y	\$ 30.00	\$ 30.00	0.0%
Promotional Membership - Up Front	Y	\$ 30.00	\$ 30.00	0.0%
Promotional Membership - Up Front	Y	\$ 40.00	\$ 40.00	0.0%
Promotional Membership - Up Front	Y	\$ 50.00	\$ 50.00	0.0%
Promotional Membership - Up Front	Y	\$ 60.00	\$ 60.00	0.0%
Promotional Membership - Up Front	Y	\$ 70.00	\$ 70.00	0.0%
Promotional Membership - Up Front	Y	\$ 100.00	\$ 100.00	0.0%
Rumbalara - 20 Full Centre	Y	\$ 284.60	\$ 293.15	2.9%
Rumbalara - 3 units 3 months	Y	\$ 400.90	\$ 412.90	2.9%
Student - 1 unit 3 months	Y	\$ 124.70	\$ 128.00	2.6%
Student - 2 units 3 months	Y	\$ 151.40	\$ 155.90	2.9%
Student - 3 units 3 months	Y	\$ 178.20	\$ 183.50	2.9%
Suspension Fee	Y	\$ 8.00	\$ 8.00	0.0%
Swim Club - 2 unit DD	Y	\$ 27.50	\$ 28.35	3.0%
Swim Club - 2 unit 12 months	Y	\$ 661.05	\$ 680.85	2.9%
Swim Club - 3 unit DD	Y	\$ 32.00	\$ 32.95	2.9%
Swim Club - 3 unit 12 months	Y	\$ 767.90	\$ 790.95	2.9%
Transfer Fee	N	\$ 40.90	\$ 41.00	0.2%
AQUATIC FACILITIES - Aquamoves LTS (per lesson)				
Adult Fitness	N	\$ 22.00	\$ 22.50	2.2%
Beginner Adult or Intermediate	N	\$ 18.00	\$ 18.50	2.7%
Teenage Fitness	N	\$ 19.50	\$ 20.00	2.5%
Teenage Fitness	N	\$ 29.50	\$ 31.50	6.3%
Express Lessons	N	\$ 16.50	\$ 15.50	(6.5%)
Bronze	N	\$ 17.00	\$ 17.50	2.9%
Bronze	N	\$ 26.00	\$ 27.50	5.5%
Swim School	N	\$ 15.00	\$ 15.50	3.2%
Learn to Swim - DD	N	\$ 23.00	\$ 24.00	4.2%
Learn to Swim Private Lessons 1:1	N	\$ 35.00	\$ 36.00	2.8%
Learn to Swim Private Lessons 1:1 DD	N	\$ 54.00	\$ 57.00	5.3%
Learn to Swim Private Lessons 1:2	N	\$ 45.50	\$ 46.50	2.2%
Learn to Swim Private Lessons 1:2 DD	N	\$ 66.50	\$ 73.50	9.5%
PWD 1:1	N	\$ 24.60	\$ 25.50	3.5%
PWD 1:1 DD	N	\$ 37.80	\$ 40.00	5.5%
Squad 1hr	N	\$ 17.00	\$ 17.50	2.9%
Squad DD	N	\$ 26.20	\$ 27.50	4.7%
Transition Squad 0.5hr	N	\$ 14.90	\$ 15.50	3.9%
Transition Squad DD	N	\$ 22.90	\$ 24.00	4.6%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
AQUATIC FACILITIES - Aquamoves Program				
Active Kids Membership- Term	Y	\$ -	\$ 150.00	
Active Kids Membership - DD	Y	\$ -	\$ 25.00	
Bootcamp - 8 Week - Member	Y	\$ -	\$ 125.00	
Bootcamp - 8 week - Non Member	Y	\$ -	\$ 310.00	
Bootcamp - 6 week - Member	Y	\$ -	\$ 95.00	
Bootcamp - 6 week - Non member	Y	\$ -	\$ 275.00	
Bootcamp - 4 week Extension - Member	Y	\$ -	\$ 55.00	
Bootcamp - 4 Week Extension - Non Member	Y	\$ -	\$ 95.00	
Community Child Group Fitness	Y	\$ 7.90	\$ 8.10	2.5%
Extreme Measures - 6 week Program - Member	Y	\$ -	\$ 105.00	
Extreme Measures - 6 Week Program - Non Member	Y	\$ -	\$ 185.00	
Extreme Measures - 4 week Extension - Member	Y	\$ -	\$ 75.00	
Extreme Measures - 4 week Extension - Non Member	Y	\$ -	\$ 125.00	
Gecko Kids Holiday Program	Y	\$ 12.00	\$ 12.40	3.2%
Gecko Kids Fitness 1 session per week DD	Y	\$ 24.30	\$ 25.00	2.8%
Gecko Kids Fitness 2 sessions per week DD	Y	\$ 31.70	\$ 32.70	3.1%
Happy Steps	Y	\$ 7.90	\$ 8.10	2.5%
Huff n Puff Program	Y	\$ 7.90	\$ 8.10	2.5%
Low Pressure Fitness - 6 week Program - Member	Y	\$ -	\$ 62.00	
Low Pressure Fitness - 6 week Program - Non Member	Y	\$ -	\$ 95.00	
Pay Phone	Y	\$ 0.50	\$ 0.50	0.0%
Personal Training Weekly Facility Hire	Y	\$ 210.00	\$ 216.30	2.9%
Purchase of Councils Public Liability Insurance	Y	\$ 30.00	\$ 30.00	0.0%
Room Hire - Community Group - per hour	Y	\$ 34.20	\$ 35.50	3.7%
Room Hire - per hour	Y	\$ 45.70	\$ 47.50	3.8%
Room Hire - per day	Y	\$ 220.50	\$ 227.50	3.1%
Senior Strength Training	Y	\$ 7.90	\$ 8.10	2.5%
AQUATIC FACILITIES - Aquamoves Schools Wet Area				
50m Pool Hire - per day	Y	\$ 1,316.20	\$ 1,359.60	3.2%
50m Pool Hire - half day	Y	\$ 966.00	\$ 680.00	(42.1%)
Aquatic Education Child	N	\$ 3.70	\$ 4.00	7.5%
Group booking > 100 people - additional lifeguard	Y	\$ 38.60	\$ 39.80	3.0%
Inflatable Hire - per hour	Y	\$ 85.00	\$ 87.50	2.9%
Lane Hire - per hour	Y	\$ 63.00	\$ 64.90	2.9%
Swim Instructor Hire 0.5hr	N	\$ 23.40	\$ 24.00	2.5%
Swim Instructor Hire 1hr	N	\$ 46.80	\$ 48.00	2.5%
AQUATIC FACILITIES - Aquamoves Schools Dry Area				
Purchase of Councils Public Liability Insurance	Y	\$ 30.00	\$ 30.00	0.0%
Room Hire - Community Group - per hour	Y	\$ 34.20	\$ 35.50	3.7%
Room Hire - per hour	Y	\$ 45.70	\$ 47.50	3.8%
Room Hire - per day	Y	\$ 220.50	\$ 227.50	3.1%
School Group Fitness Pass	Y	\$ 7.90	\$ 8.10	2.5%
School Gym Pass	Y	\$ 7.90	\$ 8.10	2.5%
Schools Group Fitness - bulk booking	Y	\$ 6.30	\$ 6.50	3.1%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
AQUATIC FACILITIES - Outdoor Pools				
Adult Casual	Y	\$ 5.00	\$ 5.20	3.8%
Child Casual	Y	\$ 3.60	\$ 3.70	2.7%
Over 60s Casual	Y	\$ 4.30	\$ 4.45	3.4%
Family Casual	Y	\$ 13.50	\$ 14.00	3.6%
Schools Programs - per child	Y	\$ 1.90	\$ 2.00	5.0%
5 Visit Multi Adult Swim Pass - Special Events	Y	\$ 20.00	\$ 20.80	3.8%
5 Visit Multi Child Swim Pass - Special Events	Y	\$ 14.40	\$ 14.80	2.7%
5 Visit Multi Family Child Swim Pass - Special Events	Y	\$ 54.00	\$ 56.00	3.6%
15 Visit Multi Adult Swim Pass	Y	\$ 50.00	\$ 52.00	3.8%
15 Visit Multi Child Swim Pass	Y	\$ 36.00	\$ 37.00	2.7%
15 Visit Multi Over 60s Swim Pass	Y	\$ 43.00	\$ 44.50	3.4%
15 Visit Multi Family Child Swim Pass	Y	\$ 135.00	\$ 140.00	3.6%
Membership - Adult	Y	\$ 87.00	\$ 90.00	3.3%
Membership - Child	Y	\$ 72.50	\$ 75.00	3.3%
Membership - Over 60s	Y	\$ 80.00	\$ 83.00	3.6%
Membership - Family	Y	\$ 176.00	\$ 182.00	3.3%
Rural Outdoor Pool Swim School	Y	\$ 8.00	\$ 8.30	3.6%
BICYCLE RACK BILLBOARD - Advertising				
Installation and 3 Year Advertising Permit	Y	\$ 495.00	\$ 495.00	0.0%
1 Year Advertising Permit	Y	\$ 90.00	\$ 90.00	0.0%
BUILDING				
Demolition/Removal Permits	Y	\$ 421.50	\$ 440.00	4.2%
Dependant Relative Unit - Removal/Re-erection	Y	\$ 421.50	\$ 440.00	4.2%
Restump/Underpinning Permits	Y	\$ 421.50	\$ 440.00	4.2%
BUILDING - All other Classes + Applicable Levies				
Change of Use - 1 inspection	Y	\$ 388.60	\$ 411.95	5.7%
Change of Use - 2 inspections	Y	\$ 486.05	\$ 515.20	5.7%
Fee for all extra inspections other than those specified	Y	\$ 113.30	\$ 120.10	5.7%
Fee for inspections associated with building works	Y	\$ 124.65	\$ 132.10	5.6%
Inspections for other Municipalities	Y	\$ 192.60	\$ 198.40	2.9%
Minimum fee to \$60,000	Y	\$ 788.55	\$ 835.85	5.7%
Miscellaneous - 3 inspections	Y	\$ 610.70	\$ 647.35	5.7%
Miscellaneous - 4 inspections	Y	\$ 665.05	\$ 704.95	5.7%
BUILDING - Class 1 Dwelling (Additions) + Applicable Levies				
\$50,001 to \$100,000	Y	\$ 767.05	\$ 790.10	2.9%
Greater than \$100,001	Y	\$ 940.40	\$ 968.60	2.9%
Minimum fee up to \$50,000	Y	\$ 679.80	\$ 720.60	5.7%
Minor Internal Alterations + Applicable Levies - minimum fee	Y	\$ 453.20	\$ 466.80	2.9%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
BUILDING - Class 1 Dwelling (New) + Applicable Levies				
\$100,001 to \$125,000	Y	\$ 1,108.05	\$ 1,141.30	2.9%
\$125,001 to \$150,000	Y	\$ 1,330.15	\$ 1,370.05	2.9%
\$150,001 to \$200,000	Y	\$ 1,508.00	\$ 1,553.25	2.9%
\$200,001 to \$250,000	Y	\$ 1,638.30	\$ 1,687.45	2.9%
\$250,001 to \$325,000	Y	\$ 1,773.15	\$ 1,826.35	2.9%
\$325,001 to \$500,000	Y	\$ 2,038.25	\$ 2,099.40	2.9%
\$500,001 +	Y	\$ 2,379.30	\$ 2,450.70	2.9%
Building - Class 1 Dwellings - New + Applicable Levies - Multi-Unit Development - 2 Dwellings/Units	Y	\$ 1,162.45	\$ 1,197.35	2.9%
Minimum fee up to \$100,000	Y	\$ 940.40	\$ 996.80	5.7%
Re-erection of Dwelling - into municipality	Y	\$ 453.20	\$ 480.35	5.7%
BUILDING - Class 10a Out Buildings + Applicable Levies				
Under \$5,000	Y	\$ 334.25	\$ 354.30	5.7%
\$5,001 to \$10,000	Y	\$ 421.50	\$ 434.10	2.9%
\$10,001 to \$40,000	Y	\$ 567.65	\$ 584.65	2.9%
Over \$40,001	Y	\$ 718.30	\$ 761.40	5.7%
BUILDING - Front Fences on Corner Allotments				
Under \$5,000	Y	\$ 296.85	\$ 314.65	5.7%
Over \$5,001	Y	\$ 388.60	\$ 400.25	2.9%
BUILDING - Misc. Service Fees				
Amendment / Variation to a Building Permit	Y	\$ 90.65	\$ 110.00	17.6%
Assess the suitability of a relocated dwelling for transportation	Y	\$ 283.25	\$ 300.25	5.7%
Building - Title Searches (as requested by Clients)	Y	\$ 54.10	\$ 61.60	12.2%
Building - Title Searches (as requested by Clients) - Plan/Covenant Only	Y	\$ 16.50	\$ 22.00	25.0%
Copy of Building Permits/Occupancy Permits/CFI (photocopying and file retrieval)	Y	\$ 34.00	\$ 61.60	44.8%
Crossing Fee	Y	\$ 97.85	\$ 110.00	11.0%
Extension of Time for Building Permit	Y	\$ 113.30	\$ 217.80	48.0%
Inspections on Lapsed Permits	Y	\$ 113.30	\$ 120.10	5.7%
Liquor Licence Report (patron calculations)	Y	\$ 192.60	\$ 198.40	2.9%
Partial Compliance (Regulation 608)	Y	\$ 169.95	\$ 180.15	5.7%
Performance Assessment/Combined Allotment/Change of Use	Y	\$ 158.60	\$ 168.15	5.7%
Place of Public Entertainment (POPE)	Y	\$ 226.60	\$ 249.25	9.1%
Prescribed Temporary Structure	Y	\$ 180.25	\$ 198.30	9.1%
Project Housing Specification Booklets	Y	\$ 13.60	\$ 16.50	17.6%
Retrieval of Commercial Plans (photocopying and file retrieval)	Y	\$ 90.00	\$ 105.60	14.8%
Structure for Building Regulation Compliance Report from Council - Inspection to provide evidence for a Building Regulation compliance report	Y	\$ 180.00	\$ 185.40	2.9%
Structure for Building Regulation Compliance Report from Council - Administration costs to produce a Building Regulation report	Y	\$ 220.00	\$ 226.60	2.9%
Structure for Building Regulation Compliance Report from Council - Further inspections to confirm any rectification works required and conducted under a Building Order	Y	\$ 180.00	\$ 185.40	2.9%
Structure for Building Regulation Compliance Report from Council - Administrative cost to issue a letter stating illegal work can remain	Y	\$ 50.00	\$ 51.50	2.9%
Retrieval of House Plans (photocopying and file retrieval)	Y	\$ 68.00	\$ 83.60	18.7%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
BUILDING - Swimming Pools				
Under \$5,000 (minimum fee)	Y	\$ 302.50	\$ 320.65	5.7%
\$5,001 to \$20,000	Y	\$ 540.45	\$ 572.90	5.7%
Over \$20,000	Y	\$ 643.75	\$ 682.40	5.7%
BUSINESS CENTRE - Office Rental Per month - Anchor Rate				
Shed 1	Y	\$ 615.00	\$ 633.00	2.8%
Shed 2	Y	\$ 615.00	\$ 633.00	2.8%
Shed 3	Y	\$ 615.00	\$ 633.00	2.8%
Shed 4	Y	\$ 615.00	\$ 633.00	2.8%
Shed 5	Y	\$ 985.00	\$ 1,015.00	3.0%
Shed 6	Y	\$ 985.00	\$ 1,015.00	3.0%
Suite 1	Y	\$ 768.00	\$ 791.00	2.9%
Suite 2	Y	\$ 803.00	\$ 827.00	2.9%
Suite 5	Y	\$ 523.00	\$ 538.00	2.8%
Suite 6	Y	\$ 733.00	\$ 755.00	2.9%
Suite 7	Y	\$ 628.00	\$ 647.00	2.9%
Suite 8	Y	\$ 733.00	\$ 755.00	2.9%
Suite 9	Y	\$ 628.00	\$ 647.00	2.9%
Suite 10	Y	\$ 628.00	\$ 647.00	2.9%
Suite 11	Y	\$ 349.00	\$ 360.00	3.1%
Suite 12	Y	\$ 349.00	\$ 360.00	3.1%
Suite 13	Y	\$ 558.00	\$ 574.00	2.8%
Suite 14	Y	\$ 593.00	\$ 611.00	2.9%
Suite 15	Y	\$ 593.00	\$ 611.00	2.9%
Suite 16	Y	\$ 838.00	\$ 864.00	3.0%
Suite 22	Y	\$ 1,326.00	\$ 1,365.00	2.9%
BUSINESS CENTRE - Office Rental Per month - Incubator Rate				
Shed 1	Y	\$ 567.00	\$ 583.00	2.7%
Shed 2	Y	\$ 567.00	\$ 583.00	2.7%
Shed 3	Y	\$ 567.00	\$ 583.00	2.7%
Shed 4	Y	\$ 567.00	\$ 583.00	2.7%
Shed 5	Y	\$ 908.00	\$ 935.00	2.9%
Shed 6	Y	\$ 908.00	\$ 935.00	2.9%
Suite 1	Y	\$ 712.00	\$ 733.00	2.9%
Suite 2	Y	\$ 744.00	\$ 766.00	2.9%
Suite 5	Y	\$ 485.00	\$ 499.00	2.8%
Suite 6	Y	\$ 679.00	\$ 700.00	3.0%
Suite 7	Y	\$ 582.00	\$ 600.00	3.0%
Suite 8	Y	\$ 679.00	\$ 700.00	3.0%
Suite 9	Y	\$ 582.00	\$ 600.00	3.0%
Suite 10	Y	\$ 582.00	\$ 600.00	3.0%
Suite 11	Y	\$ 323.00	\$ 333.00	3.0%
Suite 12	Y	\$ 323.00	\$ 333.00	3.0%
Suite 13	Y	\$ 517.00	\$ 532.00	2.8%
Suite 14	Y	\$ 550.00	\$ 567.00	3.0%
Suite 15	Y	\$ 550.00	\$ 567.00	3.0%
Suite 16	Y	\$ 776.00	\$ 799.00	2.9%
Suite 22	Y	\$ 1,229.00	\$ 1,266.00	2.9%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
BUSINESS CENTRE - Venue Hire				
Board Room - Full Day	Y	\$ 147.00	\$ 151.00	2.6%
Board Room - Half Day	Y	\$ 90.00	\$ 91.00	1.1%
Board Room - Full Day (incubator tenant rate)	Y	\$ 73.00	\$ 75.00	2.7%
Board Room - Half Day (incubator tenant rate)	Y	\$ 44.00	\$ 45.00	2.2%
Catering - Tea and Coffee (per head)	N	\$ 3.60	\$ 3.60	0.0%
Conference Phone Hire	Y	\$ 16.00	\$ 17.00	5.9%
Currawong Room - Half Day	Y	\$ 90.00	\$ 91.00	1.1%
Currawong Room - Full Day	Y	\$ 147.00	\$ 150.00	2.0%
Currawong Room - Full Day (incubator tenant rate)	Y	\$ 73.00	\$ 75.00	2.7%
Currawong Room - Half Day (incubator tenant rate)	Y	\$ 44.00	\$ 45.00	2.2%
Kingfisher Room - Full Day	Y	\$ 111.00	\$ 114.00	2.6%
Kingfisher Room - Half Day	Y	\$ 62.00	\$ 64.00	3.1%
Meeting Room - Full Day	Y	\$ 111.00	\$ 114.00	2.6%
Meeting Room - Half Day	Y	\$ 62.00	\$ 64.00	3.1%
Office Space	Y	\$ 62.00	\$ 64.00	3.1%
Projector Hire	Y	\$ 54.00	\$ 55.00	1.8%
Training Room - Full Day	Y	\$ 209.00	\$ 213.00	1.9%
Training Room - Half Day	Y	\$ 147.00	\$ 152.00	3.3%
Training Room - Full Day (incubator tenant rate)	Y	\$ 104.00	\$ 106.00	1.9%
Training Room - Half Day (incubator tenant rate)	Y	\$ 74.00	\$ 76.00	2.6%
Virtual Tenancy (no phone service)	Y	\$ 146.00	\$ 151.00	3.3%
Virtual Tenancy (with phone service)	Y	\$ 193.00	\$ 198.00	2.5%
Phone Calls - Tenant	Y	Cost + GST	Cost + GST	-
NBN (per month)	Y	\$ 45.00	\$ 46.00	2.2%
Photocopying/Scanning	Y	Cost + GST	Cost + GST	-
Phone Calls - Tenant Line Rental	Y	\$ 30.00	\$ 33.00	9.1%
CHILDREN AND YOUTH SERVICES				
ACE College	Y	As per lease agreement	As per lease agreement	-
GV Calisthenics	Y	As per lease agreement	As per lease agreement	-
Nerdmaina	N	\$ 10.00	\$ 10.00	0.0%
Carnevil	N	\$ 10.00	\$ 10.00	0.0%
CHILDREN AND YOUTH SERVICES - (\$100 bond required upon collection of keys)				
Youth Club Hall - half day	Y	\$ 81.40	\$ 89.50	9.1%
Youth Club Hall - full day	Y	\$ 123.20	\$ 127.00	3.0%
Riverside - half day	N	\$ 36.00	\$ 38.00	5.3%
Riverside - full day	N	\$ 72.00	\$ 76.00	5.3%
CHILDREN AND YOUTH SERVICES - Best Start Levies				
Encouraging Language Development in Early Childhood Settings	N	\$ 200.00	\$ 200.00	0.0%
Integrated Practice training	N	\$ 270.00	\$ 270.00	0.0%
CHILDREN AND YOUTH SERVICES - Family Day Care				
Educator Levy	N	\$ 19.00	\$ 19.50	2.6%
Parent levy	N	\$ 21.00	\$ 21.50	2.3%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
CHILDREN AND YOUTH SERVICES - Kindergarten				
Pre-Kinder Term Fees (1 July 2018 to 31 December 2018)	N	\$ 155.00	\$ 160.00	3.1%
Pre-Kinder Term Fees (1 January 2019 to 30 June 2019)	N	\$ 160.00	\$ 170.00	5.9%
Kindergarten Fees (1 July 2018 to 31 December 2018)	N	\$ 358.00	\$ 365.00	1.9%
Kindergarten Fees (1 January 2019 to 30 June 2019)	N	\$ 365.00	\$ 375.00	2.7%
CHILDREN AND YOUTH SERVICES - Long Day Care Centres - Effective 1 July 2018				
Daily (full day)	N	\$ 104.00	\$ 107.00	2.8%
CHILDREN AND YOUTH SERVICES - Occasional Care - Effective 1 July 2018				
Nancy Vibert Occasional Care - 1 Child (per day)	N	\$ 104.00	\$ 107.00	2.8%
Nancy Vibert Occasional Care - 1 Child (per hour)	N	\$ 10.00	\$ 10.50	4.8%
Rural Occasional Care - 3 hour session (1 July 2018 to 31 December 2018)	N	\$ 21.00	\$ 21.00	0.0%
Rural Occasional Care - 3 hour session (1 January 2019 to 30 June 2019)	N	\$ 21.00	\$ 22.00	4.5%
Rural Occasional Care - 5 hour session (1 July 2018 to 31 December 2018)	N	\$ 35.00	\$ 35.00	0.0%
Rural Occasional Care - 5 hour session (1 January 2019 to 30 June 2019)	N	\$ 35.00	\$ 36.00	2.8%
Aquamoves Occasional Care - Member - 1 Child (per hour)	N	\$ 7.00	\$ 7.00	0.0%
Aquamoves Occasional Care - Non Member - 1 Child (per hour)	N	\$ 8.00	\$ 8.00	0.0%
Aquamoves Occasional Care - Genuine Occasional Care 1 Child (per hour)	N	\$ 10.00	\$ 10.50	4.8%
CORPORATE SERVICES - Provision of Information				
Copy of current or one previous year rates notice - Mail out of invoice (pick up/email/electronic copy of current notice is free of charge)	Y	\$ 15.50	\$ 16.00	3.1%
Copy of any other rate notice (per rating year - available for seven (7) years prior to the previous rating year)	Y	\$ 42.00	\$ 43.00	2.3%
Dishonoured Payment Administration Fee (per search per rates assessment)	N	\$ 15.00	\$ 15.00	0.0%
Debt Collection legal fees passed on to ratepayers	Y	Cost inclusive of GST	Cost inclusive of GST	-
Land Information Certificate - Guaranteed 24 Hr. turnaround (per rates assessment includes standard application fee)	Y	\$ 85.00	\$ 88.00	3.4%
Land Information Certificate (per rates assessment)	N	\$ 25.90	\$ 26.30	1.5%
Property Information Archive Search (per search per rates assessment)	Y	\$ 73.50	\$ 75.50	2.6%
Property Sales Register (per two calendar months)	Y	\$ 84.00	\$ 86.50	2.9%
HEALTH - Registered Premises				
Food Company Certificates	N	\$ 38.00	\$ 39.00	2.6%
Food Sampling	Y	Cost + GST	Cost + GST	-
Food Premises Class 1 - annual registration base fee. Class 1 food premises are those that predominately handle potentially hazardous food that is served to venerable groups, such as hospitals, child care centres providing long day care and aged care facilities such as nursing homes and hostels.				
Annual Registration - Class 1	N	\$ 620.00	\$ 640.00	3.1%
Fee per employee > 5 - Class 1	N	\$ 23.00	\$ 24.00	4.2%
Maximum Fee - Class 1	N	\$ 4,450.00	\$ 4,580.00	2.8%
Food Premises Class 2 - annual registration base fee. Class 1 food premises are those whose main activity is handling unpackaged potentially hazardous foods which need correct temperatures control during the food handling process. This includes restaurants, fast food outlets, pubs, caterers, delicatessens, supermarkets with delicatessens, cafes and most manufacturers.				
Annual Registration - Class 2	N	\$ 620.00	\$ 640.00	3.1%
Fee per employee > 5 - Class 2	N	\$ 23.00	\$ 24.00	4.2%
Maximum Fee - Class 2	N	\$ 4,450.00	\$ 4,580.00	2.8%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Food and Accommodation (B&Bs and accommodation establishments with breakfast only) - Class 2	N	\$ 335.00	\$ 345.00	2.9%
Food Vehicle - Class 2	N	\$ 310.00	\$ 320.00	3.1%
Food Premises Not for Profit Body/Community Group - Class 2	N	\$ 310.00	\$ 320.00	3.1%
Food Premises Class 3 - annual registration base fee. Class 3 food premises are those whose activities involve the supply or handling of unpackaged low risk foods or the sale of pre-packaged potentially hazardous foods. This includes convenience stores selling this type of food only, wholesalers distributing pre-packaged foods, fruit and vegetable shops selling cut fruit/vegetables only.				
Annual Registration - Class 3	N	\$ 225.00	\$ 235.00	4.3%
Fee per employee >5 - Class 3	N	\$ 22.00	\$ 23.00	4.3%
Food and Accommodation (B&Bs and accommodation establishments with breakfast only) - Class 3	N	\$ 335.00	\$ 345.00	2.9%
Food Vehicle - Class 3	N	\$ 225.00	\$ 235.00	4.3%
Food Premises Not for Profit Body/Community Group - Class 3	N	\$ 120.00	\$ 125.00	4.0%
HEALTH - Transfers				
Transfer Inspection Fee - Food premises Class 1 and 2	N	\$ 315.00	\$ 325.00	3.1%
Transfer Inspection Fee - Food premises FSP exempt	N	\$ 110.00	\$ 114.00	3.5%
Transfer Inspection Fee - Health premises	N	\$ 110.00	\$ 114.00	3.5%
Transfer of Registration Certificate (Food and Health)	N	\$ 52.00	\$ 54.00	3.7%
Transfer Inspection Fee - Caravan Park	N	\$ 430.00	\$ 440.00	2.3%
Health - Transfer of registration Certificate - CP	N	5 Fee Units	5 Fee Units	-
HEALTH - Food Act				
Non-compliance inspections	N	\$ 227.00	\$ 234.00	3.0%
HEALTH - Health Act				
Health Premises, Beauty Parlour, Tattooist	N	\$ 120.00	\$ 125.00	4.0%
Prescribed Accommodation only - (more than 5 people accommodated)	N	\$ 225.00	\$ 235.00	4.3%
Hairdresser - One-off registration	N	\$ 150.00	\$ 155.00	3.2%
HEALTH - Head Lice Lotion				
School Visits	Y	Cost + GST	Cost + GST	-
HEALTH - Immunisation costs to visit businesses				
Base fee - businesses up to 10 people	Y	\$ 110.00	\$ 115.00	4.3%
Vaccinations - Flu	Y	Cost + GST	Cost + GST	-
Vaccinations - Hep A course	Y	Cost + GST	Cost + GST	-
Vaccinations - Hep A dose	Y	Cost + GST	Cost + GST	-
Vaccinations - Hep B course	Y	Cost + GST	Cost + GST	-
Vaccinations - Hep B dose	Y	Cost + GST	Cost + GST	-
Vaccinations - Hep A and Hep B course (3)	Y	Cost + GST	Cost + GST	-
Vaccinations - Hep A and Hep B dose	Y	Cost + GST	Cost + GST	-
Vaccinations - Boostrix	Y	Cost + GST	Cost + GST	-
Immunisation Record Retrievals (for children 18 years and over)	Y	\$ 29.00	\$ 30.00	3.3%
HEALTH - Syringe Containers (Businesses Only)				
Syringe container	Y	\$ 9.00	\$ 9.50	5.3%
Syringe container purchase 1 litre	Y	Cost + GST	Cost + GST	-
Syringe container purchase 2 litre	Y	Cost + GST	Cost + GST	-
Syringe container disposal 1 litre	Y	Cost + GST	Cost + GST	-
Syringe container disposal 2 litre	Y	Cost + GST	Cost + GST	-

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
HEALTH - Septic Tank Permits				
Installation	N	\$ 425.00	\$ 438.00	3.0%
Septic Tank Alteration - Minor	N	\$ 142.00	\$ 146.00	2.7%
Septic Tank Alteration - Major	N	\$ 283.00	\$ 292.00	3.1%
Septic Tank Infringement - Corporate	N	5 Penalty Units	5 Penalty Units	-
Septic Tank Infringement - Individual	N	10 Penalty Units	10 Penalty Units	-
Septic Tank Plan Retrieval fee	Y	\$ 29.00	\$ 30.00	3.3%
KIDSTOWN				
Area Booking (per hour)	Y	\$ 11.00	\$ 11.30	2.7%
Casual Entry	Y	Gold Coin Donation	Gold Coin Donation	-
Casual Ride	Y	\$ 3.50	\$ 3.50	0.0%
All Day Train Pass	Y	\$ -	\$ 10.00	
Casual Ride (special)	Y	\$ 2.30	\$ 2.30	0.0%
Ride Multi Ride Pass (15)	Y	\$ 38.50	\$ 38.50	0.0%
Train - After Hours (first hr)	Y	\$ 160.00	\$ 165.00	3.0%
Train - After Hours (additional hrs)	Y	\$ 53.00	\$ 54.55	2.8%
Event Booking - per event	Y	\$ 55.00	\$ 58.50	6.0%
Clown - Face Painting/Balloons (first hr)	Y	\$ 150.00	\$ 165.00	9.1%
Clown - Face Painting/Balloons (additional hrs)	Y	\$ 50.00	\$ 54.60	8.4%
Clown - Face Painting/Balloons - Offsite (first hr)	Y	\$ 210.00	\$ 216.50	3.0%
Clown - Face Painting/Balloons - Offsite (additional hrs)	Y	\$ 84.00	\$ 86.60	3.0%
Inflatable Arch (per day)	Y	\$ 160.00	\$ 165.00	3.0%
School Booking (per student)	Y	\$ 1.45	\$ 1.50	3.3%
School group - Work placement program (per hour/per student - max 6)	Y	\$ 79.00	\$ 81.40	2.9%
School group - Work placement program (additional Students per hr)	Y	\$ 8.40	\$ 8.65	2.9%
School group - Work placement program (Semester - 1.5hs session)	Y	\$ 1,900.00	\$ 1,957.00	2.9%
School group - Work placement program (Semester - 2hrs session)	Y	\$ 2,530.00	\$ 2,605.90	2.9%
Educational Programs	Y	\$ -	\$ 11.35	
Schools Talk (per hr)	Y	\$ 52.50	\$ 54.00	2.8%
Shop 1 and 2 Room Hire	Y	\$ 55.00	\$ 55.00	0.0%
Events - Site Hire - Stales (per day) (Not for Profit)	Y	\$ 55.00	\$ 56.50	2.7%
Events - Site Hire - Stales (per day)	Y	\$ 110.00	\$ 113.00	2.7%
Events - Small Event Area	Y	\$ 30.00	\$ 30.90	2.9%
Jan Maude Lawns - Small Event (max 4 hrs)	Y	\$ 60.00	\$ 61.85	3.0%
Jan Maude Lawns - Small Event (additional hrs)	Y	\$ 16.00	\$ 16.50	3.0%
Jan Maude Lawns - Medium Event/Fundraisers (max 4 hrs)	Y	\$ 160.00	\$ 165.00	3.0%
Jan Maude Lawns - Medium Event/Fundraisers (additional hrs)	Y	\$ 21.00	\$ 21.65	3.0%
Jan Maude Lawns - Large Event (max 4 hrs)	Y	\$ 525.00	\$ 542.00	3.1%
Jan Maude Lawns - Large Event (additional hrs)	Y	\$ 42.00	\$ 43.30	3.0%
Wagon Domain - Small Event (per day)	Y	\$ 60.00	\$ 61.90	3.1%
Wagon Domain - Small Event (per hour)	Y	\$ 16.00	\$ 16.50	3.0%
Wagon Domain - Medium Event/Fundraiser (max 4 hrs)	Y	\$ 150.00	\$ 154.50	2.9%
Wagon Domain - Medium Event/Fundraiser (additional hrs)	Y	\$ 20.00	\$ 20.60	2.9%
Wagon Domain - Large Events (max 4 hrs)	Y	\$ 420.00	\$ 432.70	2.9%
Wagon Domain - Large Events (additional hrs)	Y	\$ 37.00	\$ 38.15	3.0%
Food hub - Large Event (per day)	Y	\$ 525.00	\$ 763.00	31.2%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Food Hub - Large Event (max 4 hrs)	Y	\$ 740.00	\$ 541.00	(36.8%)
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas - Major Event/Wedding (max 4 hrs)	Y	\$ 685.00	\$ 705.60	2.9%
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas - Major Event/Wedding (additional hrs)	Y	\$ 105.00	\$ 108.20	3.0%
Peppercorn gardens / Wagon domain/Junction shelter-packaged areas-Major Event/Wedding (per day)	Y	\$ 1,000.00	\$ 1,032.00	3.1%
Peppercorn gardens / Wagon domain -packaged areas - Large Event (max 4 hrs)	Y	\$ 420.00	\$ 433.00	3.0%
Peppercorn gardens / Wagon domain -packaged areas - Large Event (additional hrs)	Y	\$ 95.00	\$ 98.00	3.1%
Peppercorn gardens / Wagon domain -packaged areas -- Large Event (per day)	Y	\$ 840.00	\$ 865.30	2.9%
LOCAL LAWS - Permits				
Footpath Advertising (per year)	N	\$ 93.00	\$ 96.00	3.1%
Goods on display - Street advertising (per year)	N	\$ 93.00	\$ 96.00	3.1%
Permits - Outdoor Dining Unlicensed	N	\$ 310.00	\$ 320.00	3.1%
Permits - Outdoor Dining Licenced	N	\$ 600.00	\$ 620.00	3.2%
Permits - Consumption of Liquor	N	\$ 65.00	\$ 67.00	3.0%
Local Laws Events Permit - commercial	N	\$ 65.00	\$ 67.00	3.0%
Parking Permits in the Mall - temporary	N	\$ 16.50	\$ 17.00	2.9%
Parking Permits - Mall - delivery 12 months (single)	N	\$ 173.00	\$ 180.00	3.9%
Parking Permits - Mall - delivery 12 months (multiple)	N	\$ 346.00	\$ 360.00	3.9%
Temporary camping permit	N	\$ 510.00	\$ 525.00	2.9%
Schedule 13 Permit to Burn	N	\$ 65.00	\$ 67.00	3.0%
Busking Permit	N	\$ 65.00	\$ 67.00	3.0%
Event Insurance	N	\$ 26.00	\$ 27.00	3.7%
Itinerant Trader Application Fee	N	\$ 65.00	\$ 67.00	3.0%
Itinerant Trader Full Year	N	\$ 650.00	\$ 670.00	3.0%
Itinerant Trader Power Charge Per Day	N	\$ 6.50	\$ 7.00	7.1%
Itinerant Trader Seasonal Permit (6 months)	N	\$ 435.00	\$ 450.00	3.3%
Itinerant Trader Single Day	N	\$ 65.00	\$ 67.00	3.0%
Itinerant Trader Weekend Trade (Fri-Sun Only)	N	\$ 542.00	\$ 560.00	3.2%
Event Permit (Not for Profit)	N	\$ -	\$ 10.00	
LOCAL LAWS - Impounded items				
Impounded Items	N	\$ 90.00	\$ 95.00	5.3%
Impounded vehicles - release	N	\$ 330.00	\$ 340.00	2.9%
Impounded vehicles - towing	Y	\$ 143.00	\$ 148.50	3.7%
Sale of impounded vehicles	Y	\$ 50.00	\$ 50.00	0.0%
NEIGHBOURHOODS				
Street Rider - User Charges	N	Gold Coin Donation	Gold Coin Donation	-
PARKING - Meter Bag Permits - Builder (per bay)				
Per Day	Y	\$ 26.00	\$ 27.00	3.7%
Per Week	Y	\$ 105.00	\$ 110.00	4.5%
PARKING - Meter Bag Permits Promotional (per bay)				
Per Day	Y	\$ 26.00	\$ 27.00	3.7%
PARKING - On Street Parking (per bay)				
Meters (per hour)	Y	\$ 1.50	\$ 1.50	0.0%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
PARKING - Off Street Car Parks - Outer CBD				
Edward Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Fryers Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Fryers/Edward Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Maude Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
PARKING - Off Street Car Parks - Inner CBD				
High Rowe Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Stewart Street Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
West Walk Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
Wyndham Mall Car Park (per hour)	Y	\$ 1.50	\$ 1.50	0.0%
PARKING - Permits				
Annual Parking Permit (designated car parks)	Y	\$ 1,340.00	\$ 1,380.00	2.9%
RIVERLINKS - Marketing and Administration				
Poster distribution per 50	Y	\$ 99.00	\$ 99.00	0.0%
Box Office - Outside venues Standard Ticket Build	Y	\$ 66.00	\$ 66.00	0.0%
Box Office - Promoter Ticket	Y	\$ 0.75	\$ 0.75	0.0%
Box Office - Ticket build surcharge - over standard	Y	\$ 33.00	\$ 33.00	0.0%
Box Office - Ticket printing fee - min 100	Y	\$ 0.20	\$ 0.20	0.0%
Commission on merchandise in conjunction with an event	Y	As per contract	As per contract	-
RIVERLINKS - Riverlinks Membership				
Riverlinks Membership - Gold	Y	\$ 60.00	\$ 60.00	0.0%
Riverlinks Membership - Gold Concession	Y	\$ 50.00	\$ 50.00	0.0%
Riverlinks Membership - Silver	Y	\$ 30.00	\$ 30.00	0.0%
Riverlinks Membership - Silver Concession	Y	\$ 25.00	\$ 25.00	0.0%
RIVERLINKS - Eastbank: Commercial Hire				
Entire Venue (Per Event)	Y	\$ 2,090.00	\$ 2,155.00	3.0%
Rehearse/Set up (8 hours max)	Y	\$ 545.00	\$ 560.00	2.7%
Venue Layover (lost hire opportunity)	Y	\$ 430.00	\$ 440.00	2.3%
Per head rate	Y	By Negotiation	By Negotiation	-
Dinner Change Over - from full hire	Y	\$ -	\$ 1,000.00	
RIVERLINKS - Eastbank: Community Hire				
Entire Venue (Per Event)	Y	\$ 1,489.40	\$ 1,535.00	3.0%
Rehearse/Set up (8 hours max)	Y	\$ 410.00	\$ 425.00	3.5%
Venue Layover (lost hire opportunity)	Y	\$ 300.00	\$ 310.00	3.2%
RIVERLINKS - Eastbank: School Hire				
Speech Night/Graduation (NO ENTRY FEE TO BE CHARGED BY HIRER) (Schools and educational institutions only. One per year per institution. Rate not further reducible.)	Y	\$ 870.00	\$ 900.00	3.3%
RIVERLINKS - Large Function Space (Function Rooms 1 & 2 combined): Commercial Hire				
Per event - Large function space	Y	\$ 1,200.00	\$ 1,235.00	2.8%
Performance Only - Large function space	Y	\$ 1,555.00	\$ 1,600.00	2.8%
Half Day Meeting (Bus hours up to max 4 hours)	Y	\$ 730.00	\$ 750.00	2.7%
RIVERLINKS - Large Function Space (Function Rooms 1 & 2 combined): Community Hire				
Per event - Large function space	Y	\$ 1,090.00	\$ 1,125.00	3.1%
RIVERLINKS - Eastbank Auditorium: Commercial Hire				
Per Event/Performance/Concert	Y	\$ 1,600.00	\$ 2,155.00	25.8%
Subsequent extra concerts in same day (fee per concert)	Y	\$ 930.00	\$ 960.00	3.1%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
RIVERLINKS - Eastbank Auditorium: Community Hire				
Subsequent extra concerts in same day (fee per concert)	Y	\$ 800.00	\$ 825.00	3.0%
RIVERLINKS - Small Function Space (Function Rooms 1 & 2 alone): Commercial Hire				
Half Day Meeting (Bus hours up to max 4 hours)	Y	\$ 430.00	\$ 430.00	0.0%
Per event - Small function space	Y	\$ 900.00	\$ 930.00	3.2%
RIVERLINKS - Small Function Space (Function Rooms 1 & 2 alone): Community Hire				
Per event - Small function space	Y	\$ 640.00	\$ 660.00	3.0%
RIVERLINKS - Eastbank Alex Rigg Meeting Room: Commercial				
Large Room (Per 4 hours)	Y	\$ -	\$ 155.00	
Large Room (Per day)	Y	\$ -	\$ 250.00	
Small Room (Per day)	Y	\$ -	\$ 155.00	
RIVERLINKS - Eastbank Alex Rigg Meeting Room: Community				
Large Room (Per day)	Y	\$ -	\$ 175.00	
Small Room (Per day)	Y	\$ -	\$ 105.00	
RIVERLINKS - Eastbank Courtyard				
Four Hours (Set up and longer hours will incur additional charges)	Y	\$ 250.00	\$ 200.00	(25.0%)
RIVERLINKS - Westside Performing Arts Centre - The Theatre (Auditorium & Foyer): Commercial Hire				
Performance/Concert	Y	\$ 1,465.00	\$ 1,510.00	3.0%
Rehearsal (up to 8 hours)	Y	\$ 545.00	\$ 560.00	2.7%
Subsequent extra concerts in the same day (fee per concert)	Y	\$ 750.00	\$ 760.00	1.3%
Venue layover (lost hire opportunity)	Y	\$ 430.00	\$ 440.00	2.3%
RIVERLINKS - Westside Performing Arts Centre - The Theatre (Auditorium & Foyer): School Hire				
Performance/Concert (Per Event)	Y	\$ 1,030.00	\$ 1,060.00	2.8%
Rehearsal (up to 8 hours max)	Y	\$ 410.00	\$ 425.00	3.5%
Subsequent extra concerts in same day (fee per concert)	Y	\$ 650.00	\$ 670.00	3.0%
Venue layover (lost hire opportunity)	Y	\$ 300.00	\$ 310.00	3.2%
RIVERLINKS - Westside Performing Arts Centre - Rotary Rooms				
Rotary Rooms (per hour - min \$160; max \$450)	Y	\$ 75.00	\$ 80.00	6.3%
PLANNING				
Extension of time to a permit 1st request	N	\$ 188.00	\$ 198.00	5.1%
Extension of time to a permit 2nd request	N	\$ 376.50	\$ 398.00	5.4%
Extension of time to a permit 3rd request or more	N	\$ 564.50	\$ 598.00	5.6%
Full Copy Title Searches for Clients	N	\$ 54.00	\$ 56.00	3.6%
Secondary Consent for class 2,3,7, 8 & 9 applications	N	\$ 188.00	\$ 194.00	3.1%
Secondary Consent (other than class 2,3,7, 8 & 9 applications)	N	\$ 620.50	\$ 639.00	2.9%
Pre application written advice	N	\$ 108.00	\$ 111.00	2.7%
Request for Copies of Planning Permit and Plans	N	\$ 54.00	\$ 56.00	3.6%
Individual Person Infringement Fee	N	\$ 776.35	\$ 793.00	2.1%
Company Infringement Fee	Y	\$ 1,710.50	\$ 1,744.25	1.9%
Notice in Newspaper	N	Cost + GST	Cost + GST	-
Sign on Site	N	\$ 21.65	\$ 23.00	5.9%
Mail Out	N	\$ 3.25	\$ 4.00	18.8%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Printing and Copying A4 (Black & White)	N	\$ -	\$ 0.50	
Printing and Copying A3 (Black & White)	N	\$ -	\$ 1.00	
Printing and Copying A4 (Colour)	N	\$ -	\$ 1.00	
Printing and Copying A3 (Colour)	N	\$ -	\$ 1.50	
Scanning A4 and A3 (per page)	N	\$ -	\$ 0.50	
Scanning - Plotter (per page)	N	\$ -	\$ 5.00	
Objective Connect Re-Activation (2 weeks access)	N	\$ -	\$ 30.00	
USB Stick	N	\$ -	\$ 15.00	
PARKS, SPORT & RECREATION - Sports Fields - Deakin Reserve				
GVFL Extra Event Fee	Y	\$ 731.50	\$ 731.50	0.0%
GVFL Prelim & Grand Final	Y	\$ 5,852.00	\$ 5,852.00	0.0%
Winter Wicket Covering	Y	\$ 682.00	\$ 702.90	3.0%
Major Event Irregular Use	Y	\$ 1,650.00	\$ 1,650.00	0.0%
PARKS, SPORT & RECREATION - Sports Fields - Regular Use				
5 Star Facility Hourly Rate:				
Deakin Reserve - Junior AFL Training	Y	\$ -	\$ 2.20	
Deakin Reserve - Junior AFL	Y	\$ -	\$ 45.10	
Deakin Reserve - Junior Cricket	Y	\$ -	\$ 24.20	
Deakin Reserve - Senior AFL	Y	\$ -	\$ 75.90	
Deakin Reserve - Senior Cricket	Y	\$ -	\$ 39.60	
Deakin Reserve - Senior Rugby	Y	\$ -	\$ 27.50	
Deakin Reserve - Senior Soccer	Y	\$ -	\$ 31.90	
Deakin Reserve - Touch Football	Y	\$ -	\$ 18.70	
Sports Precinct Main Soccer Pitch - Junior Rugby	Y	\$ -	\$ 2.20	
Sports Precinct Main Soccer Pitch - Junior Rugby Matches	Y	\$ -	\$ 16.50	
Sports Precinct Main Soccer Pitch - Junior Soccer	Y	\$ -	\$ 18.70	
Sports Precinct Main Soccer Pitch - Junior Soccer Training	Y	\$ -	\$ 3.30	
Sports Precinct Main Soccer Pitch - Junior Training	Y	\$ -	\$ 3.30	
Sports Precinct Main Soccer Pitch - Senior Rugby	Y	\$ -	\$ 27.50	
Sports Precinct Main Soccer Pitch - Senior Soccer	Y	\$ -	\$ 31.90	
Sports Precinct Main Soccer Pitch - Touch Football	Y	\$ -	\$ 18.70	
Synthetic Athletics Track - SLAC	Y	\$ -	\$ 34.10	
Synthetic Athletics Track - Training - Junior	Y	\$ -	\$ 7.70	
Synthetic Athletics Track - Training - Senior	Y	\$ -	\$ 75.90	
Synthetic Athletics Track - Daily Hire - Primary	Y	\$ -	\$ 127.60	
Synthetic Athletics Track - Daily Hire - Secondary	Y	\$ -	\$ 214.50	
4 Star Facility Hourly Rate:				
John Riordan Oval - Junior AFL Training	Y	\$ -	\$ 2.20	
John Riordan Oval - Junior AFL	Y	\$ -	\$ 28.60	
John Riordan Oval - Junior Cricket	Y	\$ -	\$ 14.30	
John Riordan Oval - Junior Training	Y	\$ -	\$ 2.20	
John Riordan Oval - Senior AFL	Y	\$ -	\$ 47.30	
John Riordan Oval - Senior Cricket	Y	\$ -	\$ 25.30	
John Riordan Oval - Senior Training	Y	\$ -	\$ 47.30	
Mooroopna Recreation Reserve Main Oval - Junior AFL Training	Y	\$ -	\$ 2.20	
Mooroopna Recreation Reserve Main Oval - Junior AFL	Y	\$ -	\$ 28.60	
Mooroopna Recreation Reserve Main Oval - Junior Training	Y	\$ -	\$ 2.20	
Mooroopna Recreation Reserve Main Oval - Senior AFL	Y	\$ -	\$ 47.30	
Mooroopna Recreation Reserve Main Oval - Senior Cricket	Y	\$ -	\$ 25.30	

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Mooroopna Recreation Reserve Main Oval - Senior Training	Y	\$ -	\$ 47.30	
Rumbalara Sports Field - Junior AFL Training	Y	\$ -	\$ 2.20	
Rumbalara Sports Field - Junior AFL	Y	\$ -	\$ 28.60	
Rumbalara Sports Field - Junior Soccer	Y	\$ -	\$ 12.10	
Rumbalara Sports Field - Junior Soccer Training	Y	\$ -	\$ 2.20	
Rumbalara Sports Field - Junior Training	Y	\$ -	\$ 2.20	
Rumbalara Sports Field - Senior AFL	Y	\$ -	\$ 47.30	
Rumbalara Sports Field - Senior Soccer	Y	\$ -	\$ 19.80	
Rumbalara Sports Field - Touch Football	Y	\$ -	\$ 12.10	
Sports Precinct Main Soccer Pitch #2 - Junior Soccer	Y	\$ -	\$ 12.10	
Sports Precinct Main Soccer Pitch #2 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Main Soccer Pitch #2 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Main Soccer Pitch #2 - Senior Soccer	Y	\$ -	\$ 19.80	
Sports Precinct Main Soccer Pitch #2 - Touch Football	Y	\$ -	\$ 6.60	
Sports Precinct - Synthetic Multipurpose Field	Y	\$ -	\$ 42.90	
Tatura Park Western Oval - Junior AFL Training	Y	\$ -	\$ 2.20	
Tatura Park Western Oval - Junior AFL	Y	\$ -	\$ 28.60	
Tatura Park Western Oval - Junior Cricket	Y	\$ -	\$ 15.40	
Tatura Park Western Oval - Junior Training	Y	\$ -	\$ 2.20	
Tatura Park Western Oval - Senior AFL	Y	\$ -	\$ 47.30	
Tatura Park Western Oval - Senior Cricket	Y	\$ -	\$ 25.30	
3 Star Facility Hourly Rate:				
Frank Howley Oval - Junior AFL Training	Y	\$ -	\$ 2.20	
Frank Howley Oval - Junior AFL	Y	\$ -	\$ 15.40	
Frank Howley Oval - Junior Cricket	Y	\$ -	\$ 11.00	
Frank Howley Oval - Junior Soccer	Y	\$ -	\$ 8.80	
Frank Howley Oval - Junior Soccer Training	Y	\$ -	\$ 1.10	
Frank Howley Oval - Junior Training	Y	\$ -	\$ 2.20	
Frank Howley Oval - Senior AFL	Y	\$ -	\$ 25.30	
Frank Howley Oval - Senior Cricket	Y	\$ -	\$ 17.60	
Frank Howley Oval - Senior Soccer	Y	\$ -	\$ 14.30	
Kialla Park Main Oval - Junior AFL Training	Y	\$ -	\$ 2.20	
Kialla Park Main Oval - Junior AFL	Y	\$ -	\$ 16.50	
Kialla Park Main Oval - Junior Cricket	Y	\$ -	\$ 11.00	
Kialla Park Main Oval - Junior Soccer	Y	\$ -	\$ 8.80	
Kialla Park Main Oval - Junior Soccer Training	Y	\$ -	\$ 1.10	
Kialla Park Main Oval - Junior Training	Y	\$ -	\$ 1.10	
Kialla Park Main Oval - Senior AFL	Y	\$ -	\$ 28.60	
Kialla Park Main Oval - Senior Cricket	Y	\$ -	\$ 17.60	
Kialla Park Main Oval - Senior Soccer	Y	\$ -	\$ 14.30	
McGuire Oval - Junior AFL Training	Y	\$ -	\$ 2.20	
McGuire Oval - Junior AFL	Y	\$ -	\$ 20.90	
McGuire Oval - Junior Cricket	Y	\$ -	\$ 11.00	
McGuire Oval - Junior Rugby	Y	\$ -	\$ 4.40	
McGuire Oval - Junior Soccer	Y	\$ -	\$ 5.50	
McGuire Oval - Junior Soccer Training	Y	\$ -	\$ 2.20	
McGuire Oval - Junior Training	Y	\$ -	\$ 2.20	
McGuire Oval - Senior AFL	Y	\$ -	\$ 34.10	
McGuire Oval - Senior Cricket	Y	\$ -	\$ 17.60	

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
McGuire Oval - Senior Soccer	Y	\$ -	\$ 14.30	
McGuire Oval - Touch Football	Y	\$ -	\$ 8.80	
Sports Precinct Multipurpose Field 1 - Junior AFL Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 1 - Junior AFL	Y	\$ -	\$ 20.90	
Sports Precinct Multipurpose Field 1 - Junior Soccer	Y	\$ -	\$ 5.50	
Sports Precinct Multipurpose Field 1 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 1 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 1 - Senior AFL	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 1 - Senior Rugby	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 1 - Senior Soccer	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 1 - Touch Football	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 2 - Junior AFL Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 2 - Junior AFL	Y	\$ -	\$ 20.90	
Sports Precinct Multipurpose Field 2 - Junior Rugby	Y	\$ -	\$ 4.40	
Sports Precinct Multipurpose Field 2 - Junior Soccer	Y	\$ -	\$ 5.50	
Sports Precinct Multipurpose Field 2 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 2 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 2 - Senior AFL	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 2 - Senior Rugby	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 2 - Senior Soccer	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 2 - Touch Football	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 3 - Junior AFL Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 3 - Junior AFL	Y	\$ -	\$ 20.90	
Sports Precinct Multipurpose Field 3 - Junior Rugby	Y	\$ -	\$ 4.40	
Sports Precinct Multipurpose Field 3 - Junior Soccer	Y	\$ -	\$ 5.50	
Sports Precinct Multipurpose Field 3 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 3 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 3 - Senior AFL	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 3 - Senior Rugby	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 3 - Senior Soccer	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 3 - Touch Football	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 4 - Junior AFL Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 4 - Junior AFL	Y	\$ -	\$ 20.90	
Sports Precinct Multipurpose Field 4 - Junior Rugby	Y	\$ -	\$ 4.40	
Sports Precinct Multipurpose Field 4 - Junior Soccer	Y	\$ -	\$ 5.50	
Sports Precinct Multipurpose Field 4 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 4 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 4 - Senior AFL	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 4 - Senior Rugby	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 4 - Senior Soccer	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 4 - Touch Football	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 5 - Junior AFL Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 5 - Junior AFL	Y	\$ -	\$ 20.90	
Sports Precinct Multipurpose Field 5 - Junior Rugby	Y	\$ -	\$ 4.40	
Sports Precinct Multipurpose Field 5 - Junior Soccer	Y	\$ -	\$ 5.50	
Sports Precinct Multipurpose Field 5 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 5 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 5 - Senior AFL	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 5 - Senior Rugby	Y	\$ -	\$ 7.70	

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Sports Precinct Multipurpose Field 5 - Senior Soccer	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 5 - Touch Football	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 6 - Junior AFL Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 6 - Junior AFL	Y	\$ -	\$ 20.90	
Sports Precinct Multipurpose Field 6 - Junior Rugby	Y	\$ -	\$ 4.40	
Sports Precinct Multipurpose Field 6 - Junior Soccer	Y	\$ -	\$ 5.50	
Sports Precinct Multipurpose Field 6 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 6 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 6 - Senior AFL	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 6 - Senior Rugby	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 6 - Senior Soccer	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 6 - Touch Football	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 7 - Junior AFL Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 7 - Junior AFL	Y	\$ -	\$ 20.90	
Sports Precinct Multipurpose Field 7 - Junior Rugby	Y	\$ -	\$ 4.40	
Sports Precinct Multipurpose Field 7 - Junior Soccer	Y	\$ -	\$ 5.50	
Sports Precinct Multipurpose Field 7 - Junior Soccer Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 7 - Junior Training	Y	\$ -	\$ 2.20	
Sports Precinct Multipurpose Field 7 - Senior AFL	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 7 - Senior Rugby	Y	\$ -	\$ 7.70	
Sports Precinct Multipurpose Field 7 - Senior Soccer	Y	\$ -	\$ 14.30	
Sports Precinct Multipurpose Field 7 - Touch Football	Y	\$ -	\$ 7.70	
Vibert Reserve Eastern Sports Field - Junior AFL Training	Y	\$ -	\$ 2.20	
Vibert Reserve Eastern Sports Field - Junior AFL	Y	\$ -	\$ 20.90	
Vibert Reserve Eastern Sports Field - Junior Cricket	Y	\$ -	\$ 9.90	
Vibert Reserve Eastern Sports Field - Junior Rugby	Y	\$ -	\$ 7.70	
Vibert Reserve Eastern Sports Field - Junior Soccer	Y	\$ -	\$ 5.50	
Vibert Reserve Eastern Sports Field - Junior Soccer Training	Y	\$ -	\$ 1.10	
Vibert Reserve Eastern Sports Field - Junior Training	Y	\$ -	\$ 1.10	
Vibert Reserve Eastern Sports Field - Senior AFL	Y	\$ -	\$ 22.00	
Vibert Reserve Eastern Sports Field - Senior Cricket	Y	\$ -	\$ 13.20	
Vibert Reserve Eastern Sports Field - Senior Rugby	Y	\$ -	\$ 12.10	
Vibert Reserve Eastern Sports Field - Senior Soccer	Y	\$ -	\$ 14.30	
Vibert Reserve Eastern Sports Field - Touch Football	Y	\$ -	\$ 7.70	
Vibert Reserve Western Sports Field - Junior AFL Training	Y	\$ -	\$ 2.20	
Vibert Reserve Western Sports Field - Junior AFL	Y	\$ -	\$ 20.90	
Vibert Reserve Western Sports Field - Junior Cricket	Y	\$ -	\$ 9.90	
Vibert Reserve Western Sports Field - Junior Rugby	Y	\$ -	\$ 7.70	
Vibert Reserve Western Sports Field - Junior Soccer	Y	\$ -	\$ 5.50	
Vibert Reserve Western Sports Field - Junior Soccer Training	Y	\$ -	\$ 1.10	
Vibert Reserve Western Sports Field - Junior Training	Y	\$ -	\$ 1.10	
Vibert Reserve Western Sports Field - Senior AFL	Y	\$ -	\$ 22.00	
Vibert Reserve Western Sports Field - Senior Cricket	Y	\$ -	\$ 13.20	
Vibert Reserve Western Sports Field - Senior Rugby	Y	\$ -	\$ 12.10	
Vibert Reserve Western Sports Field - Senior Soccer	Y	\$ -	\$ 14.30	
Vibert Reserve Western Sports Field - Senior Touch Football	Y	\$ -	\$ 7.70	

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
2 Star Facility Hourly Rate:				
John Gray Oval - Junior AFL Training	Y	\$ -	\$ 2.20	
John Gray Oval - Junior AFL	Y	\$ -	\$ 20.90	
John Gray Oval - Junior Cricket	Y	\$ -	\$ 11.00	
John Gray Oval - Junior Training	Y	\$ -	\$ 2.20	
John Gray Oval - Senior AFL	Y	\$ -	\$ 28.60	
John Gray Oval - Senior Cricket	Y	\$ -	\$ 17.60	
Jim McGregor Oval - Junior AFL Training	Y	\$ -	\$ 1.10	
Jim McGregor Oval - Junior AFL	Y	\$ -	\$ 6.60	
Jim McGregor Oval - Junior Cricket	Y	\$ -	\$ 4.40	
Jim McGregor Oval - Junior Rugby	Y	\$ -	\$ 6.60	
Jim McGregor Oval - Junior Training	Y	\$ -	\$ 1.10	
Jim McGregor Oval - Senior AFL	Y	\$ -	\$ 11.00	
Jim McGregor Oval - Senior Cricket	Y	\$ -	\$ 8.80	
Jim McGregor Oval - Senior Rugby	Y	\$ -	\$ 11.00	
Jim McGregor Oval - Touch Football	Y	\$ -	\$ 11.00	
Leon Heath Oval - Junior AFL Training	Y	\$ -	\$ 1.10	
Leon Heath Oval - Junior AFL	Y	\$ -	\$ 6.60	
Leon Heath Oval - Junior Cricket	Y	\$ -	\$ 4.40	
Leon Heath Oval - Junior Rugby	Y	\$ -	\$ 6.60	
Leon Heath Oval - Junior Training	Y	\$ -	\$ 1.10	
Leon Heath Oval - Senior AFL	Y	\$ -	\$ 11.00	
Leon Heath Oval - Senior Cricket	Y	\$ -	\$ 8.80	
Leon Heath Oval - Senior Rugby	Y	\$ -	\$ 11.00	
Leon Heath Oval - Touch Football	Y	\$ -	\$ 11.00	
Mooroopna Park Recreation Reserve Oval 4 - Junior AFL Training	Y	\$ -	\$ 1.10	
Mooroopna Park Recreation Reserve Oval 4 - Junior AFL	Y	\$ -	\$ 6.60	
Mooroopna Park Recreation Reserve Oval 4 - Junior Cricket	Y	\$ -	\$ 4.40	
Mooroopna Park Recreation Reserve Oval 4 - Junior Training	Y	\$ -	\$ 1.10	
Mooroopna Park Recreation Reserve Oval 4 - Senior AFL	Y	\$ -	\$ 11.00	
Mooroopna Park Recreation Reserve Oval 4 - Senior Cricket	Y	\$ -	\$ 8.80	
Mooroopna Park Recreation Reserve Oval 4 - Touch Football	Y	\$ -	\$ 11.00	
Wilmot Road PS Oval - Junior AFL Training	Y	\$ -	\$ 1.10	
Wilmot Road PS Oval - Junior AFL	Y	\$ -	\$ 6.60	
Chas Johnson Reserve - Junior AFL Training	Y	\$ -	\$ 1.10	
Chas Johnson Reserve - Junior AFL	Y	\$ -	\$ 7.70	
Chas Johnson Reserve - Junior Soccer	Y	\$ -	\$ 2.20	
Chas Johnson Reserve - Junior Soccer Training	Y	\$ -	\$ 1.10	
Chas Johnson Reserve - Junior Training	Y	\$ -	\$ 1.10	
Chas Johnson Reserve - Senior AFL	Y	\$ -	\$ 13.20	
Howley Oval II - Junior AFL Training	Y	\$ -	\$ 1.10	
Howley Oval II - Junior AFL	Y	\$ -	\$ 7.70	
Howley Oval II - Junior Soccer	Y	\$ -	\$ 2.20	
Howley Oval II - Junior Soccer training	Y	\$ -	\$ 1.10	
Howley Oval II - Junior training	Y	\$ -	\$ 1.10	
Howley Oval II - Senior AFL	Y	\$ -	\$ 13.20	
Howley Oval II - Junior Cricket	Y	\$ -	\$ 7.70	
Howley Oval II - Senior Cricket	Y	\$ -	\$ 12.10	
Kialla Park Recreation Reserve Oval 2 - Junior AFL Training	Y	\$ -	\$ 1.10	

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Kialla Park Recreation Reserve Oval 2 - Junior AFL	Y	\$ -	\$ 7.70	
Kialla Park Recreation Reserve Oval 2 - Junior Soccer	Y	\$ -	\$ 2.20	
Kialla Park Recreation Reserve Oval 2 - Junior Soccer Training	Y	\$ -	\$ 1.10	
Kialla Park Recreation Reserve Oval 2 - Junior Training	Y	\$ -	\$ 1.10	
Kialla Park Recreation Reserve Oval 2 - Senior AFL	Y	\$ -	\$ 13.20	
Kialla Park Recreation Reserve Oval 2 - Junior Cricket	Y	\$ -	\$ 6.60	
Kialla Park Recreation Reserve Oval 2 - Senior Cricket	Y	\$ -	\$ 11.00	
Victory Oval - Junior AFL	Y	\$ -	\$ 1.10	
Victory Oval - Junior Soccer	Y	\$ -	\$ 2.20	
Victory Oval - Junior Soccer Training	Y	\$ -	\$ 1.10	
Victory Oval - Junior Training	Y	\$ -	\$ 1.10	
Victory Oval - Junior Cricket	Y	\$ -	\$ 4.40	
Victory Oval - Senior Cricket	Y	\$ -	\$ 8.80	
PARKS, SPORT & RECREATION - Sports Fields - Major Events or Finals				
5 Star Facility % of Gate	Y	11% of Gate	11% of Gate	-
2, 3 or 4 Star Facility % of Gate	Y	5% of Gate	5% of Gate	-
PARKS, SPORT & RECREATION - Outdoor Hard Courts				
4 Star Facility Hourly Rate:				
- Deakin Reserve	Y	\$ 33.00	\$ 35.20	6.3%
- Mooroopna Recreation Reserve				
- Princess Park				
PARKS, SPORT & RECREATION - Outdoor Sports Facilities Concessions (apply to Sports Fields and Hard courts only)				
High Volume/Low Participation (per cent of rate to be paid)	Y	30% of Rate	30% of Rate	-
Sports Development (per cent of rate to be paid)	Y	20% of Rate	20% of Rate	-
Commercial Use (per cent of rate)	Y	As Per Agreement	As Per Agreement	-
PARKS, SPORT & RECREATION - Sports Pavilions (Seasonal Fees)				
Catering/Social area - Large	Y	\$ 1,047.20	\$ 1,078.00	2.9%
Catering/Social area - Medium	Y	\$ 555.50	\$ 572.00	2.9%
Catering/Social area - Small	Y	\$ 244.20	\$ 251.90	3.1%
Change Rooms - Large	Y	\$ 838.20	\$ 863.50	2.9%
Change Rooms - Medium	Y	\$ 488.40	\$ 502.70	2.8%
Change Rooms - Small	Y	\$ 209.00	\$ 215.60	3.1%
Daily Rate	Y	\$ 17.60	\$ 82.50	78.7%
Sports Precinct Main Pavilion Function Space and Kitchen - Daily Hire (External Users)	Y	\$ 500.00	\$ 500.50	0.1%
PARKS, SPORT & RECREATION - Sports Fields and Outdoor Courts Flood Lights Hourly Rate				
Cost Per Lux Used (All Locations)	Y	\$ 0.15	\$ 0.15	0.0%
PARKS, SPORT & RECREATION - Sports Fields - Line Marking, Scoring Apparatus and Additional Mowing				
Sports Field Set Out and Initial Line Paint	Y	\$ 264.00	\$ 272.80	3.2%
Sports Finals Logo Line marking	Y	\$ 935.00	\$ 962.50	2.9%
Standard Line Painting with Existing Set Out - Per Sports Field	Y	\$ 132.00	\$ 136.40	3.2%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
PARKS, SPORT & RECREATION - Deposits and Insurance				
Key Deposit (per key)	N	\$ 30.00	\$ 100.00	70.0%
Major Event in Park Security Deposit High Risk	Y	\$ 5,500.00	\$ 5,500.00	0.0%
Main Pavilion Function/Catering Area/Meeting Room Seasonal Hire	N	\$ -	\$ 2,000.00	
Main Pavilion change rooms Seasonal Hire- within competition season	N	\$ -	\$ 1,000.00	
Main Pavilion change rooms Seasonal Hire - outside of competition season	N	\$ -	\$ 500.00	
Sports Fields, POS and Pavilions Security Deposit Casual Use	N	\$ 200.00	\$ 200.00	0.0%
Sports Fields, POS and Pavilions Security Deposit High Risk	N	\$ 1,000.00	\$ 1,000.00	0.0%
Sports Fields, POS and Pavilions Security Deposit Low Risk	N	\$ 500.00	\$ 500.00	0.0%
Sports Pavilions High Risk	N	\$ -	\$ 1,500.00	
Sports Pavilions Low Risk	N	\$ -	\$ 500.00	
PARKS, SPORT & RECREATION - Parks and Public Open Space				
4 Star Facility - Monthly Market Booking	Y	\$ 286.00	\$ 294.80	3.0%
5 Star Facility - Monthly Market Booking	Y	\$ 566.50	\$ 584.10	3.0%
Minor Community Event in Council Park (under 50 people)	Y	\$ 60.50	\$ 62.70	3.5%
Weddings in Council Parks	Y	\$ 226.60	\$ 234.30	3.3%
Community Not for Profit Organisation - Market Fee	Y	\$ 100.00	\$ 103.40	3.3%
PARKS, SPORT & RECREATION - Victoria Park Lake				
VPL User (seasonal fee)	Y	\$ 566.50	\$ 583.00	2.8%
VPL Water Body Hourly Hire - Exclusive Use	Y	\$ 163.90	\$ 168.30	2.6%
PARKS, SPORT & RECREATION - Indoor Sports Facilities - All				
Events Daily Cleaning Fee	Y	\$ 246.30	\$ 253.70	2.9%
PARKS, SPORT & RECREATION - Indoor Sports Facilities - Programs				
Group Fitness (10 visit multi pass)	Y	\$ 50.25	\$ 51.75	2.9%
Group Fitness (20 visit multi pass)	Y	\$ 100.50	\$ 103.50	2.9%
Indoor Sports - Group Fitness	Y	\$ 6.70	\$ 6.90	2.9%
Indoor Sports - Netball - Per Team	Y	\$ 62.00	\$ 64.00	3.1%
Keen-Agers Table Tennis	Y	\$ 4.60	\$ 4.70	2.1%
Social Badminton	Y	\$ 4.60	\$ 4.70	2.1%
PARKS, SPORT & RECREATION - Main Sports Courts and Multi-Purpose Room				
4 Court Daily Rate - Weekend Foundation User Group	Y	\$ 665.10	\$ 683.55	2.7%
4 Court Daily Rate - Weekend Non Foundation User Group	Y	\$ 966.45	\$ 995.00	2.9%
Junior Development/Training	Y	\$ 27.55	\$ 28.30	2.7%
Off Peak Rate (12:00am to 5:00pm)	Y	\$ 27.55	\$ 28.30	2.7%
Peak Rate (5:00pm to 12:00am)	Y	\$ 51.40	\$ 52.85	2.7%
PARKS, SPORT & RECREATION - Shepparton Sports Stadium - Commercial Use				
Commercial Exclusive Daily Rate	Y	\$ 2,166.90	\$ 2,229.00	2.8%
PARKS, SPORT & RECREATION - Shepparton Sports Stadium - Personal Casual Use				
Badminton Court Hourly Rate	Y	\$ 3.60	\$ 3.70	2.7%
Basketball Half Court Hourly Rate	Y	\$ 3.60	\$ 3.70	2.7%
Table Tennis Hourly Rate	Y	\$ 3.60	\$ 3.70	2.7%
10 Visit Casual Court Hire	Y	\$ -	\$ 27.75	
20 Visit Casual Court Hire	Y	\$ -	\$ 55.50	
PARKS, SPORT & RECREATION - Sports Fields - School Use				
Athletics Track and Field Daily Hire (primary schools)	Y	\$ 112.20	\$ 115.50	2.9%
Athletics Track and Field Daily Hire (secondary schools)	Y	\$ 189.20	\$ 194.70	2.8%
Sports Field Daily Hire	Y	\$ 62.70	\$ 64.90	3.4%
Sports Field Hourly Hire	Y	\$ 21.45	\$ 23.10	7.1%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
PARKS, SPORT & RECREATION - Tatura Community Activity Centre - Change Rooms				
Change Rooms Daily Cleaning Fee	Y	\$ 41.80	\$ 41.80	0.0%
PARKS, SPORT & RECREATION - Tatura Community Activity Centre - Main Court				
Off Peak Rate (12:00am to 5:00pm)	Y	\$ 26.60	\$ 27.35	2.7%
Peak Rate (5:00pm to 12:00am)	Y	\$ 41.65	\$ 42.85	2.8%
PARKS, SPORT & RECREATION - Tatura Community Activity Centre - Meeting Room				
Programs and Functions Hourly Hire	Y	\$ 36.60	\$ 37.65	2.8%
PRINTING - Municipality Plans				
A0	Y	\$ 10.00	\$ 10.45	4.3%
A1	Y	\$ 6.00	\$ 6.60	9.1%
A3	Y	\$ 2.00	\$ 2.20	9.1%
A2	Y	\$ 4.00	\$ 4.40	9.1%
SALEYARDS - (Effective 1 January 2018) - Yard Dues				
Bulls (per head)	Y	\$ 21.85	\$ 22.50	2.9%
Sheep (per head)	Y	\$ 1.00	\$ 1.05	4.8%
Calves sold on cattle sale day (per head)	Y	\$ 4.40	\$ 4.55	3.3%
Calves Ordinary Monday Sale (per head)	Y	\$ 3.20	\$ 3.30	3.0%
Cattle Unweighed (per head - Sale Day Only)	Y	\$ 13.40	\$ 13.80	2.9%
Cattle Unweighed (per head - Special/Store Sale)	Y	\$ 12.15	\$ 12.55	3.2%
Cattle Weighed: Single (per head)	Y	\$ 15.30	\$ 15.75	2.9%
Cattle Weighed: 2-5 head (per head)	Y	\$ 12.95	\$ 13.35	3.0%
Cattle Weighed: 6+ head (per head)	Y	\$ 10.45	\$ 10.75	2.8%
SALEYARDS - (Effective 1 January 2018) - Misc. Charges				
Private Use of Yards for holding stock non-sale days (per head per day)	Y	\$ 2.35	\$ 2.40	2.1%
Private Use of Yards for holding stock sale days (per head per day)	Y	\$ 6.70	\$ 6.90	2.9%
Private weighing of Cattle including scanning (per head)	Y	\$ 8.95	\$ 9.20	2.7%
Truck Wash user charges - 1 July 2017 - 31 December 2017 (per minute)	Y	\$ 1.10	\$ 1.15	4.3%
Truck Wash user charges - 1 January 2018 - 30 June 2018 (per minute)	Y	\$ 1.15	\$ 1.20	4.2%
Ordinary Sales (each) plus per head fees below	Y	\$ 154.00	\$ 158.60	2.9%
Special Sales (each) plus per head fees below	Y	\$ 243.60	\$ 250.90	2.9%
SALEYARDS - (Effective 1 January 2018) - Selling Fees				
Plus Bulls (per head)	Y	\$ 2.35	\$ 2.40	2.1%
Plus Calves (per head)	Y	\$ 0.45	\$ 0.45	0.0%
Plus Cattle (per head)	Y	\$ 1.20	\$ 1.25	4.0%
Plus Sheep (per head)	Y	\$ 0.20	\$ 0.20	0.0%
Horses and Camels (per head)	Y	\$ 15.30	\$ 15.80	3.2%
SHEPPARTON SHOWGROUNDS **May be varied subject to commercial agreements				
Shepparton Showgrounds - Chair Hire (Each)	Y	\$ 3.00	\$ 3.05	1.6%
Shepparton Showgrounds - Open Space Full Arena (COMMERCIAL)	Y	\$ 1,200.00	\$ 1,225.00	2.0%
Shepparton Showgrounds - Open Space Full Arena (COMMUNITY)	Y	\$ 800.00	\$ 816.00	2.0%
Shepparton Showgrounds - Open Space Half Arena (COMMERCIAL)	Y	\$ 700.00	\$ 715.00	2.1%
Shepparton Showgrounds - Open Space Half Arena (COMMUNITY)	Y	\$ 500.00	\$ 510.00	2.0%
Shepparton Showgrounds - Sporting Groups Open Space (per hour)	Y	\$ 41.80	\$ 42.65	2.0%
Shepparton Showgrounds - Sporting Groups Light Tower (per hour)	Y	\$ 15.00	\$ 15.30	2.0%
Shepparton Showgrounds - Acoustic Curtain hire	Y	\$ 300.00	\$ 306.00	2.0%
Shepparton Showgrounds - Bump in/out days (COMMERCIAL)	Y	\$ 300.00	\$ 305.00	1.6%
Shepparton Showgrounds - Bump in/out days (COMMUNITY)	Y	\$ 200.00	\$ 205.00	2.4%
Shepparton Showgrounds - Circus Bookings (EVENT DAY)	Y	\$ 650.00	\$ 665.00	2.3%
Shepparton Showgrounds - Circus Bookings (NON-EVENT DAY)	Y	\$ 500.00	\$ 510.00	2.0%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
Shepparton Showgrounds - Full venue (COMMERCIAL)	Y	\$ 4,500.00	\$ 4,590.00	2.0%
Shepparton Showgrounds - Full venue (COMMUNITY)	Y	\$ 3,100.00	\$ 3,165.00	2.1%
Shepparton Showgrounds - Full Venue excluding MPP (COMMERCIAL)	Y	\$ 3,000.00	\$ 3,060.00	2.0%
Shepparton Showgrounds - Full Venue excluding MPP (COMMUNITY)	Y	\$ 1,850.00	\$ 1,890.00	2.1%
Shepparton Showgrounds - Grandstand Ceremony	Y	\$ 200.00	\$ 205.00	2.4%
Shepparton Showgrounds - Grandstand Photos	Y	\$ 80.00	\$ 82.00	2.4%
Shepparton Showgrounds - Grandstand Function Room	Y	\$ 275.00	\$ 280.50	2.0%
Shepparton Showgrounds - Hard Stand Static Use (COMMUNITY)	Y	\$ 275.00	\$ 280.50	2.0%
Shepparton Showgrounds - Hard Stand Static Use (COMMERCIAL)	Y	\$ 500.00	\$ 510.00	2.0%
Shepparton Showgrounds - Hard Stand Driving Events (COMMUNITY)	Y	\$ 450.00	\$ 460.00	2.2%
Shepparton Showgrounds - Hard Stand Driving Events (COMMERCIAL)	Y	\$ 500.00	\$ 510.00	2.0%
Shepparton Showgrounds - Portable grandstand, per unit per event	Y	\$ 50.00	\$ 51.00	2.0%
Shepparton Showgrounds - High Street grassed area	Y	\$ 200.00	\$ 205.00	2.4%
Shepparton Showgrounds - Portable stage hire	Y	\$ 80.00	\$ 82.00	2.4%
Shepparton Showgrounds - Light tower, per unit per night	Y	\$ 50.00	\$ 51.00	2.0%
Shepparton Showgrounds - McIntosh Centre Foyer Only (COMMUNITY)	Y	\$ 380.00	\$ 385.00	1.3%
Shepparton Showgrounds - McIntosh Centre Kitchen Only (COMMUNITY)	Y	\$ 230.00	\$ 235.00	2.1%
Shepparton Showgrounds - McIntosh Centre Full Facility (COMMUNITY)	Y	\$ 820.00	\$ 835.00	1.8%
Shepparton Showgrounds - McIntosh Centre Main Room & Foyer (COMMUNITY)	Y	\$ 665.00	\$ 680.00	2.2%
Shepparton Showgrounds - McIntosh Foyer Only (COMMERCIAL)	Y	\$ 600.00	\$ 615.00	2.4%
Shepparton Showgrounds - McIntosh Full Facility (COMMERCIAL)	Y	\$ 1,200.00	\$ 1,225.00	2.0%
Shepparton Showgrounds - McIntosh Kitchen Only (COMMERCIAL)	Y	\$ 300.00	\$ 306.00	2.0%
Shepparton Showgrounds - McIntosh Main Room & Foyer (COMMERCIAL)	Y	\$ 1,000.00	\$ 1,020.00	2.0%
Shepparton Showgrounds - Multi Purpose Pavilion Full Space (COMMUNITY)	Y	\$ 1,800.00	\$ 1,840.00	2.2%
Shepparton Showgrounds - Multi Purpose Pavilion Full Space (COMMERCIAL)	Y	\$ 2,500.00	\$ 2,550.00	2.0%
Shepparton Showgrounds - Multi Purpose Pavilion Half Space (COMMERCIAL)	Y	\$ 1,500.00	\$ 1,530.00	2.0%
Shepparton Showgrounds - Multi Purpose Pavilion Half Space (COMMUNITY)	Y	\$ 1,000.00	\$ 1,020.00	2.0%
Shepparton Showgrounds - Multi Purpose Pavilion Third Space (COMMUNITY)	Y	\$ 700.00	\$ 715.00	2.1%
Shepparton Showgrounds - Promenades with power	Y	\$ 200.00	\$ 205.00	2.4%
Shepparton Showgrounds - Trestle Table Hire (each)	Y	\$ 6.00	\$ 6.10	1.6%
TATURA PARK - Indoor Arena				
Tatura Park - Indoor Arena per half day	Y	\$ 250.00	\$ 255.00	2.0%
Tatura Park - Indoor Arena per day	Y	\$ 465.00	\$ 475.00	2.1%
Tatura Park - Indoor Arena per night warm up	Y	\$ 150.00	\$ 153.00	2.0%
Tatura Park - Per Hour Casual Hire	Y	\$ 75.00	\$ 76.50	2.0%
TATURA PARK - Camping				
Tatura Park - Camping - Powered Site (per day)	Y	\$ 21.00	\$ 21.50	2.3%
Tatura Park - Camping - Unpowered Site (per day)	Y	\$ 16.00	\$ 16.50	3.0%
TATURA PARK - Measuring stand per day				
Tatura Park - Measuring stand (per day)	Y	\$ 150.00	\$ 155.00	3.2%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
TATURA PARK - Outdoor Eastern Oval				
Tatura Park - Grandstand Seating (Per Seat, Per day)	Y	\$ 80.00	\$ 82.00	2.4%
Tatura Park - Eastern Oval (Per Day)	Y	\$ 360.00	\$ 370.00	2.7%
Tatura Park - Eastern Oval (Per Day in conjunction with Indoor/Outdoor Arena)	Y	\$ 250.00	\$ 235.00	(6.4%)
TATURA PARK - Outdoor Sand Arena				
Tatura Park - Outdoor Sand Arena (Per Day)	Y	\$ 375.00	\$ 385.00	2.6%
Tatura Park - Outdoor Sand Arena (Per Hour - Casual Hire)	Y	\$ 60.00	\$ 61.50	2.4%
Tatura Park - Outdoor Sand Arena (Per Day if used in conjunction with Indoor Arena/Eastern Oval)	Y	\$ 230.00	\$ 235.00	2.1%
TATURA PARK - Stables				
Tatura Park - Stables (Per stable, per day)	Y	\$ 22.00	\$ 22.50	2.2%
Tatura Park - Stables five nights or more	Y	POA	POA	-
Tatura Park - Stables - Stable Cleaning (per hour)	Y	\$ 40.00	\$ 45.00	11.1%
Tatura Park - Stables - Whole of Facility Hire (IDW only)	Y	\$ 15,000.00	\$ 17,500.00	14.3%
TATURA PARK - Wilson Hall				
Tatura Park - Eastern Oval Meeting Room (Per day)	Y	\$ 250.00	\$ 255.00	2.0%
Tatura Park - Wilson Hall Casual Rental (Per day)	Y	\$ 105.00	\$ 110.00	4.5%
TOURISM - MooovingArt				
MooovingArt - "Sponsor a Cow" annual sponsorship	Y	\$ 566.50	\$ 583.00	2.8%
MooovingArt - Six Monthly Hire rate	Y	\$ 283.25	\$ 291.50	2.8%
MooovingArt Hire Cost - community rate (per day)	Y	\$ 51.70	\$ 52.80	2.1%
MooovingArt Hire Cost - community rate (per week)	Y	\$ 132.00	\$ 135.30	2.4%
MooovingArt Hire Cost - commercial rate (per day)	Y	\$ 77.55	\$ 79.20	2.1%
MooovingArt Hire Cost - commercial rate (per week)	Y	\$ 206.25	\$ 212.30	2.8%
VICTORIA PARK LAKE HOLIDAY PARK *BASED ON 1-2 PEOPLE				
Deluxe Cabin - Off Peak	Y	\$ 115.00	\$ 119.60	3.8%
Deluxe Cabin - Peak	Y	\$ 130.00	\$ 135.20	3.8%
En-suite Powered Site - Off Peak	Y	\$ 42.00	\$ 43.70	3.9%
En-suite Powered Site - Peak	Y	\$ 52.00	\$ 54.10	3.9%
Extra Adult	Y	\$ 15.00	\$ 15.60	3.8%
Extra Child	Y	\$ 10.00	\$ 10.40	3.8%
Family Deluxe Cabin - Off Peak	Y	\$ 130.00	\$ 135.20	3.8%
Family Deluxe Cabin - Peak	Y	\$ 140.00	\$ 145.60	3.8%
Luxury Lakeview Cabin - Off Peak	Y	\$ 140.00	\$ 145.60	3.8%
Luxury Lakeview Cabin - Peak	Y	\$ 160.00	\$ 166.40	3.8%
Non Waterfront Powered Site - Off Peak	Y	\$ 32.00	\$ 33.30	3.9%
Unpowered Site - Off Peak	Y	\$ 27.00	\$ 28.10	3.9%
Unpowered Site - Peak	Y	\$ 30.00	\$ 31.20	3.8%
Waterfront Powered Site - Off Peak	Y	\$ 32.00	\$ 33.30	3.9%
Waterfront Powered Site - Peak	Y	\$ 37.00	\$ 38.50	3.9%
Non Waterfront Powered Site - Peak	Y	\$ 37.00	\$ 38.50	3.9%
Stay 4 nights pay for 3				
Stay 7 nights pay for 5				
Top Tourist members special rates - 10% off applicable rates				
Group booking of 10 or more - 10% off applicable rates				
Bedding - per pack	Y	\$ 10.00	\$ 10.40	3.8%
Cancellation Fees - within 14 days of arrival date	Y	\$ 30.00	\$ 31.20	3.8%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
WASTE MANAGEMENT - Cosgrove Landfill (per tonne)				
Industrial/Commercial Waste	Y	\$ 170.00	\$ 174.90	2.8%
0 - 999 Tonnes of waste per annum (per tonne)	Y	\$ 170.00	\$ 174.90	2.8%
1000 - 5000 Tonnes of waste per annum (per tonne)	Y	\$ 165.00	\$ 169.95	2.9%
5001 - 8000 Tonnes of waste per annum (per tonne)	Y	\$ 160.00	\$ 164.80	2.9%
8001 + Tonnes of waste per annum (per tonne)	Y	\$ 155.00	\$ 159.00	2.5%
Municipal Waste	Y	\$ 149.00	\$ 152.00	2.0%
Prescribed Waste	Y	\$ 280.00	\$ 288.00	2.8%
WASTE MANAGEMENT - General				
Red Bin - Upsize	N	\$ 50.00	\$ 52.00	3.8%
WASTE MANAGEMENT - Transfer Stations				
Air conditioners	Y	\$ 11.00	\$ 22.00	50.0%
Tyre - Car/motorbike (clean)	Y	\$ 4.50	\$ 4.60	2.2%
Tyre - Car/motorbike (dirty)	Y	\$ 11.50	\$ 13.20	12.9%
Tyre - Car/motorbike (with rim)	Y	\$ 6.50	\$ 8.80	26.1%
Cardboard commercial (per cubic metre)	Y	\$ 7.50	\$ 7.90	5.1%
Commercial wood waste (per cubic meter)	Y	\$ 181.50	\$ 60.50	(200.0%)
Concrete Waste	Y	\$ 28.00	\$ 28.85	2.9%
Earthmoving	Y	\$ 22.50	\$ 22.50	0.0%
e-waste disposal (Transfer Stations)	Y	\$ 5.50	\$ 5.50	0.0%
Tyre - Forklift (large 0.45m to 0.6m)	Y	\$ 76.00	\$ 76.00	0.0%
Tyre - Forklift (small to medium)	Y	\$ 21.50	\$ 21.50	0.0%
Fridge	Y	\$ 20.50	\$ 23.10	11.3%
Gas Bottle	Y	\$ 10.50	\$ 20.00	47.5%
Handling Charge (per hour)	Y	\$ 90.50	\$ 90.50	0.0%
Industrial/Commercial Waste (per cubic metre)	Y	\$ 72.00	\$ 80.00	10.0%
Tyre - Light truck (17" rim)	Y	\$ 13.50	\$ 13.90	2.9%
Mattress disposal (Transfer Stations)	Y	\$ 27.00	\$ 27.00	0.0%
Municipal Waste (per cubic metre)	Y	\$ 50.00	\$ 56.00	10.7%
Municipal Waste (per 0.25 cubic metre)	Y	\$ 12.50	\$ 14.00	10.7%
Organics Waste	Y	\$ 39.00	\$ 39.00	0.0%
Plaster Waste	Y	\$ 24.50	\$ 25.70	4.7%
Polystyrene commercial (per cubic metre)	Y	\$ 8.00	\$ 56.00	85.7%
Recycled brick sales (Transfer Stations)	Y	\$ 21.50	\$ 22.05	2.5%
Recycled concrete sales (Transfer Stations)	Y	\$ 21.50	\$ 22.05	2.5%
Rubber Excavation tracks/conveyor belts	Y	\$ 219.50	\$ 219.50	0.0%
Tyre - Tractor (large over 1m)	Y	\$ 149.50	\$ 153.25	2.4%
Tyre - Tractor (small up to 1m)	Y	\$ 89.50	\$ 92.20	2.9%
Tyre - Truck (clean)	Y	\$ 16.50	\$ 17.00	2.9%
Tyre - Truck (dirty)	Y	\$ 48.50	\$ 49.95	2.9%
Tyre - Truck (with rim)	Y	\$ 18.50	\$ 19.05	2.9%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
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Statutory Fees and Charges (Fees and Charges set by a statute)

AGED AND DISABILITY SERVICES - Aged Services Programs				
Community Meals	N	\$ 9.50	\$ 10.00	5.0%
Meals on Wheels	N	\$ 9.50	\$ 10.00	5.0%
Meals on Wheels - Frozen	N	\$ 9.50	\$ 10.00	5.0%
Meals on Wheels - Full Cost Recovery	N	\$ 23.00	\$ 24.00	4.2%
Meals on Wheels - Lighter Option	N	\$ 7.50	\$ 8.00	6.3%
Soup, Main, Desert and Juice	N	\$ -	\$ 10.00	
Planned Activity Group - Full Cost Recovery	N	\$ 79.00	\$ 83.00	4.8%
Planned Activity Group - Program Only	N	\$ 7.50	\$ 8.00	6.3%
Planned Activity Group - Program with Meal	N	\$ 13.00	\$ 13.50	3.7%
AGED AND DISABILITY SERVICES - Low Income Range				
Home Maintenance (per hour)	N	\$ 12.50	\$ 13.00	3.8%
Home Modifications (per hour)	N	\$ 12.50	\$ 13.00	3.8%
Domestic Assistance (per hour)	N	\$ 6.50	\$ 7.00	7.1%
Personal Care (per hour)	N	\$ 5.00	\$ 5.50	9.1%
Respite Care (per hour)	N	\$ 3.00	\$ 3.00	0.0%
AGED AND DISABILITY SERVICES - Medium Income Range				
Home Maintenance (per hour)	N	\$ 19.00	\$ 20.00	5.0%
Home Modifications (per hour)	N	\$ 19.00	\$ 20.00	5.0%
Domestic Assistance (per hour)	N	\$ 16.00	\$ 17.00	5.9%
Personal Care (per hour)	N	\$ 9.50	\$ 10.00	5.0%
Respite Care (per hour)	N	\$ 5.00	\$ 5.50	9.1%
AGED AND DISABILITY SERVICES - High Income Range				
Home Maintenance (per hour)	N	\$ 50.00	\$ 52.50	4.8%
Home Modifications (per hour)	N	\$ 50.00	\$ 52.50	4.8%
Domestic Assistance (per hour)	N	\$ 34.00	\$ 35.50	4.2%
Personal Care (per hour)	N	\$ 38.50	\$ 40.50	4.9%
Respite Care (per hour)	N	\$ 35.50	\$ 37.50	5.3%
ANIMALS - Cat Registration Fees - Effective 9 April 2018				
Standard Fee - Normal	N	\$ 130.00	\$ 140.00	7.1%
Standard Fee - Pensioner	N	\$ 65.00	\$ 70.00	7.1%
Transfer Fee	N	\$ 5.00	\$ 10.00	50.0%
Reduced Fee if one of the following apply				
* Desexed				
* 10 years of age or over				
* Permanently identified in the prescribed manner (e.g. microchip)	N	\$ 40.00	\$ 40.00	0.0%
* Registered with the Feline Control Council				
* Kept for breeding by the proprietor of a domestic animal business				
Reduced Fee - Pensioner	N	\$ 20.00	\$ 20.00	0.0%
Reduced Fee - animal adopted from Animal Shelter or Pound (Registered Domestic Animal Business) within 28 days (Initial registration only)	N	\$ -	\$ 4.00	
Reduced Fee - Foster Carer (Initial registration period only)	N	\$ -	\$ 4.00	

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
ANIMALS - Dog Registration Fees - Effective 9 April 2018				
Standard Fee - Normal	N	\$ 130.00	\$ 140.00	7.1%
Standard Fee - Pensioner	N	\$ 65.00	\$ 70.00	7.1%
Transfer Fee	N	\$ 5.00	\$ 10.00	50.0%
Reduced Fee if one of the following apply				
* Desexed				
* 10 years of age or over				
* Permanently identified in the prescribed manner (e.g. microchip)	N	\$ 65.00	\$ 40.00	(62.5%)
* Kept for working stock (rural)				
* Registered with the Victorian Canine Association				
* Kept for breeding by the proprietor of a domestic animal business				
Reduced Fee - Pensioner	N	\$ 20.00	\$ 20.00	0.0%
Reduced Fee - animal adopted from Animal Shelter or Pound (Registered Domestic Animal Business) within 28 days (Initial registration only)	N	\$ -	\$ 7.00	
Reduced Fee - Foster Carer (Initial registration period only)	N	\$ -	\$ 7.00	
BUILDING				
Building above or Below certain facilities	N	\$ 257.00	\$ 270.50	5.0%
Building on designated land	N	\$ 257.00	\$ 270.50	5.0%
Building over easement vested in Council	N	\$ 257.00	\$ 270.50	5.0%
Construction of building in land liable to flooding	N	\$ 257.00	\$ 270.50	5.0%
Installation of Soil and Waste disposal reticulation system in unsewered area or construction of a building over an existing reticulation system in an unsewered area	N	\$ 257.00	\$ 270.50	5.0%
Lodgement Fee	N	\$ 38.50	\$ 40.50	4.9%
Precaution over Street (Hoarding)	N	\$ 257.00	\$ 270.50	5.0%
Projections beyond Street alignment	N	\$ 257.00	\$ 270.50	5.0%
Point of Discharge of Stormwater	N	\$ 66.00	\$ 68.00	2.9%
BUILDING - Misc. Service Fees				
Application for Floor Level Relaxation	N	\$ 264.50	\$ 270.50	2.2%
Council Report and Consent x 1 Report	N	\$ 266.00	\$ 270.50	1.7%
Council Report and Consent x 2 Reports	N	\$ 329.60	\$ 340.00	3.1%
Council Report and Consent x 3 Reports	N	\$ 381.00	\$ 392.00	2.8%
Council Report and Consent x 4 Reports	N	\$ 432.50	\$ 392.00	(10.3%)
Demolition Report and Consent - Section 29A	N	\$ 66.00	\$ 68.00	2.9%
Flooding/Floor Level, Planning/Siting Requirements, Bushfire Prone Area, Termites, Gust Speed, Land Drainage, (PBS requested)	N	\$ 51.00	\$ 54.00	5.6%
Legal point of discharge (PBS requested)	N	\$ 64.00	\$ 68.00	5.9%
Non-Siting Council Consent and Report	N	\$ 257.50	\$ 270.50	4.8%
BUILDING - Lodging of documents - S30 of the Act (Reg. 2.16)				
Beyond 10 Years	N	\$ 51.00	\$ 54.00	5.6%
Preceding 10 Years	N	\$ 51.00	\$ 54.00	5.6%
CORPORATE SERVICES				
Freedom of Information Requests (Application Fee)	N	\$ 28.40	\$ 28.50	0.4%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
HEALTH - Registered Premises (fee units)				
0-25 total ST & LT sites - Fee Units	N	17 Fee Units	17 Fee Units	-
26-50 total ST & LT sites - Fee Units	N	34 Fee Units	34 Fee Units	-
51-75 total ST & LT sites - Fee Units	N	51 Fee Units	51 Fee Units	-
76-100 total ST & LT sites - Fee Units	N	68 Fee Units	68 Fee Units	-
101-125 total ST & LT sites - Fee Units	N	85 Fee Units	85 Fee Units	-
126-150 total ST & LT sites - Fee Units	N	103 Fee Units	103 Fee Units	-
151-175 total ST & LT sites - Fee Units	N	120 Fee Units	120 Fee Units	-
176-200 total ST & LT sites - Fee Units	N	137 Fee Units	137 Fee Units	-
201-225 total ST & LT sites - Fee Units	N	154 Fee Units	154 Fee Units	-
226-250 total ST & LT sites - Fee Units	N	171 Fee Units	171 Fee Units	-
251-275 total ST & LT sites - Fee Units	N	188 Fee Units	188 Fee Units	-
276-300 total ST & LT sites - Fee Units	N	205 Fee Units	205 Fee Units	-
PARKING - Fines				
620 - Stopped in a slip lane	N	\$ 159.00	\$ 160.00	0.6%
621 - Stopped contrary to a no parking sign	N	\$ 79.00	\$ 80.00	1.3%
622 - Parallel parking in a road related area	N	\$ 95.00	\$ 96.00	1.0%
623 - Stopped on a printed island	N	\$ 95.00	\$ 96.00	1.0%
625 - Less than 3 meters from dividing line/strip	N	\$ 95.00	\$ 96.00	1.0%
626 - Stopped on/across driveway or other way of access	N	\$ 95.00	\$ 96.00	1.0%
627 - Stopped on a road 10m before/after safety zone	N	\$ 95.00	\$ 96.00	1.0%
701 - Parked for period longer than indicated	N	\$ 79.00	\$ 80.00	1.3%
702 - Fail to pay fee & obey instructions on sign/meter/ ticket	N	\$ 79.00	\$ 80.00	1.3%
704 - Stopped on a bicycle parking area	N	\$ 79.00	\$ 80.00	1.3%
705 - Stopped on a motorbike parking area	N	\$ 79.00	\$ 80.00	1.3%
706 - Parked contrary to requirement of parking area	N	\$ 79.00	\$ 80.00	1.3%
707 - Parked not at an angle of 45 degree	N	\$ 79.00	\$ 80.00	1.3%
708 - Parked not at an angle of 90 degree	N	\$ 79.00	\$ 80.00	1.3%
711 - Parked Not completely within a parking bay	N	\$ 79.00	\$ 80.00	1.3%
712 - Parked Long Vehicle exceeding minimum number of bays	N	\$ 79.00	\$ 80.00	1.3%
713 - Parked Wide vehicle exceeding minimum number of bays	N	\$ 79.00	\$ 80.00	1.3%
715 - Stopped On a marked foot crossing	N	\$ 95.00	\$ 96.00	1.0%
716 - Stopped Within 10m before marked foot crossing	N	\$ 95.00	\$ 96.00	1.0%
717 - Stopped Within 3m after marked foot crossing	N	\$ 95.00	\$ 96.00	1.0%
718 - Stopped Within 10m before bicycle crossing lights	N	\$ 95.00	\$ 96.00	1.0%
719 - Stopped Within 3m after bicycle crossing lights	N	\$ 95.00	\$ 96.00	1.0%
720 - Stopped In a loading zone	N	\$ 159.00	\$ 160.00	0.6%
721 - Stopped In a loading zone longer than 30 minutes	N	\$ 159.00	\$ 160.00	0.6%
722 - Stopped In a loading zone longer than indicated time	N	\$ 159.00	\$ 160.00	0.6%
723 - Stopped In a truck zone	N	\$ 95.00	\$ 96.00	1.0%
724 - Stopped In a mail zone	N	\$ 95.00	\$ 96.00	1.0%
725 - Stopped In a works zone	N	\$ 95.00	\$ 96.00	1.0%
726 - Stopped In a taxi zone	N	\$ 95.00	\$ 96.00	1.0%
727 - Stopped In a bus zone	N	\$ 95.00	\$ 96.00	1.0%
728 - Stopped In a permit zone	N	\$ 95.00	\$ 96.00	1.0%
729 - Stopped Double parked	N	\$ 95.00	\$ 96.00	1.0%
730 - Stopped Within 1m of fire hydrant	N	\$ 95.00	\$ 96.00	1.0%
731 - Stopped Within 1m of fire hydrant indicator	N	\$ 95.00	\$ 96.00	1.0%
732 - Stopped Within 1m of fire plug indicator	N	\$ 95.00	\$ 96.00	1.0%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
733 - Stopped On a bus stop	N	\$ 95.00	\$ 96.00	1.0%
734 - Stopped Within 20m before a bus stop	N	\$ 95.00	\$ 96.00	1.0%
735 - Stopped Within 10m after a bus stop	N	\$ 95.00	\$ 96.00	1.0%
736 - Stopped On a bicycle path	N	\$ 95.00	\$ 96.00	1.0%
737 - Stopped On a footpath	N	\$ 95.00	\$ 96.00	1.0%
738 - Stopped On a shared path	N	\$ 95.00	\$ 96.00	1.0%
739 - Stopped On a dividing strip	N	\$ 95.00	\$ 96.00	1.0%
740 - Stopped On a nature strip	N	\$ 95.00	\$ 96.00	1.0%
741 - Stopped Within 3m public post-box	N	\$ 95.00	\$ 96.00	1.0%
742 - Stopped Within 20m of intersection with traffic lights	N	\$ 95.00	\$ 96.00	1.0%
745 - Parked Not facing direction of travel	N	\$ 95.00	\$ 96.00	1.0%
747 - Parked Not as near as practicable to far left side of 2-way road	N	\$ 95.00	\$ 96.00	1.0%
748 - Parked Not parallel to far left side of one way road	N	\$ 95.00	\$ 96.00	1.0%
749 - Parked Not parallel to far right side of one way road	N	\$ 95.00	\$ 96.00	1.0%
750 - Parked Not as near as practicable to far left side of one way road	N	\$ 95.00	\$ 96.00	1.0%
751 - Parked Not as near as practicable to far right side of one way road	N	\$ 95.00	\$ 96.00	1.0%
752 - Parked Less than 1m from other vehicle	N	\$ 95.00	\$ 96.00	1.0%
754 - Parked Fail to leave 3m of road for other vehicle to pass	N	\$ 95.00	\$ 96.00	1.0%
755 - Parked Unreasonably obstructing the path of vehicles	N	\$ 95.00	\$ 96.00	1.0%
756 - Parked Unreasonably obstructing the path of pedestrians	N	\$ 95.00	\$ 96.00	1.0%
758 - Parked Next to a yellow edge line	N	\$ 95.00	\$ 96.00	1.0%
759 - Stopped On a level crossing	N	\$ 95.00	\$ 96.00	1.0%
760 - Stopped Within 20m before level crossing	N	\$ 95.00	\$ 96.00	1.0%
761 - Stopped Within 20m after level crossing	N	\$ 95.00	\$ 96.00	1.0%
762 - Stopped On a freeway	N	\$ 95.00	\$ 96.00	1.0%
764 - Stopped In a bus lane	N	\$ 95.00	\$ 96.00	1.0%
765 - Stopped In a transit lane	N	\$ 95.00	\$ 96.00	1.0%
766 - Stopped In a truck lane	N	\$ 95.00	\$ 96.00	1.0%
769 - Stopped In a shared zone	N	\$ 95.00	\$ 96.00	1.0%
770 - Stopped In a safety zone	N	\$ 95.00	\$ 96.00	1.0%
771 - Stopped Within 10m before a safety zone	N	\$ 95.00	\$ 96.00	1.0%
772 - Stopped Within 10m after a safety zone	N	\$ 95.00	\$ 96.00	1.0%
773 - Stopped Near an obstruction	N	\$ 95.00	\$ 96.00	1.0%
774 - Stopped On bridge or similar structure - width less than approach	N	\$ 95.00	\$ 96.00	1.0%
775 - Stopped In a tunnel with width less than approach road	N	\$ 95.00	\$ 96.00	1.0%
776 - Stopped In an underpass with width less than approach road	N	\$ 95.00	\$ 96.00	1.0%
777 - Stopped On a crest not in a built up area	N	\$ 95.00	\$ 96.00	1.0%
778 - Stopped Near a crest not in a built up area	N	\$ 95.00	\$ 96.00	1.0%
779 - Stopped On a curve not in a built up area	N	\$ 95.00	\$ 96.00	1.0%
780 - Stopped Near a curve not in a built up area	N	\$ 95.00	\$ 96.00	1.0%
781 - Stopped Obstruct access to a footpath	N	\$ 95.00	\$ 96.00	1.0%
782 - Stopped Obstruct access to a bicycle path	N	\$ 95.00	\$ 96.00	1.0%
783 - Stopped Obstruct access to passageway	N	\$ 95.00	\$ 96.00	1.0%
784 - Stopped Obstruct access from a footpath	N	\$ 95.00	\$ 96.00	1.0%
785 - Stopped Obstruct access from a bicycle path	N	\$ 95.00	\$ 96.00	1.0%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
786 - Stopped Obstruct access from a passageway	N	\$ 95.00	\$ 96.00	1.0%
787 - Stopped Heavy vehicle not on shoulder of road	N	\$ 95.00	\$ 96.00	1.0%
788 - Stopped Long vehicle not on shoulder of road	N	\$ 95.00	\$ 96.00	1.0%
789 - Stopped Heavy vehicle in built up area longer than 1 hour	N	\$ 95.00	\$ 96.00	1.0%
790 - Stopped Long vehicle in built up area longer than 1 hour	N	\$ 95.00	\$ 96.00	1.0%
791 - Stopped Clearance & side marker lights not effective & visible	N	\$ 95.00	\$ 96.00	1.0%
793 - Stopped in a no stopping area	N	\$ 159.00	\$ 160.00	0.6%
794 - Stopped On a childrens crossing	N	\$ 159.00	\$ 160.00	0.6%
795 - Stopped Within 20m before childrens crossing	N	\$ 159.00	\$ 160.00	0.6%
796 - Stopped Within 10m after childrens crossing	N	\$ 159.00	\$ 160.00	0.6%
797 - Stopped On a pedestrians crossing	N	\$ 159.00	\$ 160.00	0.6%
798 - Stopped Within 20m before pedestrians crossing	N	\$ 159.00	\$ 160.00	0.6%
799 - Stopped Within 10m after pedestrians crossing	N	\$ 159.00	\$ 160.00	0.6%
800 - Stopped On a Clearway	N	\$ 159.00	\$ 160.00	0.6%
803 - Stopped in a parking area for people with disabilities	N	\$ 159.00	\$ 160.00	0.6%
804 - Stopped Within 10m of intersection	N	\$ 159.00	\$ 160.00	0.6%
805 - Stopped Within an intersection	N	\$ 159.00	\$ 160.00	0.6%
806 - Stopped In an emergency stopping lane	N	\$ 95.00	\$ 96.00	1.0%
807 - Disobey direction to move vehicle from disable parking	N	\$ 159.00	\$ 160.00	0.6%
PLANNING - Planning Permit Applications				
Class 1 - Use Only	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 2 - Single dwelling development \$10,000 or less	N	\$ 188.20	\$ 192.00	2.0%
Class 3 - Single dwelling development \$10,000 - \$100,000	N	\$ 592.50	\$ 604.50	2.0%
Class 4 - Single dwelling development \$100,000 - \$500,000	N	\$ 1,212.80	\$ 1,237.00	2.0%
Class 5 - Single dwelling development \$500,000 - \$1million	N	\$ 1,310.40	\$ 1,336.50	2.0%
Class 6 - Single dwelling development \$1million - \$2million	N	\$ 1,407.90	\$ 1,436.00	2.0%
Class 7 - VicSmart less than \$10,000	N	\$ 188.20	\$ 192.00	2.0%
Class 8 - VicSmart more than \$10,000	N	\$ 404.30	\$ 412.50	2.0%
Class 9 - VicSmart subdivision application	N	\$ 188.20	\$ 192.00	2.0%
Class 10 - Development less than \$100,000	N	\$ 1,080.40	\$ 1,102.00	2.0%
Class 11 - Development more than \$100,000 - \$1million	N	\$ 1,456.70	\$ 1,486.00	2.0%
Class 12 - Development more than \$1million - \$5million	N	\$ 3,213.20	\$ 3,277.50	2.0%
Class 13 - Development more than \$5million - \$15million	N	\$ 8,189.80	\$ 8,354.50	2.0%
Class 14 - Development more than \$15million - \$50million	N	\$ 24,151.10	\$ 24,636.00	2.0%
Class 15 - Development more than \$50million	N	\$ 27,142.05	\$ 55,372.50	51.0%
Class 16 - Subdivide an existing building (non VicSmart)	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 17 - Subdivide land into 2 lots (non VicSmart)	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 18 - Boundary re-alignment	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 19 - Other Subdivisions per 100 lots	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 20 - Create, vary and remove restrictions and easements	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 21 - An Application not otherwise provided for above	N	\$ 1,240.70	\$ 1,265.50	2.0%

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
PLANNING - Applications to amend Planning Permit Applications				
Class 1 - Change the use allowed by permit or allow new use	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 2 - General amendment other than specified below	N	\$ 1,240.70	\$ 1,277.00	2.8%
Class 3 - Amendment to a class 2 permit	N	\$ 188.20	\$ 192.00	2.0%
Class 4 - Amendment to a class 3 permit	N	\$ 592.50	\$ 604.50	2.0%
Class 5 - Amendment to a class 4 permit	N	\$ 1,212.80	\$ 1,237.00	2.0%
Class 6 - Amendment to a class 5 or class 6 permit	N	\$ 1,310.40	\$ 1,336.50	2.0%
Class 7 - Amendment to a class 7 permit	N	\$ 188.20	\$ 192.00	2.0%
Class 8 - Amendment to a class 8 permit	N	\$ 404.30	\$ 416.00	2.8%
Class 9 - Amendment to a class 9 permit	N	\$ 188.20	\$ 192.00	2.0%
Class 10 - Amendment to a class 10 permit	N	\$ 1,080.40	\$ 1,102.00	2.0%
Class 11 - Amendment to a class 11 permit	N	\$ 1,456.70	\$ 1,486.00	2.0%
Class 12 - Amendment to a class 12, 13, 14, or 15 permit	N	\$ 3,213.20	\$ 3,277.50	2.0%
Class 13 - Amendment to a class 16 permit	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 14 - Amendment to a class 17 permit	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 15 - Amendment to a class 18 permit	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 16 - Amendment to a class 19 permit - per 100 lots created	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 17 - Amendment to a class 20 permit	N	\$ 1,240.70	\$ 1,265.50	2.0%
Class 18 - Amendment to a class 21 permit	N	\$ 1,240.70	\$ 1,265.50	2.0%
PLANNING - Subdivision Act				
Applications made under the Subdivision Act 1988	N	\$ 164.50	\$ 168.00	2.1%
Alteration to a plan under section 10(2) of the Act	N	\$ 104.60	\$ 168.00	37.7%
Amendment to a certified plan under section 11(1) of the Act	N	\$ 132.40	\$ 135.00	1.9%
Checking of engineering plan	N	% Specified in Regulation	% Specified in Regulation	-
Supervision of works	N	% Specified in Regulation	% Specified in Regulation	-
PLANNING - Other Fees				
To end or amend a Section 173 Agreement	N	\$ 620.30	\$ 633.00	2.0%
Satisfaction matter	N	\$ 306.70	\$ 313.00	2.0%
Combined permit application	N	% Specified in Regulation	% Specified in Regulation	-
Combined permit and planning scheme amendment	N	% Specified in Regulation	% Specified in Regulation	-
Combined application to amend permit	N	% Specified in Regulation	% Specified in Regulation	-
Amend application prior to or after notice	N	% Specified in Regulation	% Specified in Regulation	-

Description of Fees and Charges	GST Y/N	2017/2018 Fee Inc GST	2018/2019 Fee Inc GST	Variance (%)
WORKS - Works within Road Reserve Permits				
Major Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works exceeds 8.5 square metres	N	43.1 Fee Units	43.1 Fee Units	-
Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work exceeds 8.5 square metres. Works conducted on Nature Strip.	N	23.5 Fee Units	23.5 Fee Units	-
Major Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres	N	23.5 Fee Units	23.5 Fee Units	-
Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres	N	6 Fee Units	6 Fee Units	-
Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work is less than 8.5 square metres	N	9.3 Fee Units	9.3 Fee Units	-
Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works is less than 8.5 square metres	N	6 Fee Units	6 Fee Units	-
Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where work is less than 8.5 square metres	N	9.3 Fee Units	9.3 Fee Units	-
Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works is less than 8.5 square metres	N	9.3 Fee Units	9.3 Fee Units	-

Appendix B: Differential Rates

1) Current Rating Strategy Option

RESIDENTIAL UNIMPROVED LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land having the relevant characteristics described below:

- i. is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for residential purposes; and
- ii. is on which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the Building Act 1993 prior to the expiry of the rating year.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is set at 100 per cent of the residential improved land rate.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

This category applies to an unimproved class of land only.

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RESIDENTIAL IMPROVED LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land that is primarily used for residential purposes; meaning rateable land upon which is erected a private dwelling, flat or unit which is used primarily for residential purposes as defined under the relevant Planning Scheme.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

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RURAL RESIDENTIAL LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land having the relevant characteristics described below:

- i. is sized between 0.4ha and 20ha in rural, semi-rural or bushland setting; and
- ii. includes a single residential dwelling; and
- iii. where primary production uses and associated improvements are secondary to the value of the residential home site and associated residential improvements.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 100 per cent of the residential improved land rate.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

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FARM LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which is "farm land" within the meaning of Section 2(1) of the *Valuation of Land Act 1960*.

Farm land means any rateable land-

- a) that is not less than 2 hectares in area; and
- b) that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, fruit-growing or the growing of crops of any kind or for any combination of those
- c) that is used by a business-
 - i. that has significant and substantial commercial purpose or character; and
 - ii. that seeks to make a profit on a continued basis from its activities on the land; and
 - iii. that is making a profit from its activities on the land, or has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 90 per cent of the residential improved land rate. The farm rate is lower than other classes because farming operations involve large properties which have significant value and which are often operated as family concerns. Agricultural producers are unable to pass on increases in costs like other businesses. It is also in recognition that farm businesses profitability is affected by weather and international markets, which means that their income is more susceptible and fragile than many other businesses.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

COMMERCIAL UNIMPROVED LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land having the relevant characteristics described below:

- i. is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for the sale of goods or services or other commercial purposes; and
- ii. is on which no building permit for the construction of a new building designed or adapted for permanent occupation has been issued under the *Building Act 1993* prior to the expiry of the rating year.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

This category applies to an unimproved class of land only.

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COMMERCIAL IMPROVED 1 LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land that is used primarily for, or is capable of use primarily for the sale of goods or services.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 217 per cent of the residential improved land rate. The differential rate is higher than for other classes as it acknowledges both the taxation benefit allowed to commercial properties and the relatively lower capacity to pay by the Residential and Farm classes.

Geographic Location:

Located within the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

COMMERCIAL IMPROVED 2 LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land that is used primarily for or is capable of use primarily for the sale of goods or services.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

Geographic Location:

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

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INDUSTRIAL UNIMPROVED LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land having the relevant characteristics described below:

- a) is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for industrial purposes; and
- b) is on which no building permit for the construction of a new building designed or adapted for permanent occupation has been issued under the *Building Act 1993* prior to the expiry of the rating year.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

This category applies to an unimproved class of land only.

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INDUSTRIAL IMPROVED 1 LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land that is used primarily for or is capable of, use primarily for industrial purposes, which includes manufacturing, processing, repairing and servicing.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 204 per cent of the residential improved land rate. The differential rate is higher than for other classes as it acknowledges both the taxation benefit allowed to industrial properties and the relatively lower capacity to pay by the Residential and Farm classes.

Geographic Location:

Located within the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

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INDUSTRIAL IMPROVED 2 LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land that is used primarily for, or is capable of, use primarily for industrial purposes, which includes manufacturing, processing, repairing and servicing.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 200 per cent of the residential improved land rate.

Geographic Location:

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

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2) Proposed Rating Strategy Option

GENERAL LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

General land is any land that is:

- Used primarily for residential purposes; or
- Any land that is not defined as Farm Land or Commercial/Industrial Land

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

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FARM LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which is "farm land" within the meaning of Section 2(1) of the Valuation of Land Act 1960.

Farm land means any rateable land-

- a) that is not less than 2 hectares in area; and
- b) that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; and
- c) that is used by a business-
 - i. that has significant and substantial commercial purpose or character; and
 - ii. that seeks to make a profit on a continued basis from its activities on the land; and
 - iii. that is making a profit from its activities on the land, or has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 90 per cent of the general land rate. The farm rate is lower than other classes because farming operations involve large properties which have significant value and which are often operated as family concerns. Agricultural producers are unable to pass on increases in costs like other businesses. It is also in recognition that farm businesses profitability is affected by weather and international markets, which means that their income is more susceptible and fragile than many other businesses

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

COMMERCIAL/INDUSTRIAL LAND

Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and Classes:

Rateable land having the relevant characteristics described below:

- is used primarily for, or is capable of use primarily for the sale of goods or services; or
- is used primarily for, or is capable of use primarily for industrial purposes, which includes manufacturing, processing, repairing and servicing; or
- is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for the sale of goods or services or other commercial purposes; or
- is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for industrial purposes

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is set at 205 per cent of the general land rate. The differential rate is higher than for other classes as it acknowledges both the taxation benefit allowed to commercial and industrial properties and the relatively lower capacity to pay by the General and Farm classes.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the end of the Financial Year.

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