

# Greater Shepparton City Council



**2012 - 2013**  
Budget

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## Mayor's Summary

It gives me great pleasure to present this budget to the community of Greater Shepparton.

The Council, in delivering this annual budget has considered many factors in an effort to continue to balance the community expectations and benefits with financial responsibilities.

Council is determined to sustain Greater Shepparton's growth and continue to provide resources to deliver projects and services that address community priorities outlined in the 2009-2013 Council Plan.

This is the final budget to be delivered by current term councillors and uses the current Council Plan and associated priorities in conjunction with the long term strategic plan as the basis for Council decision making during this budget process.



Today's environment is particularly challenging financially, for residents, business owners and council alike. Therefore we are proud to deliver a budget that attempts to maintain existing service levels, as well as delivers strong investment in capital works without the use of new borrowings. The Council is especially pleased to maintain its commitment to funding renewal works on our ageing and outdated infrastructure as well as again allocating an amount of \$0.5 million specifically to undertake new projects and support our communities to develop local plans and initiatives.

As part of the rigorous review process, costs have been carefully scrutinized so as to realise efficiencies and generate savings where possible. This provides for a budget surplus of \$5.8 million and is an important source of funding for capital works. This surplus varies from the draft budget due to the changes identified in Appendix G (pg 143), which primarily relate to the early recognition of grant income and the reduction of declared rates and charges from the draft budget. Furthermore changes to the Long Service Leave Act now permit Council to redirect existing funds which have in the past been held in reserve and have been unable to be used to deliver community projects. The surplus forecast for the 2012/2013 draft budget combined with the use of \$2 million of funds held previously for coverage of employee long service leave entitlements mean that Council is not proposing any new borrowings this budget.

## Mayor's Summary

Having given consideration to the feedback received by the community during the public consultation period, Council is budgeting a 3.95 per cent increase in the total declared rates and charges revenue for 2012/2013. This is a reduction of two per cent from the draft budget and has seen an adjustment to reduce costs. The decrease in rates and details of these reductions can be found in Appendix G (pg 143). The 3.95 per cent increase allows us to maintain service levels, fund a small number of new initiatives and continue to allocate funds to renew the municipality's infrastructure at a slightly lower level than identified in the draft budget. The Council has further progressed proposals identified in the rating strategy review which was commenced in 2011. The 2012/2013 Rating Strategy sees that the municipal charge be increased by \$50.00 on all properties. An adjustment of rating effort to minimise rate increases on industrial and commercial improved properties is also implemented. Further work on the Rating Strategy will continue during the 2012/2013 rating year and the Council to set up a consultative committee to assist with the review.

While the Council is proud to deliver a budget it feels maintains a strong financial position it has had to accommodate a number of external factors which are outside our control. Council is impacted by the requirement to again fund increases in the Victorian State Government's Environmental Protection Agency (EPA) levy associated with the disposal of waste into landfill with costs rising. Council is also expecting considerable increases in insurance premiums following a number of natural flood and storm events across the state.

Council has also had to factor in significant increases in utility and fuel costs which are heavily impacted by the carbon tax. These increases have been necessary to ensure adequate budget cover is provided to meet actual expected costs. However Council is actively looking at ways to reduce impacts of the carbon tax and green house emissions to realise cost savings and is proud to include in the capital works program a utility management systems project at Aquamoves. This will deliver more efficient utility consumption and fewer emissions each year, ultimately meaning savings in utility costs.

Other factors impacting the budget this year include the loss of grant revenue associated with the unbundling of water entitlements from property valuations and the need to partially fund a call made on the defined benefits superannuation scheme in 2010/2011. The Council has a number of long serving employees and past employees who are members of the scheme and is legally obligated to contribute funds when called upon. Council will this year establish a future fund in an effort to minimise any future financial liabilities arising from defined benefits obligations. This will assist to smooth the impact of likely future calls on the defined benefit scheme. Council is aware another call will be made to Councils during 2012/2013 for payment 1 July 2013. When formal advice and amounts are known a report will come back to Council outlining options.

## Mayor's Summary

The 2012/2013 Budget provides for a capital works program of \$31.37 million, of which \$2.81 million relates to projects carried over from the 2011/2012 year. Excluding these carry forward projects this budget includes many new and important projects which cover a broad cross-section of community needs. Highlights include:

### **Roads (\$12.78 million) – including:**

- Local roads reconstructions (\$2.57 million)
- Council roads preservation works (\$4.72 million)
- Roads to Recovery Program (\$1.45 million)
- Footpath upgrades (\$300,000)

### **Drains (\$4.11 million) – including:**

- Drainage projects under the Council's drainage replacement program (\$1.06 million)
- Mooroopna West Flood Mitigation works (\$500,000)
- Tatura Park drainage works (\$200,000)
- Building Better Regional Cities Flood Mitigation Works (\$1.80 million)

### **Open Space and Recreation (\$3.7million) - including:**

- Premier soccer facility works (\$1.10 million)
- Regional netball complex (\$370,000)
- Shepparton Showgrounds grassed arena works (\$335,000)
- Sporting Future Program (\$120,000)
- Tom Collins Drive Western wall protection works (\$150,000)
- Victoria Park Shelter and BBQ renewal works (\$180,000)

### **Buildings (\$2.01 million) – including:**

- Vibert Reserve Pavilion development (\$300,000)
- Aquamoves utility management works (\$355,000)
- Building renewal works (\$951,000)

### **Plant and Equipment (\$3.09 million) – including:**

- Ongoing replacement of plant and fleet (\$2.00 million)
- Upgrade and replacement of Information technology (\$792,850)

### **Waste Management (\$2.66 million) – including:**

- Shepparton Transfer Station Development (\$1.70 million)
- Cosgrove Landfill 2 – Cell 3 cap construction (\$300,000)

### **Other (\$0.9 million) – including:**

- Safety Strategy CCTV's for the Shepparton Central Business District (\$250,000)
- Saleyards development works (\$422,000)

I thank all Greater Shepparton Councillors and the officers involved in the preparation of this budget for their diligence and cooperative effort. I also extend my sincerest thanks to the community for engaging with Council during the consultation process and encourage all community members to stay in touch during the development of the next Council Plan.

I am pleased to commend the 2012/2013 Budget as my first budget as Mayor and as a medium for delivering a number of exciting major projects and significant community initiatives; while maintaining Greater Shepparton City Council as a leader in responsible financial management.

**Cr Michael Polan**  
**MAYOR**

## Chief Executive Officer's Summary

Council has prepared a Budget for the 2012/2013 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, service levels, cash and investments, capital works, financial position, financial sustainability and key strategic activities of the Council.

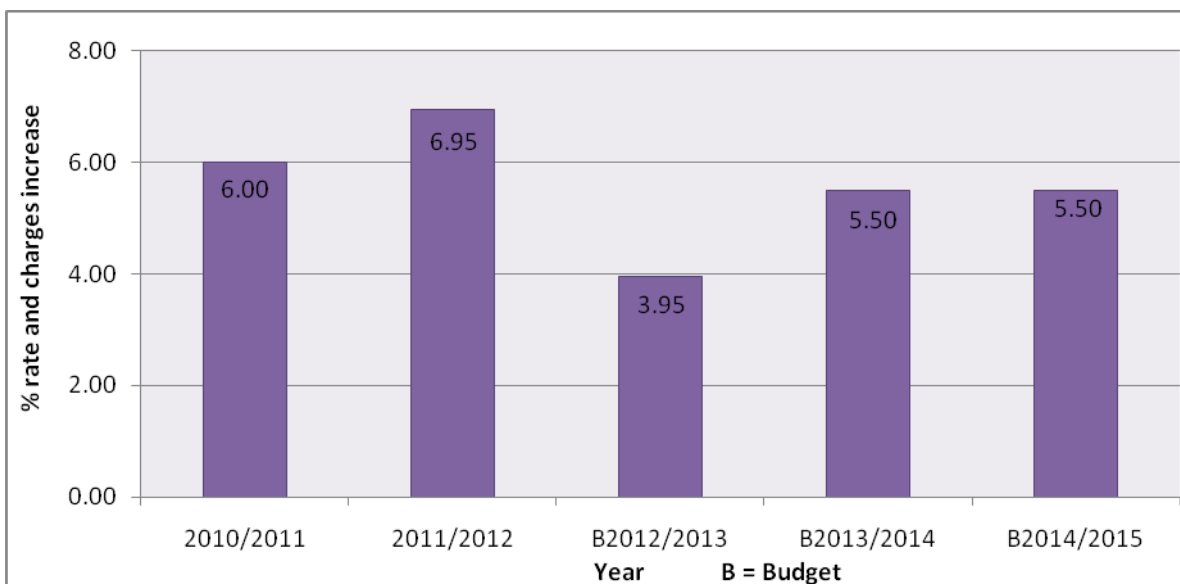


### 1. Rates

It is proposed that the declared general rates and charges revenue will increase by 3.95 per cent for the 2012/2013 year. Income from supplementary rates (i.e. properties newly subdivided or improved upon) is estimated at \$390,000, raising total rates and charges to \$56.4 million.

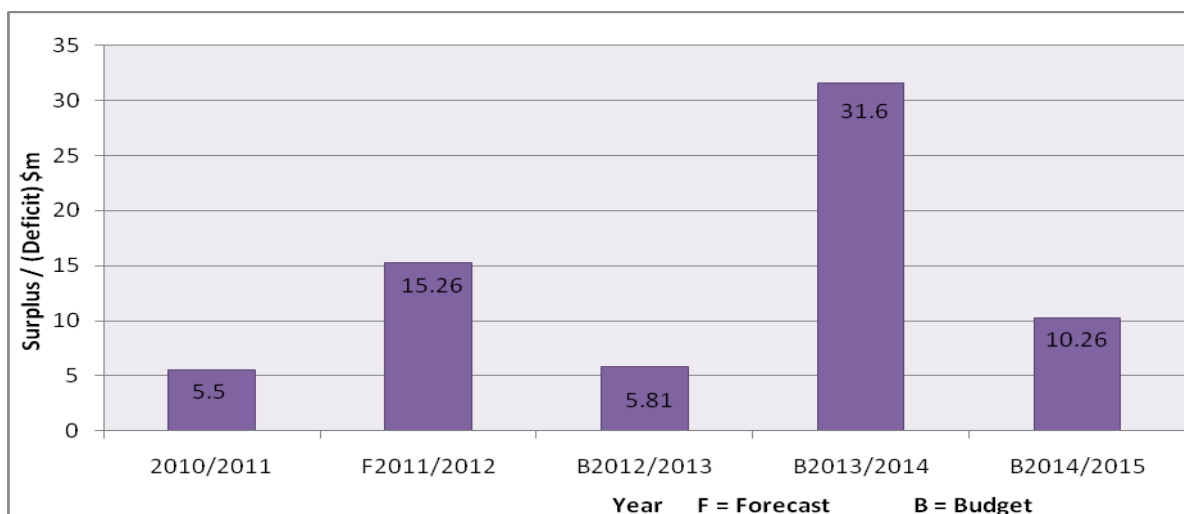
The increase is required to maintain service levels and meet the costs of a number of external influences affecting the operating budget. This rate increase is lower than Council's rating strategy and long term financial planning. (The rate increase for the 2011/2012 year was 6.95 per cent).

The major sources of income for the Council are rates and charges (52 per cent), operating and capital grants (20 per cent) and user charges (13 per cent).



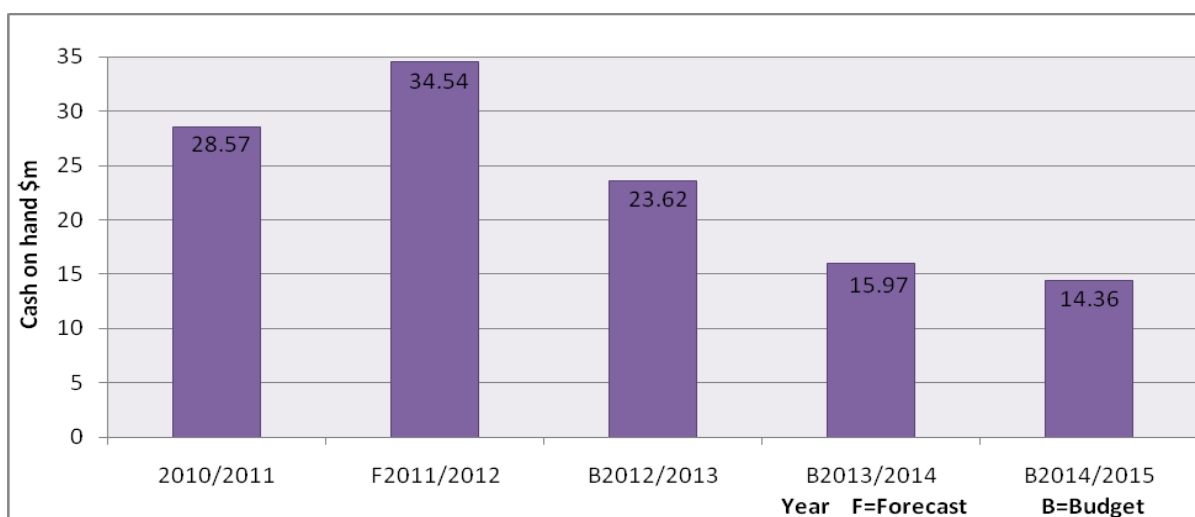
## Chief Executive Officer's Summary

### 2. Operating result



The expected operating result for the 2012/2013 year is a surplus of \$5.81 million, which is a decrease of \$9.45 million from 2011/2012. The change in operating result is largely due to timing of grants commission funding, which saw council receive funds earlier than expected in 2011/2012 and then in 2012/2013 effectively reporting a reduction in 2012/2013. In addition Council has received the first instalment of the Building Better Regional Cities grant of \$2.00 million in 2011/2012. These in turn shows a decrease in grant income however this is only a timing difference. Council has also reviewed its depreciation calculation which has resulted in an increase in useful life for infrastructure assets and a corresponding decrease of \$1.00 million in budgeted depreciation. The 2013/2014 year shows a significant increase in the operating result due to an infrastructure asset revaluation.

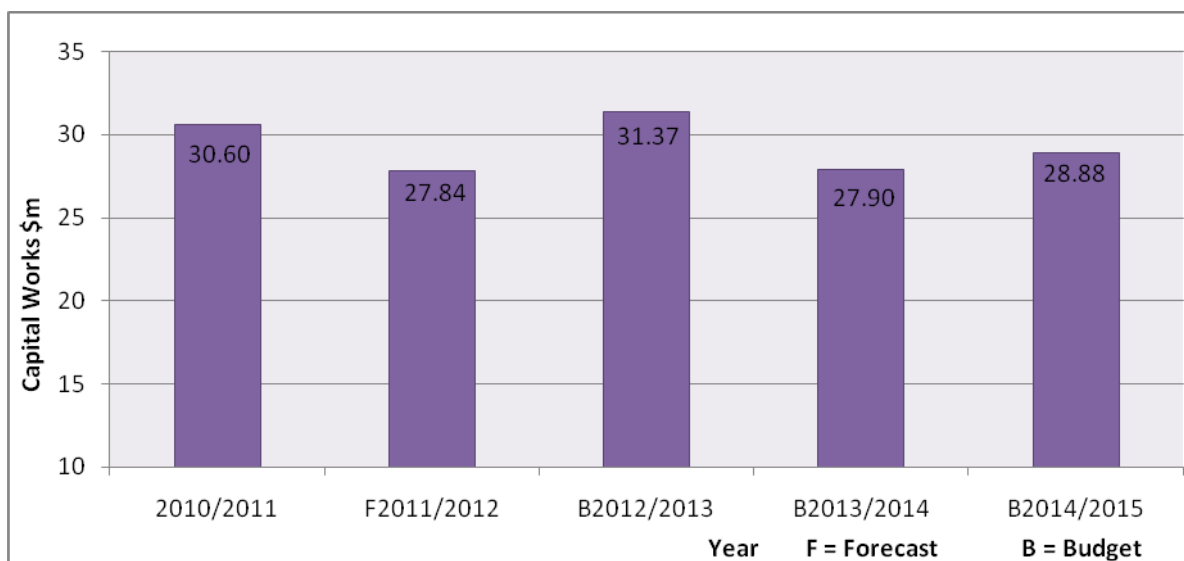
### 3. Cash and Investments



Cash and investments are expected to decrease by \$10.91 million during the year to \$23.63 million as at 30 June 2013. The reduction in cash and investments is in line with Council's strategic resource plan. (Cash and investments are forecast to be \$34.54 million as at 30 June 2012, with the increase against draft budget primarily due to the receipt of Grants Commission funding of \$5.34 million, Building Better Regional Cities funding of \$2.00 million and unspent capital works from 2011/2012, totalling \$2.8 million of carry forward works and \$4.1 million of DCP funding).

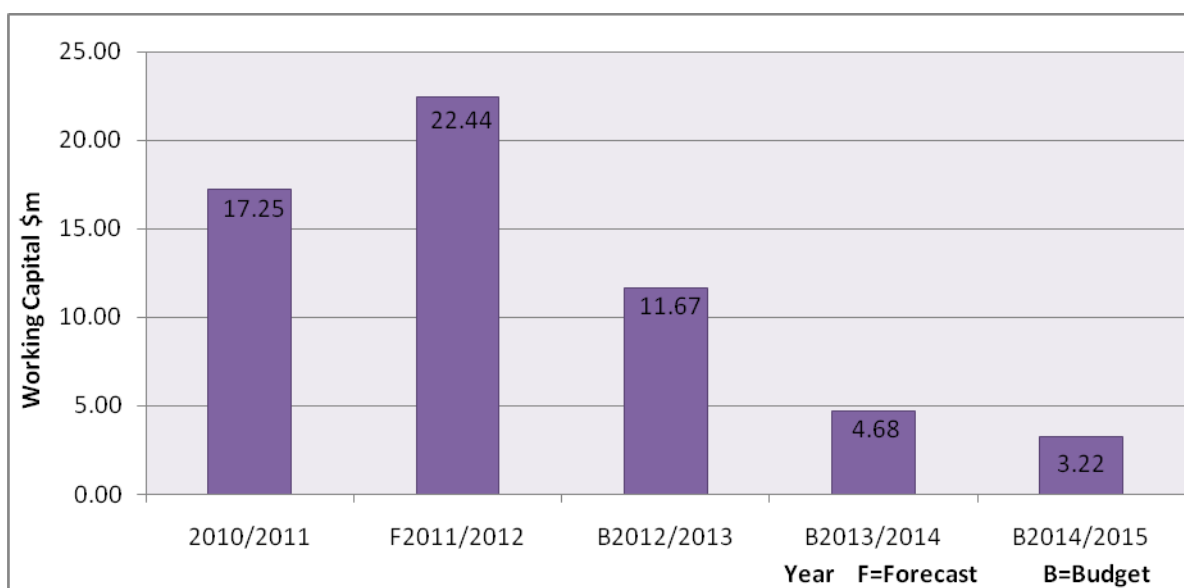
## Chief Executive Officer's Summary

### 4. Capital works



The capital works program for the 2012/2013 year is expected to be \$31.37 million. This amount is made up of \$28.57 million of new works and \$2.80 million of carried forward projects from 2011/2012. Of this capital funding required, \$16.13 million will come from Council operations, \$5.47 million from external grants and contributions and the balance of \$9.77 million from proceeds from sale of assets and cash / investments. The capital expenditure program has been set and prioritised based on a rigorous process that has enabled Council to assess needs and develop sound business cases for each project. Refer to Appendix D (pg 97) for a full capital listing.

### 5. Financial Position

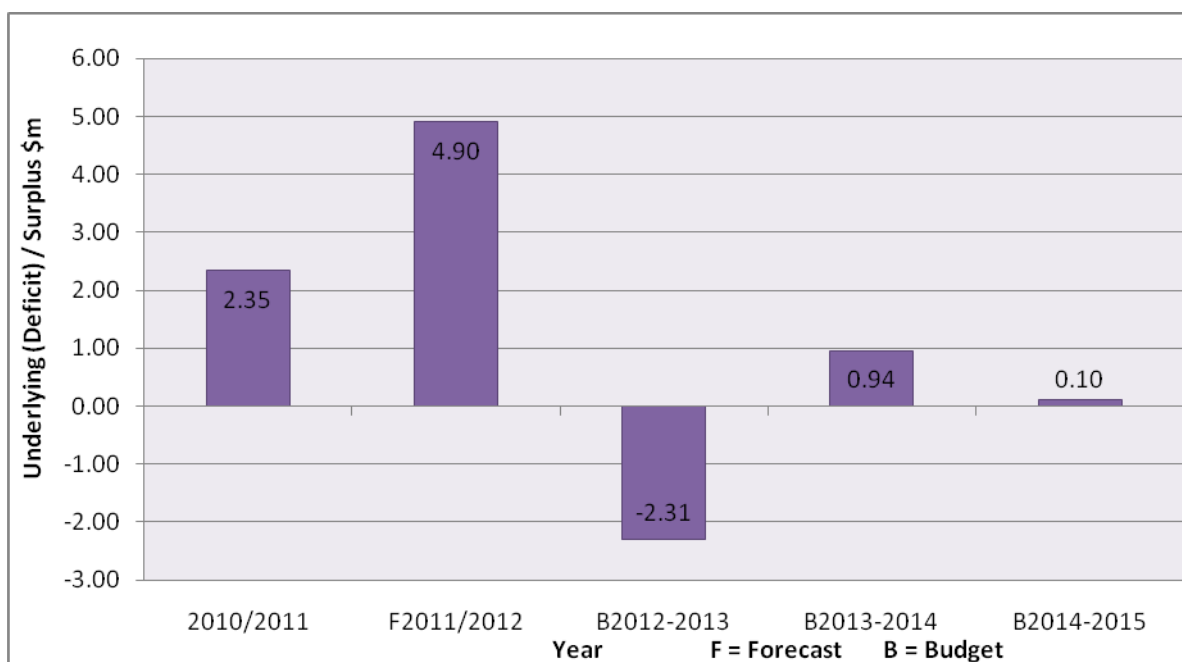


The financial position is expected to improve with net assets (net worth) to increase by \$5.81 million to \$664.47 million, although net current assets (working capital) will reduce by \$10.77 million to \$11.67 million as at 30 June 2013. This is mainly due to the use of cash received in advance during 2011/2012 for operations and carry forward funds to deliver the capital work program. (Total equity is forecast to be \$658.65 million as at 30 June 2012).



## Chief Executive Officer's Summary

### 6. Financial Sustainability – Underlying operating surplus/(deficit)



A high level Strategic Resource Plan for the years 2012/2013 to 2014/2015 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan.

The above graph presents a negative underlying surplus forecast in 2012/2013 with future year's identifying a small favourable position. The significant change between the draft budget and this budget is reflective of Council receiving one half (\$5.34 million) of the 2012/2013 grants commission funding in the 2011/2012 financial year. Past years are also effected as early payment of funding has occurred in the past 2 financial years as well.

The graph represents the budgeted accounting underlying surplus position and should not be confused with a cash surplus. The figures include a depreciation component in 2012/2013 of \$17.65 million, of which \$16.65 million (excluding carry forwards from 2011/2012) is being reinvested into the renewal component of the 2012/2013 capital budget. The underlying operating surplus reflected can be explained as being the surplus funds available to reinvest towards new and upgrade capital projects. Appendix B (pg 81) explains the operating surplus by providing a reconciliation of the income statement converted to cash.

This budget has been developed through a rigorous process of review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

**Gavin Cator**  
**CHIEF EXECUTIVE OFFICER**

## Budget Process

This section lists the budget processes to be undertaken in order to adopt the budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Finance and Reporting) Regulation 2004* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2012/2013 budget, which is included in this report, is for the year 1 July 2012 to 30 June 2013 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2013 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with the Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. The preparation of the budget, within this longer term context, begins with Officers preparing the operating and capital components of the annual budget during February and March. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days' notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process including public information sessions, focus groups and other techniques. The final step is for Council to adopt the budget and a copy submitted to the Minister by 31 August each year.

## Budget Process

The key dates for the budget process are summarised below:

Budget process	Timing
1. Officers update Council's long term financial projections	Dec/Jan
2. Officers prepare operating and capital budgets	Feb/Mar
3. Council considers draft budgets at informal briefings	April
4. Proposed budget submitted to Council for approval	May
5. Public notice advertising intention to adopt budget	May
6. Budget available for public inspection and comment	May/June
7. Community engagement process undertaken	May/June
8. Submission period closes (28 days)	June
9. Submissions considered by Council/Committee	June
10. Budget and submissions presented to Council for adoption	July
11. Copy of adopted budget submitted to the Minister	Aug
12. Revised budget where a material change has arisen	Sep-June

## **Overview**

- Part 1 – Linkage to the Council Plan**
- Part 2 - Activities and Initiatives**
- Part 3 – Budget Influences**

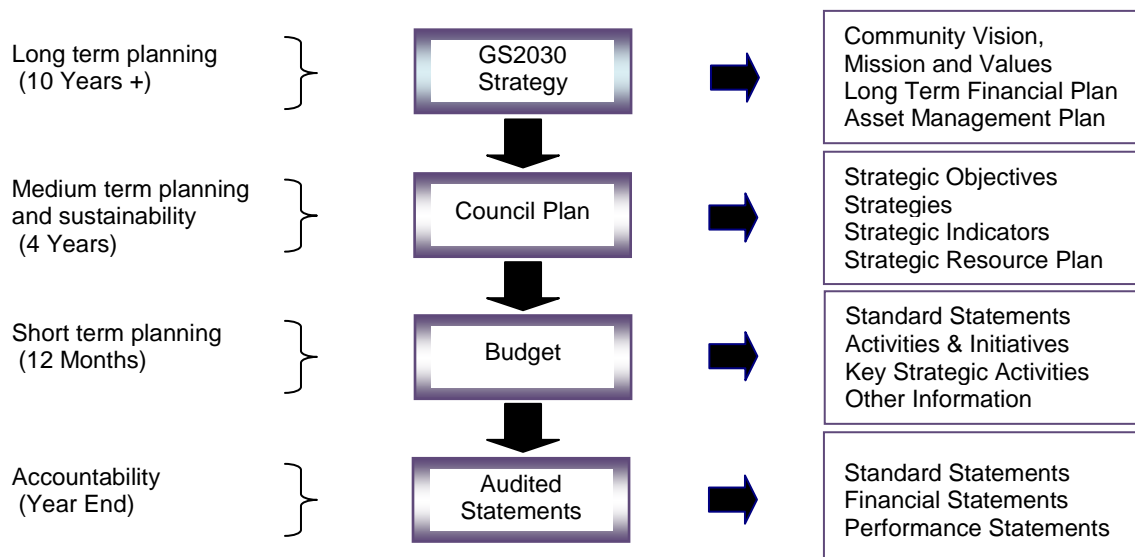
## Part 1: Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Greater Shepparton 2030), medium term (Council Plan) and short term (Annual Budget), and then holding itself accountable (Audited Statements).

### 1.1 Strategic Planning Framework

The Strategic Resource Plan, included in the Council Plan, summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget, which contribute to achieving the strategic objectives specified in the Council Plan.

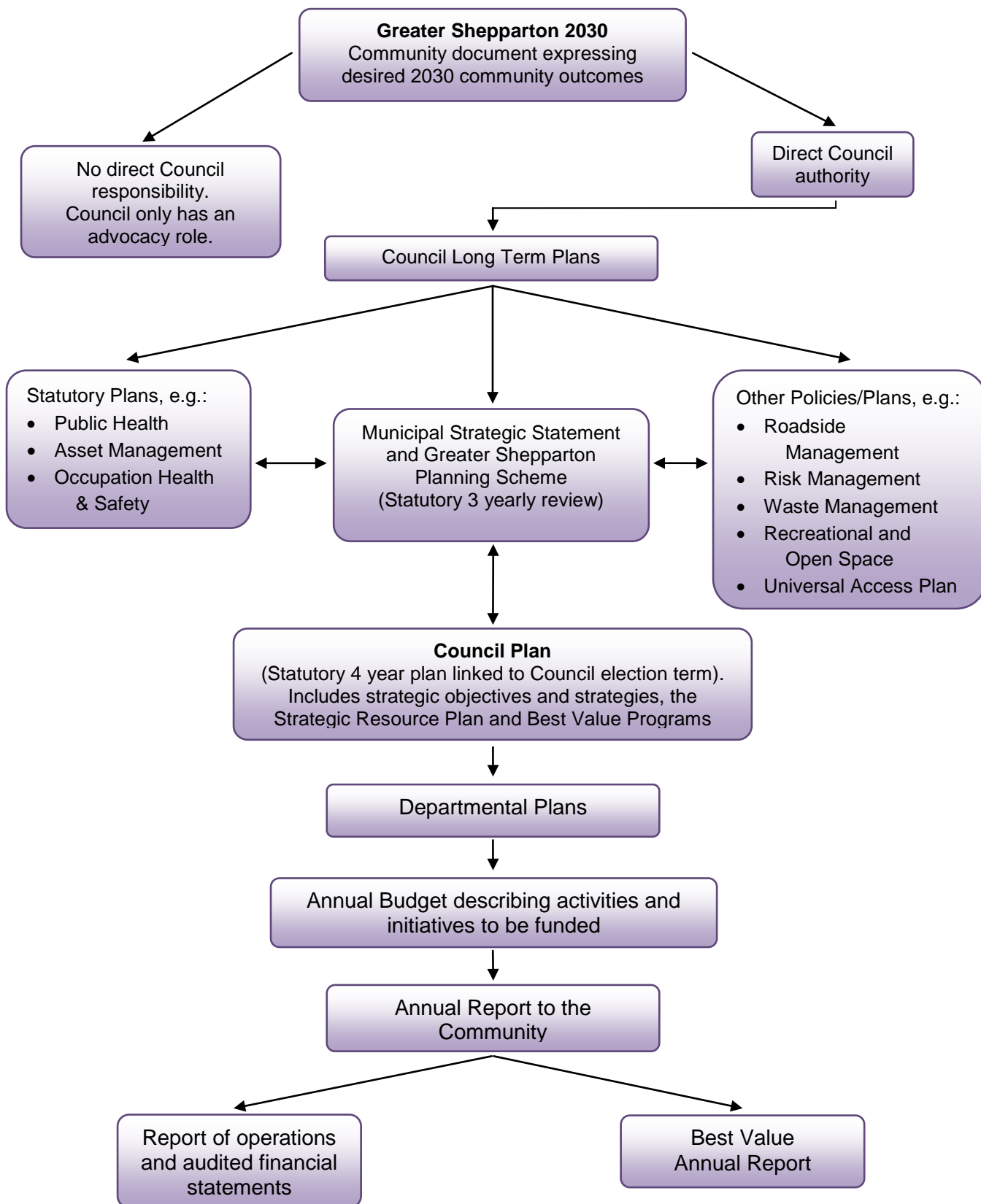
The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year by May.

In addition to the above planning framework, the Council places significant emphasis on integrated council planning that aims to achieve a whole-of-community approach and sustainable community outcomes. This is achieved by ensuring that the environmental spheres of influence (built/physical, social, economic, and natural) are holistically taken into account through a combination of linkages and partnerships in planning, decision-making, implementation and performance. The annual budget is just one of a series of strategic and corporate plans that comprise Greater Shepparton's integrated planning framework as shown in further detail on the following page.

**Part 1:  
Linkage to the Council Plan**



## Part 1: Linkage to the Council Plan

### 1.2 Our Purpose

Our Vision:

**GREATER SHEPPARTON**  
As the Food Bowl of Australia, a sustainable, innovative and diverse community  
**GREATER FUTURE**

Our Values:

Value	Description
<b>Leadership</b>	Set an example that encourages others to strive for positive community outcomes to the best of our ability.
<b>Integrity</b>	Be honest and ethically upright – I am my word.
<b>Respect</b>	Show consideration and appreciation of others and seek to understand their point of view.
<b>Innovation</b>	Think outside the square, challenge the status quo and seek continuous improvement through the application of new ideas and work methods.
<b>Teamwork</b>	Build the understanding that we all work for the one organisation.

## Part 1: Linkage to the Council Plan

### 1.3 Strategic Objectives

The Council delivers activities and initiatives under 29 major service categories. Each contributes to the achievement of one of the six Strategic Objectives as set out in the Draft Council Plan for the years 2009-2013 and shown in the table below.

The Greater Shepparton City Council's key Strategic Objectives are aligned to the five key objectives and associated themes set out in the GS2030 Strategy, with the addition of a "housekeeping" strategic objective: Council Organisation and Management.

The key Strategic Objectives to be pursued by the Council during the life of the Council Plan reflect current Council priorities. The strategies, key performance indicators and targets identified under each Strategic Objective will be reviewed annually by the community and the Council.

Strategic Objective	Description
<b>1. Settlement and Housing</b>	Commitment to growth within a consolidated and sustainable development framework.
<b>2. Community Life</b>	Enhance social correctness, physical and mental health and well being, education and participatory opportunities in order to improve livability and a greater range of community services.
<b>3. Environment</b>	Conservation and enhancement of significant natural environments and cultural heritage.
<b>4. Economic Development</b>	Promote economic growth, business development and diversification, with a focus on strengthening the agricultural industry.
<b>5. Infrastructure</b>	The provision of urban and rural infrastructure to enhance the performance of the municipality and facilitate growth.
<b>6. Council Organisation and Management</b>	Deliver best practice management, governance, administrative and financial systems that support the delivery of Council programs to the community of Greater Shepparton.



## **Part 2:** **Activities and Initiatives**

### 2.1 At a Glance

#### **Budget Highlights**

- Total Operating Revenues (excl Capital) \$93.82 million.
- Total Operating Expenses (excl Capital) \$96.83 million.
- 1.0 per cent increase in operational costs.
- Capital Works Program \$31.37 million.
- Total Capital Revenues \$8.82 million.
- Total declared Rates and Charges revenue increase of 3.95 per cent on existing capital improved value.
- Continued prompt payment incentive providing 1.50 per cent discount for ratepayers.
- Increase to the municipal charge of \$50.00 on all properties which is included in the 3.95 per cent total increase in collection of rates and charges.
- Adjustment of rating effort to minimise rate increases on industrial and commercial improved properties.
- Nil increase in Kerbside Waste Collection charges from the 2011/2012 year.
- Continued commitment to providing funding to deliver on Council's asset renewal requirements.
- No new borrowings proposed.

## Part 2: Activities and Initiatives

This section provides a description of the activities and initiatives to be funded in the Budget for the 2012/2013 year and how these will contribute to achieving the strategic objectives specified in the Council Plan set out in Part 1. It also includes a number of key strategic activities and performance targets and measures in relation to these. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan.

### 2.2 Strategic Objective: Settlement and Housing

A commitment to growth within a consolidated and sustainable development framework. The activities and initiatives for each service category are described below:

Activity	Description	Expenditure (Revenue) Net Cost \$'000
Development Facilities	This service processes all building permits, planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme as well as preparing major policy documents shaping the future of Greater Shepparton.	5,252 <u>(1,313)</u> <b>3,939</b>
Environmental Health	This service protects the community's health and well-being by coordinating food safety support programs, Tobacco Act activities and smoke-free dining and gaming venue issues. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	1,158 <u>(400)</u> <b>758</b>

#### Initiatives

- 1) Encourage innovative, appropriate, sustainable and affordable housing solutions.

In partnership with developers, housing organisations and providers we will develop policies and strategies to promote universal housing and provide a mix of medium density, low density and rural living options across the municipality.

- 2) Encourage sustainable municipal growth and development.

In consultation with the Victorian Government and community stakeholders, we will continue to develop a planning framework that ensures that our growth and development does not compromise our enviable lifestyle.

- 3) Revitalise and promote the Shepparton CBD as the region's premier retail and entertainment destination.

We will work to progressively implement the recommendations of the Greater Shepparton CBD Strategy, with priority projects being the redevelopment of Vaughan Street between Maude and Corio streets, the creation of greater residential options within the CBD, the identification of further opportunities for car parking and the attraction of national retailers.

## Part 2: Activities and Initiatives

### 2.3 Strategic Objective: Economic Development

To promote economic growth, business development and diversification, with focus on strengthening the agricultural industry. The activities and initiatives for each service category are described below:

Activity	Description	Expenditure (Revenue) Net Cost \$'000
Development Services	This service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment. It also carries out research on economic, demographic, urban development and social issues.	1,956 (859) <b>1,097</b>
Saleyards	This Shepparton Regional Saleyards is a modern state-of-the-art facility with an emphasis on providing a pleasant environment for clients, agents, staff and stock. The facility has roofed cattle yards with soft standing pens, NSQA Certification, a large truck wash and a cafe.	1,042 (1,322) <b>(280)</b>
Tourism	Greater Shepparton is synonymous with great food, wine, waterways and weather, and boasts a diversity of cultural, outdoor and sporting activities seldom found anywhere else. Attractions include the Art Gallery, Aquamoves, MoovingArt and SPC Ardmona KidsTown.	3,414 (626) <b>2,788</b>

#### Initiatives

- 1) Develop strategies to protect and enhance our irrigation based agricultural economy.

A significant decrease in the availability and security of water and a decrease in the number of younger people taking over the family orchard or farm are driving change in our region's agricultural landscape. Despite these pressures, strategies must be developed to ensure that the Goulburn Valley retains its position as a significant dairying, fruit growing and food processing region.

- 2) Pursue opportunities to increase the range of businesses and industries in the region.

The Council encourages this growth through investment attraction programs, by providing training and development for existing and new businesses and by helping businesses find people with the skills they need to be successful. We will plan for future expansion of industrial businesses across the municipality through an industrial land strategy, which will look to protect and grow the significant industrial activities.

- 3) Ensure a coordinated and effective approach to economic and tourism development.

Council will review how it's Economic Development, Major Events and Tourism departments work with Shepparton Show Me, Tourism Greater Shepparton and the Chamber of Commerce and Industry. A key focus will be the pursuit of opportunities to attract elite sporting events to the region, based on the quality of our sporting facilities.

## Part 2: Activities and Initiatives

### 2.4 Strategic Objective: Community Life

To enhance social connectedness, physical and mental health and well being, education and participatory opportunities in order to improve liveability and a greater range of community services. The activities and initiatives for each service category are described below:

Activity	Description	Expenditure (Revenue) Net Cost \$'000
Aged and Children's Services	This service provides a range of services for the aged and disabled including home delivered meals, personal care, transport, home maintenance, housing support and senior citizen clubs. This service also provides family oriented support services including pre-schools, maternal and child health, childcare, family day care and occasional care.	12,651 <u>(10,904)</u> <b>1,747</b>
Aquatic Facilities	Outdoor swimming pools operate in Mooroopna, Tatura and Merrigum. Aquamoves in Shepparton also has a range of indoor and outdoor swimming pools, including the new Splash Park.	4,190 <u>(2,803)</u> <b>1,387</b>
Arts and Culture	This service provides a varied ongoing program of arts and cultural events and activities, plans and develops arts and cultural facilities and infrastructure and develops policies and strategies to facilitate art practice.	4,752 <u>(1,303)</u> <b>3,449</b>
Law, Order and Safety	Council has adopted a series of local laws that aim to protect and enhance the community's general way of life and well-being. Laws are created, managed and enforced in the areas of animal control, emergency management and fire prevention.	1,231 <u>(1,130)</u> <b>101</b>
Other Community Programs	This service brings together a number of diverse programs to build strong sustainable communities, including youth development, public and community health, cultural partnerships and community safety.	2,385 <u>(576)</u> <b>1,809</b>
Public Open Space	This service is responsible for the management and implementation of open space strategies and maintenance programs, with public open space areas including SPC Ardmona KidsTown.	589 <u>(0)</u> <b>589</b>
Recreation and Parks	This service is responsible for the management and horticultural maintenance of ovals, playgrounds and parks, cemeteries, road reserves, and other facilities. It also provides tree maintenance and irrigation services.	6,446 <u>(333)</u> <b>6,113</b>
Sports Facilities	This service provides the opportunity for the public to participate in a variety of leisure activities, which contribute to the general well being of the community. Council operates Aquamoves, a fully equipped Gymnasium and aquatic facility offering a range of health and fitness services, as well as sports stadiums, the Shepparton Showgrounds and bicycle facilities.	2,158 <u>(538)</u> <b>1,620</b>

## Part 2: Activities and Initiatives

### Initiatives

- 1) Embrace and strengthen cultural harmony and diversity.

The development of a Cultural Diversity Plan and the elimination of discrimination in all activities and services will be pursued. The promotion of cultural festivals and activities will be supported to assist with this objective.

- 2) Develop and pursue strategies to improve community health and wellbeing.

Initiatives targeted at children and young people will be strengthened to improve the prospects and opportunities for these individuals and therefore the whole community. We will improve the opportunities for people with a disability to be more fully integrated into our community, both socially and economically.

- 3) Develop and promote local community sporting facilities.

Master plans have been adopted for many recreation reserves including the Mooroopna Recreation Reserve. These will be progressively implemented, to develop the region's sporting facilities even further.

- 4) Develop and promote the Shepparton Sports Precinct as a significant regional Victorian multi-sport complex.

New facilities will be provided for sport, shelter, changing and socialising. Buildings will be of high design quality with an emphasis on sustainability and comfortable outdoor areas. Where possible facilities will be shared between sporting groups and made available for general public use.

- 5) Provide affordable and sustainable community services.

The large number of services we deliver must be provided to a standard acceptable to the community. A review will be carried out to assess the types and levels of service provided to ensure that they meet the community's expectations.

- 6) Value Arts and Culture as an integral part of a dynamic community.

A vibrant and broad ranging arts and culture program is vitally important to our reputation as a dynamic and appealing place to live, work and play. We will encourage a diverse range of artistic and cultural activities that are accessible to as many people as possible across the municipality.

## Part 2: Activities and Initiatives

### 2.5 Strategic Objective: Environment

The conservation and enhancement of significant natural environments and cultural heritage. The activities and initiatives for each service category are described below:

Activity	Description	Expenditure (Revenue) Net Cost \$'000
Drainage	This service manages drainage schemes, replacement programs and upgrades, and also coordinates the Gemmill's Swamp Stormwater facility.	1,206 (0) <b>1,206</b>
Environmental Management	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse gas emissions within Council operations and the community are a key priority through Council's ongoing involvement in the Cities for Climate Protection Plus program.	1,039 (297) <b>742</b>
Waste Management	This service provides kerbside rubbish collections of garbage, hard waste and green waste from all households and some commercial properties in Council. It also provides street cleaning, leaf collection, weed removal, drainage pit cleaning and street litter bins throughout Council.	9,816 (15,042) <b>(4,774)</b>

#### Initiatives

- 1) Promote and demonstrate environmental sustainability.

Policies will be developed to promote the use of alternative, sustainable energy sources and the employment of water wise and carbon reducing technologies and principles in building design across the municipality. Plans will be implemented to reduce water consumption and improve the quality of water being returned to our environment.

- 2) Identify and respect our significant cultural and environmental assets.

We will work with community groups, government departments and other authorities to identify and protect significant built and natural environments across the municipality.

- 3) Enhance the community's use and appreciation of the Goulburn and Broken rivers.

The Goulburn and Broken rivers are significant environmental assets for our region. Their value to our community is now well recognised and projects such as RiverConnect, the CBD Strategy and the proposed Shepparton Regional Park and Lower Goulburn National Park represent opportunities for us to further embrace our rivers as valuable social, environmental and recreational resources. We will work with the Aboriginal population, Victorian Government bodies, community groups and individuals, to remove rubbish, eliminate invasive weed species, reintroduce native plants and animals and improve access to our rivers.

## Part 2: Activities and Initiatives

### 2.6 Strategic Objective: Infrastructure

The provision of urban and rural infrastructure to enhance the performance of the municipality and facilitate growth. The activities and initiatives for each service category are described below:

Activity	Description	Expenditure (Revenue) Net Cost \$'000
Aerodrome	The Shepparton Aerodrome is located on Melbourne Road, Kialla, 8 kilometres south of the Shepparton CBD. It is at latitude S 36° 25'7", longitude E 145°a 23'6" and altitude 374 feet and has two runways.	118 (80) <b>38</b>
Local Roads	This service conducts ongoing maintenance of the Council's roads, bridges, footpaths, and kerbs and channels.	16,550 (21) <b>16,529</b>
Operations Centre	This service is responsible for the coordination of the outdoor labour force and programs such as Work for the Dole and WipeOut.	3,090 (4) <b>3,086</b>
Parking Management	This service facilitates the smooth flow of traffic and parking throughout the municipality through the provision of safe and orderly parking enforcement and education.	1,350 (2,051) <b>(701)</b>
Planning, Investigation and Design	This service conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include roads, laneways, car parks, foot/bike paths, drains and bridges. This service also undertakes design, tendering, contract management and supervision of various works within Council's capital works program.	1,61 (0) <b>1,614</b>
Plant	This service is responsible for the acquisition and maintenance of plant (heavy vehicle) and equipment assets.	4,115 (4,638) <b>(523)</b>
Public Buildings	This service is responsible for the maintenance, management and strategic planning for Council's building, land and property leases and licenses.	153 (0) <b>153</b>

#### Initiatives

- 1) Pursue duplication of major highway entrances to Shepparton and Mooroopna.

We will lobby the Victorian Government and VicRoads to extend the duplication of Benalla Road, Shepparton and McLennan Street, Mooroopna, in order to improve road safety, support business development and improve the appearance of these highways.

- 2) Provide affordable and sustainable community infrastructure.

We have approximately \$700 million of assets, which need to be maintained at a standard acceptable to the community. A review will be carried out on infrastructure maintenance standards to ensure the community's expectations are met.

- 3) Pursue the 'Foodbowl Alignment' as the preferred inland rail route.

We will continue to lobby for the proposed Melbourne to Brisbane inland rail alignment project to be built through our region, along what is known as the 'Foodbowl Rail Alignment'.

## Part 2: Activities and Initiatives

### 2.7 Strategic Objective: Council Organisation and Management

To deliver best practice management, governance, administrative and financial systems that support the delivery of Council programs to the community of Greater Shepparton. The activities and initiatives for each service category are described below:

Activity	Description	Expenditure (Revenue) Net Cost \$'000
Corporate Services	This service provides organisational policy, systems and support in the areas of continuous improvement, corporate planning, performance measurement and reporting. This service also develops and implements strategies, policies and procedures through the provision of human resources and industrial relations services.	4,487 <u>(455)</u> <b>4,032</b>
Financial Services	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, payment of salaries and wages to Council employees, procurement and contracting of services.	7,348 <u>(11,255)</u> <b>(3,907)</b>
Governance	This area includes the Mayor, Councillors and Chief Executive Officer and associated support which cannot be easily attributed to the direct service provision areas. This area also provides a range of governance, statutory and corporate support services.	1,804 <u>(53)</u> <b>1,751</b>
Information Services	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in an efficient way.	4,224 <u>(2)</u> <b>4,222</b>
Management (Directorate)	This area includes the Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas.	1,678 <u>(0)</u> <b>1,678</b>
Rates	This area focuses on the raising and collection of rates and charges and valuation of properties throughout the municipality.	135 <u>(425)</u> <b>(290)</b>

#### Initiatives

- 1) Review the Council's financial model for long term sustainability.

We intend to continue to review our financial model, to ensure that as a community, we are living within our means. A priority for this review is to ensure that services and assets are maintained at a level that is acceptable to the community.

- 2) Pursue organisational development and improvement.

By maintaining a program of continuous improvement and developing a structured program of process review, we will strive to find better ways to deliver services and value to the community.

- 3) Ensure our long term strategic vision remains relevant and accurate.

We will ensure that we are planning for the future needs of our municipality in a comprehensive and informed way by working with government agencies, community groups, neighbouring municipalities and other stakeholders on regional planning initiatives.



## Part 2: Activities and Initiatives

### 2.8 Reconciliation with budgeted operating result

	Revenue \$'000	Expenditure \$'000	Net Cost \$'000
Settlement and Housing	1,713	6,410	4,697
Economic Development	2,807	6,462	3,655
Community Life	17,587	34,401	16,814
Environment (excl Kerbside Charges)	5,339	12,061	6,722
Infrastructure	6,795	26,990	20,195
Council Organisation and Management	12,339	19,676	7,337
<b>Total activities and initiatives</b>	<b>46,580</b>	<b>106,000</b>	<b>59,420</b>
<b>Deficit before funding sources</b>			
<b>Funding sources</b>			
Rates and charges (incl Garbage Charges)			56,411
Capital grants and contributions			8,475
Proceeds from asset sales			345
<b>Total funding sources</b>			<b>65,231</b>
<b>Surplus for the year</b>			<b>5,811</b>

In addition to the above details of initiatives the Council will also aim to deliver \$31.37million of capital works across the municipality. Some highlights are shown on the following pages.

**Part 2:  
Activities and Initiatives**



**Waverley Avenue pedestrian maze over railway line at Merrigum**  
**\$64,000**

Grant funded works will include a fully accessible pedestrian maze across the railway line linking Merrigum Park to centre of Merrigum.

The works will also include improved pedestrian facilities to cross Waverley Avenue and Andrews Road.

**Information Technology**  
**\$792,850**

Funding to ensure our internal and external Information Technology Systems, including Council's Storage Area Network (SAN) is able to meet growing demands.



**Community Football Complex**  
**\$1,100,000**

Stage 2 works to construct four natural turf pitches at Shepparton Sports Precinct as replacement for existing pitches at Chas Johnson Reserve. 2012/13 works include earthworks, irrigation, water storage, storm water retention, drainage, fencing, roadways, parking, fencing and landscaping. Council will apply for funding for the project to continue in 2013/2014 which if successful would help deliver completed playing surfaces, goal installations, spectator and player shelters, change rooms and toilet facilities. Compliments completed stage 1 works which has provided a premier football pitch.

**Building Renewals**  
**\$951,000**

Council's building renewal program is provided to undertake renewal works on 477 buildings in the municipality owned by Council.

**Part 2:  
Activities and Initiatives**



**Urban Drainage Renewal**

**\$730,000**

Upgrades to penstocks, pumping stations and underground drainage in urban areas.

**Street Beautification Footpath Upgrade (High St, Fryers St, and Taxi Rank**

**\$280,000**

The works will incorporate a Disability Discrimination Act (DDA) compliant safe taxi rank on the north side of Fryers Street between Wyndham Street and Welsford Street.

**Rural Drainage**

**\$331,000**

Rural road table drainage and cross culverts improvements and renewal.

**Aquamoves Utility Management Upgrades**

**\$355,000**

The introduction of a range of energy management systems reducing energy use at Aquamoves resulting in more efficient utility consumption and a reduction in CO2 emissions of up to 800 tonnes per annum and reduction in cost of utilities by up to \$70,000 per annum.



**Central Park Waste Treatment**

**Renewal**  
**\$150,000**

Construction of new sewer main to replace existing septic system. Current system is overloaded and the works will increase public safety.

**Mooroopna West**

**\$765,000**

Growth Corridor works which will include a Community Centre, bicycle paths, playgrounds, flood mitigation works, and works on several intersections.

**Part 2:  
Activities and Initiatives**



**Roads for Renewal Program**  
**\$2,566,637**

These funds provide for various road reconstruction projects across the municipality and contributes towards council asset renewal targets.

**Roads to Recovery**  
**\$1,463,000**

A Federal Government initiative, which has secured funding to deliver further road works to complement the Council Roads to Renewal Program.

**Shepparton Transfer Station Development**  
**\$1,700,000**

A major upgrade of the Shepparton Transfer Station to improve safety for both the public and staff, increase the efficiency of operations, assist with compliance issues and to provide an all weather facility for customers.

The upgrade will include a shallow walking floor trench for tipping, compactor bins that can be weighed prior to the transport of waste and the majority of tipping areas will be protected from the weather.



**Kialla Lakes Drive**  
**\$159,000**

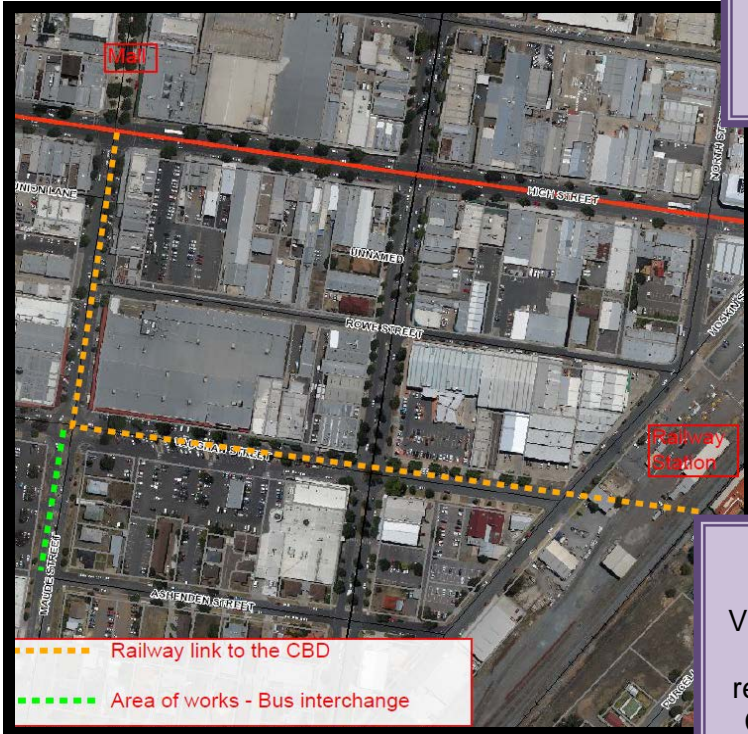
Landscaping, street lighting works and Telstra Pit alterations to be undertaken during 2012/2012 to complete the final stages for work.



**Part 2:  
Activities and Initiatives**



**Connolly Estate**  
**\$545,000**  
Stage 5 of the Verney Road Intersection, Stage 5 of the wetlands upgrade and landscaping, and further land acquisition adjacent to the current stage 5 land.



**Asset Preservation**  
**\$4,720,000**  
Provision of funds will be used for maintaining our assets in the areas of footpaths, kerb and channel, reseals and asphalt.

**Vaughan Street Precinct**  
**\$73,000**  
Vaughan Street Precinct is a project that is aimed at continuing the works required to link the railway station to the CBD. \$55,000 will be used to produce concept and design plans ready for construction, \$16,000 for an animated fly through to cover the area of streetscape from Ashenden Street to High Street and \$2,000 for a tree assessment report.

**Part 2:  
Activities and Initiatives**



**Australian Botanic Gardens Shepparton**  
**\$50,000**

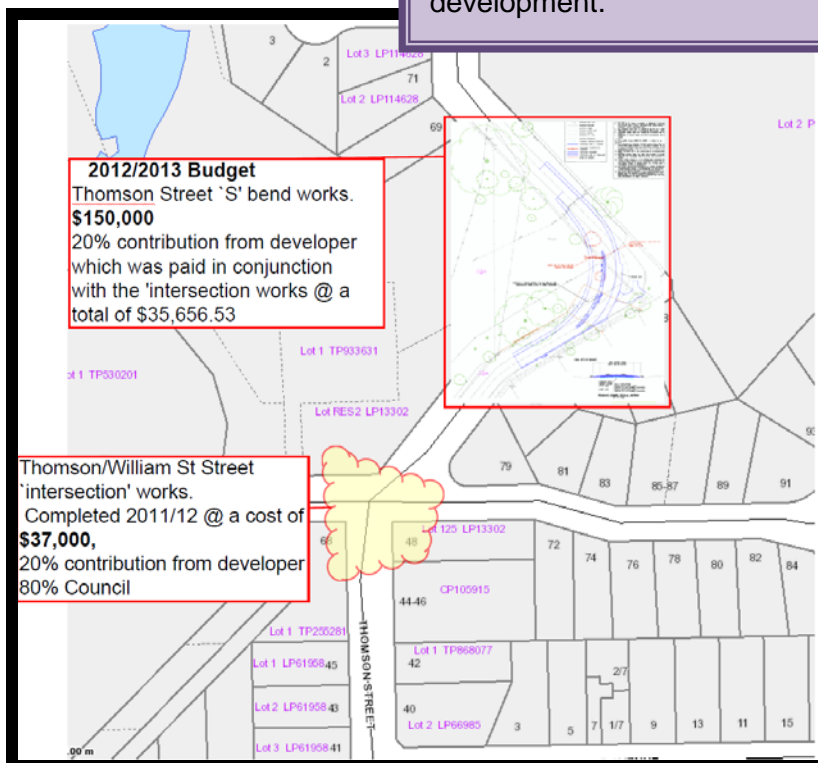
This is the third of a five year financial support agreement that provides \$50,000 per year for development of the Australian Botanic Gardens Shepparton. Planning and development is led by a community based Section 86 Special Committee and is supported by various community organisations.

**North Links Estate**  
**\$150,000**

Upgrade Thomson Street (north of William St) to a 35m radius for better traffic flow on this bend, and to satisfy Stage 4 of the development.

**Regional Netball Complex**  
**\$370,000**

Reconstruction of eight netball courts to current Australian Standards. Supported by \$100,000 State Government Grant and \$60,000 contribution from Shepparton Netball Association.



**Vibert Reserve Pavilion**  
**\$300,000**

Stage 2 development of the Vibert Reserve Pavilion to service the high use of sporting fields at Vibert Reserve and McGuire Oval. Works will include the construction of additional change rooms, storage space, a small meeting room, umpire change rooms, and an externally accessible toilet.

## Part 2: Activities and Initiatives



### **Building Better Regional Cities** **\$1,810,000**

Mooroopna West Growth Corridor flood mitigation works funded in part by the Commonwealth and developers. The works will allow for the future residential growth of Mooroopna and incorporate a long linear public open space.

#### Legend

- ① Floodway / Public Acquisition Overlay
- ② Major Landscape Character Space
- ③ Minor Landscape Character Space
- ④ Boardwalk / Viewing Platform
- ⑤ Park Entrance with signage / entry feature
- ⑥ Major 2.5m walking path
- ⑦ Minor 1.5m walking path
- ⑧ Walking path incorporated into road reserve at pinch points
- ⑨ Path linkage to existing network
- ⑩ Adjacencies to be acquired as open space
- ⑪ Existing Grey Box stand to be retained (Eucalyptus microcarpa)
- ⑫ New tree grove
- ⑬ Floodway buffer plantings
- ⑭ Proposed wetland sized in accordance with structure plan



### **Community Development** **\$550,000**

A Greater Shepparton City Council initiative, which supports implementation of actions identified in endorsed Community Plans. Funding has been allocated to deliver community infrastructure initiatives and other capacity building projects in partnership with our communities.

Note: The above projects relate to new works funded from a variety of sources and do not include any projects carried forward from 2011/2012.

## **Part 3:**

### **Budget Influences**

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

#### **3.1 Snapshot of Greater Shepparton City Council**

The City of Greater Shepparton is a vibrant, diverse community located approximately two hours north of Melbourne, in the heart of the Goulburn Valley. The City has a population of about 64,000 and covers an area of 2,421 square kilometres. It is the fifth largest provincial centre in Victoria and one of the fastest growing regions in the State. The major urban centres of Shepparton and Mooroopna are located at the confluence of the Goulburn and Broken Rivers and at the intersection of the Goulburn Valley and Midland Highways.

Nearly 80 per cent of people live in the major urban areas of Shepparton and Mooroopna. With a population of 4,500 and home to many industries and large organisations, Tatura is also a popular choice for many as are the smaller rural townships and surrounding agricultural areas of Congupna, Dookie, Katandra, Kialla West, Merrigum, Murchison, Tallygaroopna, Toolamba and Undera. This diversity of choice reflects the wide range of lifestyle choices available across the municipality, from small urban blocks close to high quality amenities, through to large working orchards and farms.

Greater Shepparton's diverse and multicultural composition is one of its key strengths, with approximately 11 per cent of residents being born overseas. Significant populations have settled in the region from Italy, Turkey, Greece, Albania, Netherlands, United Kingdom, Germany, India, New Zealand, Philippines and Iraq. More recently, families from the Congo and Sudan have moved to the area. The City also has a significant Aboriginal population, with approximately three per cent of its residents being of indigenous origin.

The region has a strong and well developed economy, based primarily on irrigated agriculture, food processing, retailing and road transport.

The Goulburn Valley is responsible for around 25 per cent of Victoria's agricultural production and is often referred to as the "Food Bowl of Australia". Dairying and fruit growing are the major primary industries, with the viticulture and tomato industries also showing significant growth. Food processing is a significant secondary industry, with over 30 major food processing related businesses located within two hours of the major urban centres.

The large volume of fresh and processed foodstuffs produced in the region generates an extremely high number of freight movements. The road transport industry which has grown up to support this freight task is a substantial contributor to Greater Shepparton's economy in its own right and Shepparton is now provincial Victoria's largest truck sales and service centre.

Greater Shepparton has enjoyed strong industrial, business and residential growth over the past ten years and Shepparton is one of the five fastest growing inland regional centres in Australia. Large food processing and retail developments have provided increased employment opportunities and underpinned this growth.

As a regional hub, Greater Shepparton provides a range of goods and services to a catchment of approximately 230,000 people. This regional role allows the City to support a strong and diverse retail sector and attract national retail outlets which in turn, increase the attractiveness of the City as a retail destination.



## Part 3: Budget Influences

The city also enjoys high quality medical services and offers a range of tertiary education opportunities. Latrobe University's new campus in Shepparton has further increased the range of tertiary courses available to regional students.

Greater Shepparton continues to reinforce its reputation as a key events destination within both the Victorian and National market. The City has a strong history of attracting major events to the region to boost the local economy.

### 3.2 External Influences

In preparing the 2012/2013 Budget, a number of external influences have been taken into consideration, as they impact significantly on the services delivered by the Council in the budget period. These include:

- Estimated CPI at 3.1 per cent per annum (December quarter 2011)
- MAV Local Government cost index estimated at 3.9 per cent per annum
- Growth factor 1.5 per cent per annum
- State and Federal grants to continue current trend but with a decrease in real terms
- Fuel and associated products pricing expected to remain high based on world-wide demand.
- Prevailing economic conditions faced across the community
  - Impact of flood and storm events in 2010, 2011 and 2012
  - Impacts felt by Greater Shepparton from the higher Australian Dollar
- Increases in utility costs associated with the introduction of carbon tax
- Costs associated with Council 2012 elections
- Loss of water unbundling assistance grant of \$260,000 received in 2011/2012
- Specific purpose Federal grants for local government infrastructure projects
- Additional costs associated with residential developments
- Increase in State imposed Environmental Protection Agency (EPA) levy
- Cost impacts associated with ongoing obligations to the defined benefits superannuation scheme
- Full year of costs associated with Federal and State Government changes to provision of Childcare services

## Part 3: Budget Influences

### 3.3 Internal Influences

As well as external influences, there are a number of internal influences which have a significant impact on the preparation of the 2012/2013 Budget. These matters have arisen from events occurring in the 2011/2012 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2012/2013 year. These matters and their financial impact are set out below:

- Fees and charges reviewed with an average increase of 4 per cent per annum
- Use of \$2 million of existing Council funds, previously held as a legal requirement to cover Long Service Leave entitlements, to fund a portion of the Council's capital works program budgeted to be \$31.37 million
- Increases in employee benefits (in line with Council's Enterprise Bargaining increase, banding level increments and additional staff resources to meet growth and demand)
- Ongoing recruitment of professionally skilled staff
- Ongoing commitment to fund maintenance of existing infrastructure assets and asset renewal to appropriate levels
- Review of Council assets and useful life calculations resulting in a reduction in estimates depreciation budgeted for in 2012/2013
- Total Rates and Charges Revenue \$56.4 million. This includes a 3.95 per cent rate and charge increase on the declared general rates and charges revenue, along with an estimate of \$390,000 generated from supplementary rates (i.e. properties newly subdivided or improved upon).

### 3.4 Budget Principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles include:

- A zero based budget approach
- Existing fees and charges to be reviewed in line with commercial business principles (unless set by legislation) with increase to be set at 4 per cent
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Operational budgets increases limited to 3 per cent
- Service levels to be maintained at 2011/2012 levels with an aim to use less resources with an emphasis on innovation and efficiency
- New staff proposals to be justified through a documented business case
- New initiatives or projects which are not cost neutral to be justified through a documented business case
- Real savings in expenditure and increases in revenue identified in 2011/2012 to be preserved
- Operating revenues and expenses arising from completed 2011/2012 capital projects to be included
- Maintain Councils approach to continuous improvement in an effort to provide value for money and ensure realisation of productivity and effectiveness gains.

## **Part 3:** **Budget Influences**

### **3.5 Legislative requirements**

Section 127 of the *Local Government Act 1989* requires the Council to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Finance and Reporting) Regulations 2004* ('the Regulations') which support the Act.

The 2012/2013 Budget, which is included in this report, is for the year 1 July 2012 to 30 June 2013 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2013 in accordance with Australian Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information which Council requires in order to make an informed decision about the adoption of the budget.

### **3.6 Long term strategies**

The budget includes consideration of a number of long term strategies to assist Council in considering the Budget in a proper financial management context. These include a Rating Strategy (part 8) and Other Long Term Strategies (part 9).

## **Budget Analysis**

**Part 4 – Analysis of Operating Budget**

**Part 5 – Analysis of Budgeted Cash Position**

**Part 6 – Analysis of Capital Budget**

**Part 7 – Analysis of Budgeted Financial Position**

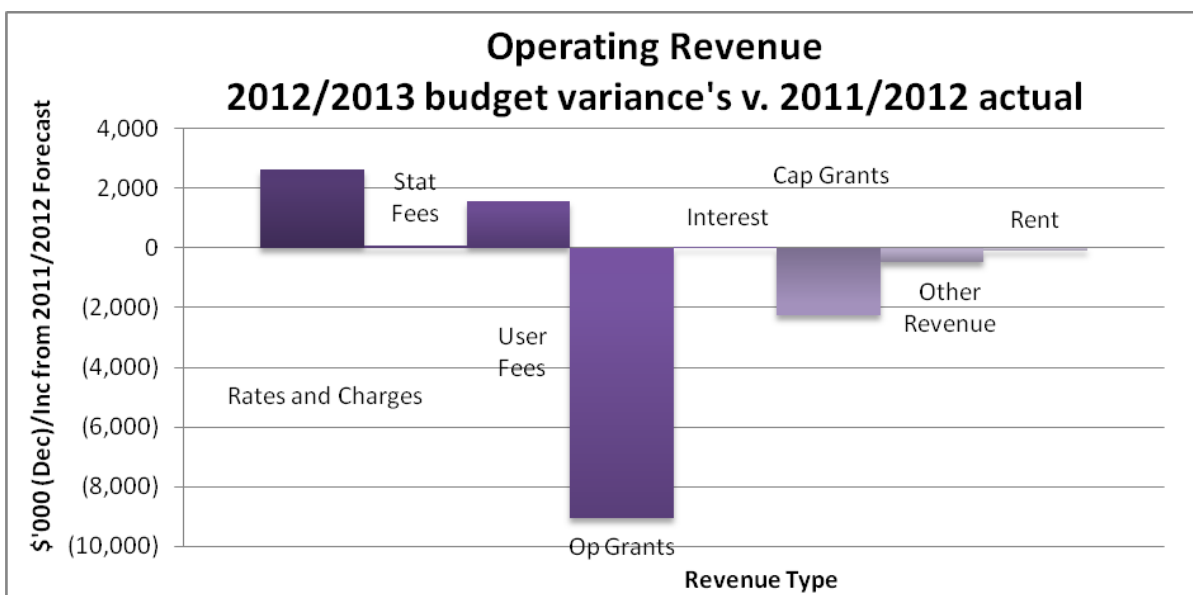
## Part 4: Analysis of Operating Budget

This section analyses the expected revenues and expenses of the Council for the 2012/2013 year.

### 4.1 Operating Revenues

Revenue Type	Ref	2011/2012 Forecast Actual \$'000	2012/2013 Budget \$'000	Variance \$'000
Rates and Charges	4.1.1	53,780	56,411	2,631
Statutory Fees and Fines	4.1.2	2,382	2,445	63
User Fees	4.1.3	12,730	14,298	1,568
Operating Grants and Contributions	4.1.4	24,965	15,909	(9,056)
Interest Revenue	4.1.5	1,647	1,648	1
Capital Grants and Contributions	4.1.6	10,730	8,475	(2,255)
Other Revenue	4.1.7	3,000	2,517	(483)
Rent	4.1.8	688	591	(97)
<b>Operating Revenue</b>		<b>109,922</b>	<b>102,294</b>	<b>(7,628)</b>
Proceeds on Sale of Assets	4.1.10	1,539	345	(1,194)
<b>Total Operating Revenue</b>		<b>111,461</b>	<b>102,639</b>	<b>(8,822)</b>

NB: The amount indicated for Rates and Charges income includes an estimate of income from supplementary rates (i.e. properties newly subdivided or improved upon during the year) and therefore doesn't balance as a 3.95 per cent increase between the two years. Appendix C includes the full details surrounding the declaration of Rates and Charges.



## **Part 4:**

### **Analysis of Operating Budget**

#### **4.1.1 Rates and Charges (\$2.63 million increase)**

To continue to provide effective and efficient services to our community, including long term strategic capital investments through an extensive capital works program, the Council is proposing that total declared rates and charges income be increased by 3.95 per cent over 2012/2013 (6.95 per cent in 2011/2012).

The Rating Strategy in part 8 of this report includes a more detailed analysis of the rates and charges to be levied in 2012/2013.

Note 1: When referring to total rates and charges, it incorporates general rates, municipal charge and waste services charges.

Note 2: The amount indicated for Rates and Charges income includes an estimate of income from supplementary rates (i.e. properties newly subdivided or improved upon during the year) and therefore doesn't balance as a 3.95 per cent increase between the two years. Appendix C includes the full details surrounding the declaration of Rates and Charges.

#### **4.1.2 Statutory Fees and Fines (\$0.06 million increase)**

Statutory fees and fines relate primarily to fees and fines levied in accordance with legislation and include items such as animal registrations, Health Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements and restrictions and are projected to increase \$0.06 million over 2012/2013.

A detailed listing of fees and charges is attached as Appendix F (pg 113) in this document.

#### **4.1.3 User Fees (\$1.57 million increase)**

User charges (excluding kerbside collection fees) relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include separate rating schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the Council aims to promote equity across the municipality so that people who choose to access different services contribute to the cost of the provision of that service. User charges are benchmarked against commercial markets and other municipalities in an effort to reflect general levels throughout the industry.

User charges are projected to increase by \$1.57 million compared with 2011/2012. The main area contributing to the increase is waste management (excluding kerbside collection fees) with a \$0.90 million in landfill charges, which includes the increases in EPA levy charges. Council has increased the Cosgrove landfill levy at adoption of the final 2012/2013 budget to \$130.00 per tonne which is an increase of \$29.00 per tonne from the 2011/2012 user charge. This increase been necessary as latest volumes are significantly growing from users outside the municipality in order to manage the operation and if levels continue at current rates the existing life of cells will be reduced, leading to Council incurring costs earlier than anticipated. Other increases in user fees include children's services (\$0.15 million), corporate services state revenue office income (\$0.18 million) and business centre (\$0.12 million), following a reclassification from rent. In setting the budget, the council, where an appropriate alternative approach has not been applied, has used an increase of 4%.

A detailed listing of fees and charges is attached as Appendix F (pg 113) in this document.

## Part 4: Analysis of Operating Budget

### 4.1.4 Operating Grants and Contributions (\$9.06 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and contributions from other parties towards property development costs. Operating contributions relate to monies paid by developers in regard to public recreation, drainage and car parking in accordance with planning permits issued for property development.

Overall, the level of operating grants is projected to decrease by \$8.32 million with significant movements in grant funding summarised in the table below. This result is distorted by Council's receiving 50 per cent or \$5.34 million in 2011/2012 which are funds for use in 2012/2013.

Contributions are budgeted to decrease \$0.73 million and primarily relate reduction in insurance and flood contributions from 2010 flood events (\$0.4 million), united approach to tourism contributions (\$0.1 million) and developer land contributions (\$0.2 million).

Grants - Operating	2011/2012 Forecast Actual \$'000	2012/2013 Budget \$'000	Variance \$'000
Aged and Disability Services	3,662	3,341	(321)
Children Services	4,509	4,702	193
Community Programs	511	525	14
Arts and Culture	377	360	(17)
Grants Commission - General Purpose	9,629	3,905	(5,724)
Grants Commission - Local Roads	3,471	1,409	(2,062)
Natural Disaster Assistance	0	35	35
Unbundling Water Grant	260	0	(260)
Various Other Grants	1,480	1,294	(186)
<b>Total Operating Grant Revenue</b>	<b>23,899</b>	<b>15,571</b>	<b>8,328</b>

The decrease in Aged and Disability services relates to less Community Care Package grants, which will now be paid directly to regional municipalities rather than through Shepparton Council. The increase in the Children's Services area (\$0.02 million) is due to existing funding sources being indexed. The significant unfavourable movement in Grants Commission funding is explained by one half of the 2012/2013 grants being received by the Council in the earlier financial year of 2011/2012, therefore a significant decrease is shown in this budget however is really just timing of past payment. The water unbundling assistance grant finished in 2011/2012.

## **Part 4:**

### **Analysis of Operating Budget**

#### **4.1.5 Interest (Unchanged)**

Interest on investments is budgeted to remain at 2011/2012 levels. Council will have higher levels of funds invested due to early receipt of grant funds; however the decline in interest rates results in less revenue earned, even at higher investment levels.

#### **4.1.6 Capital Grants and Contributions (\$2.26 million decrease)**

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Also included in the Income Statement is an amount for developer contributions “gifted assets” of \$3.0 million. Overall, the level of capital grants and contributions are budgeted to decrease by \$2.26 million compared to the 2011/20102 forecast. This is due mainly to a focus on capital works renewal in nature, which attracts less funding than new capital projects and also reflects unexpected grant funding at the end of 2011/2012 relating to Building Better Regional Cities of \$2.00 million.

Part 6, Analysis of the Capital Budget, includes a more detailed analysis of the grants and contributions budgeted to be received during the 2012/2013 year.

#### **4.1.7 Other Revenue (\$0.48 million decrease)**

Other revenue relates to a range of items such as cost recoups, sponsorships and donations and other miscellaneous income items and is budgeted to increase by \$0.48 million as compared with 2011/2012 forecasts.

#### **4.1.8 Rent (\$0.10 million decrease)**

Rent relates to a range of properties owned by Council for which rent is received and is not budgeted to significantly change from the forecasts for 2011/2012. This forecast comprises both new leases as well as existing leases. The decrease relates to a reclassification of revenue received at the Business Centre to user charges.

#### **4.1.9 Proceeds on Sale of Assets (\$1.19 million decrease)**

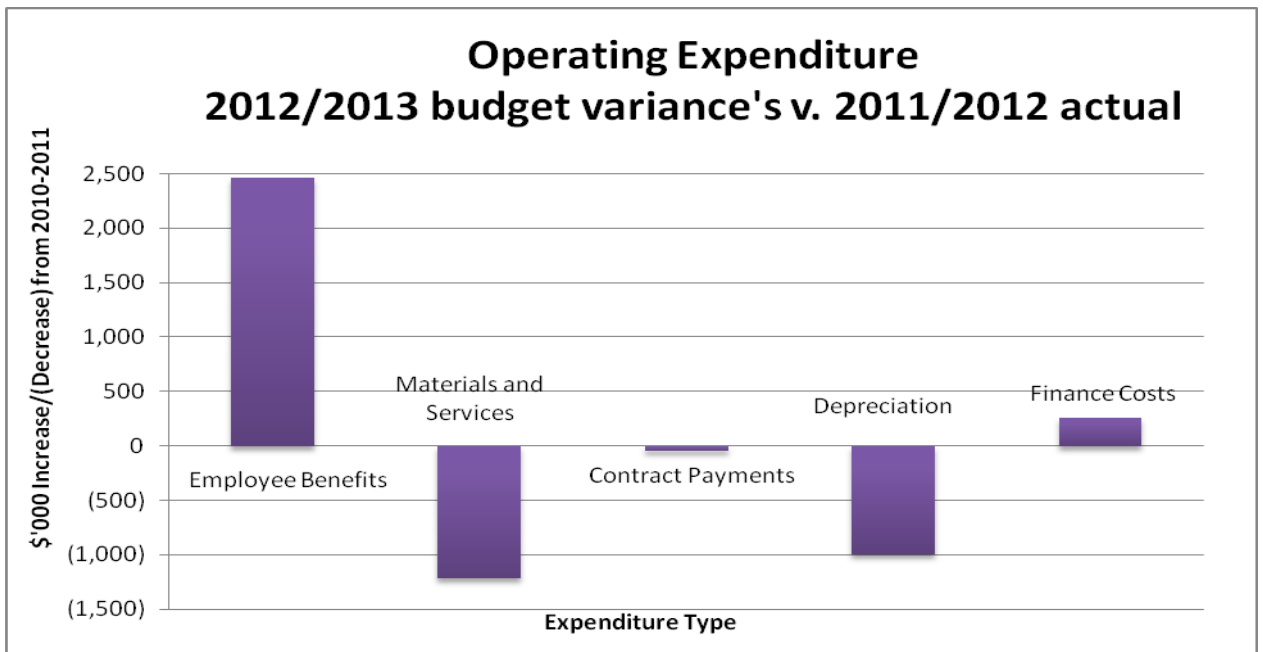
Proceeds from the sale of council assets are budgeted to be \$0.35 million for the 2012/2013 year and primarily relates to the planned cyclical replacement of part of the plant and vehicle fleet. The significant decrease in proceeds is explained by the sale of Chas Johnson reserve in 2011/2012 in addition to plant and fleet replacement.



## Part 4: Analysis of Operating Budget

### 4.2 Operating Expenditure

Expenditure Type	Ref	2011/2012 Forecast Actual \$'000	2012/2013 Budget \$'000	Variance \$'000
Employee Benefits	4.3.1	35,635	38,101	2,466
Materials and Services	4.3.2	27,841	26,623	(1,218)
Contract Payments	4.3.3	12,813	12,767	(46)
Depreciation	4.3.4	18,651	17,649	(1,002)
Finance Costs	4.3.5	1,075	1,330	255
<b>Operating Expenditure</b>		<b>96,015</b>	<b>96,470</b>	<b>455</b>
Written down value of assets sold		184	358	174
<b>Total Operating Expenditure</b>		<b>96,199</b>	<b>96,828</b>	<b>640</b>



## Part 4: Analysis of Operating Budget

### 4.2.1 Employee Benefits (\$2.47 million increase)

Employee benefits include all labour related expenditure such as wages and salaries and on costs such as allowances, annual and long service leave entitlements, employer superannuation and workcover costs.

Employee costs are forecast to increase by \$2.47 million compared to 2011/2012. This increase is as a result of a combination of factors including;

- Budgeted Enterprise Bargaining Agreement increase
- Annual performance appraisal increments
- Finalisation of staffing changes in 2011/2012, including the full year effect of new appointments and/or positions which fell vacant during the year
- Additional staff resources proposed in 2012/2013 to meet growth and demand

Included within the employee benefits is one new temporary position for which grant funding will be received.

The organisation is also currently going through a period of review which has seen a hold placed on recruitment for a short period of time at the end of December 2011 until the new Chief Executive Officer commenced in January 2012. A further hold commenced in April this year and remains active while an organisational scan, including full department functional mapping is undertaken to better understand the current state of the organisation and identify any improvement opportunities. The recruitment holds have resulted in a reduction in the forecast salaries re-estimated for the second half of the financial year, however as the hold on recruitment is still in place the actual year end result is likely to be lower again.

In summary, average staff numbers during the budget period are as follows:

Employees	2011/2012 Forecast Actual EFT's	2012/2013 Budget EFT's
<b>Total</b>	495	497

In 2012/2013 Council's workforce is proposed to increase by 4.0 permanent equivalent full time (EFT). This increase comprises:

- 1 EFT – Emergency Management Officer, position is funded for two years and will be split between Greater Shepparton and Moira.
- 1 EFT – Performing Arts Trainee, position in operation and supported to be retained permanently.
- 1 EFT – Pound Attendant. Increase in permanent workforce to accommodate changes to legislation.
- 1 EFT – Enforcement Officer, position in operation and supported to be retained permanently.

NB: Two of the above positions are already in operation so do not contribute to the movement in EFT from 2011/2012 to 2012/2013.

## **Part 4:**

### **Analysis of Operating Budget**

#### **4.2.2 Materials and Services (\$1.22 million decrease)**

Materials and services include the purchases of materials or consumables and the provision of services. Materials and services are forecast to decrease by \$1.22 million compared to 2011/2012.

#### **4.2.3 Contract Payments (\$0.05 million decrease)**

External contract payments are those payments made to contractors for the provision of services and are budgeted as a minor decrease of \$0.05 million compared to the 2011/2012 year.

#### **4.2.4 Depreciation (\$1.00 million decrease)**

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The decrease results from a review of asset lives which form part of the calculation. Some lives have been extended, resulting in lower depreciation per year.

Refer to Part 6 'Analysis of Capital Budget' for a more detailed analysis of the Council's capital works program for the 2012/2013 year.

#### **4.2.5 Finance Costs (\$0.26 million increase)**

Borrowing costs are interest charged by financial institutions on funds borrowed. The \$0.26 million increase in borrowing costs for 2012/2013 results from previous borrowings and will include the interest relating to the planned borrowing in the 2011/2012 year of \$3.0 million, a reduction of \$2 million from the 2011/2012 Mid Year Budget Review. Refer to part 9.1 Borrowing Strategy for further explanation.

## Part 5: Analysis of Budgeted Cash Position

This section analyses the expected cash flows from the operating, investing and financing activities of the Council for the 2012/2013 year. Budgeting cash flows for the Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

### 5.1 Budgeted Cash Flow Statement

	Forecast Actual	Budget	Variance
Ref	2011/2012 \$'000	2012/2013 \$'000	\$'000
<b><i>Cash flows from operating activities</i></b>			
Receipts from customers	72,580	71,071	(1,509)
Payments to suppliers	(76,290)	(77,491)	(1,201)
Net cash inflow (outflow) from customers/suppliers	<b>(3,710)</b>	<b>(6,420)</b>	<b>(2,710)</b>
Interest received	1,647	1,598	(49)
Government receipts	32,695	26,625	(6,070)
Interest paid	(1,075)	(1,330)	(255)
<b>Net cash inflow (outflow) from operating activities</b>	<b>5.1.1 29,557</b>	<b>20,473</b>	<b>(9,084)</b>
<b><i>Cash flows from investing activities</i></b>			
Proceeds from sale of property, plant and equipment, infrastructure	1,539	345	(1,194)
Payments for property, plant and equipment, infrastructure	(27,842)	(31,372)	(3,530)
<b>Net cash inflow (outflow) from investing activities</b>	<b>5.1.2 (26,303)</b>	<b>(31,027)</b>	<b>(4,724)</b>
<b><i>Cash flows from financing activities</i></b>			
Proceeds from interest bearing loans and borrowings	3,000	0	(3,000)
Repayment of interest bearing loans and borrowings	(283)	(362)	(79)
<b>Net cash inflow (outflow) from financing activities</b>	<b>5.1.3 2,717</b>	<b>(362)</b>	<b>(3,079)</b>
<b><i>Net increase (decrease) in cash and cash equivalents</i></b>	<b>5,971</b>	<b>(10,916)</b>	<b>(16,887)</b>
Cash and cash equivalents at the beginning of the year	28,571	34,542	5,971
<b>Cash and cash equivalents at the end of the year</b>	<b>5.1.4 34,542</b>	<b>23,626</b>	<b>(10,916)</b>

## **Part 5:**

### **Analysis of Budgeted Cash Position**

The analysis is based on three main categories of cash flow. In summary these are:

#### **5.1.1 Operating activities**

These activities refer to the cash generated or used in the normal service delivery functions of Council.

The decrease in cash inflows from operating activities is due mainly to the early receipt of Government Operating Grants.

#### **5.1.2 Investing activities**

These activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

The increase in payments for investing activities represents the increase in capital works for 2012/2013 which are disclosed in part 6 of this budget report, and include capital carry forwards from 2011/2012.

#### **5.1.3 Financing activities**

These activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancement of repayable loans to other organisations. These activities also include repayment of borrowings.

Council does not intend to borrow funds in 2012/2013. Repayment of existing loans of \$0.362 million in principal repayments, whilst finance charges are expected to be \$1.33 million. Refer to part 9, Borrowing Strategy for further details.

### **5.2 Restricted and unrestricted cash and investments**

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2013 it will have cash and investments of \$23.63 million.

Long Service Leave	\$ 1.30 million
Discretionary and Non Discretionary Reserves	\$ 20.22million
Unrestricted Cash and Investments	\$ 2.11 million

#### **5.2.1 Long service leave**

These funds are separately identified as reserve funds with the purpose of ensuring a reasonable coverage of entitlement payout should a number of staff leave. Regulations pertaining to Long Service Leave were amended in February 2012 and no longer require Council to hold funds to cover full entitlement provisions. As detailed in part 9 Borrowing Strategy Council will redirect a large portion of the balance in this account to improve the loan position however it is prudent financial management to still maintain adequate funds to meet Council's obligations should the need arise.

## **Part 5:**

### **Analysis of Budgeted Cash Position**

#### **5.2.2 Discretionary and non discretionary reserves**

These funds have been earmarked for future specific Council purposes. In some cases there is a Council policy regarding future use, with any profit/loss from a specific program being transferred to/from discretionary reserves. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

Funds received in advance from Government, as well as funds held for future growth developments are also held in this reserve.

#### **5.2.3 Unrestricted cash and investments**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works.

## Part 6: Analysis of Capital Budget

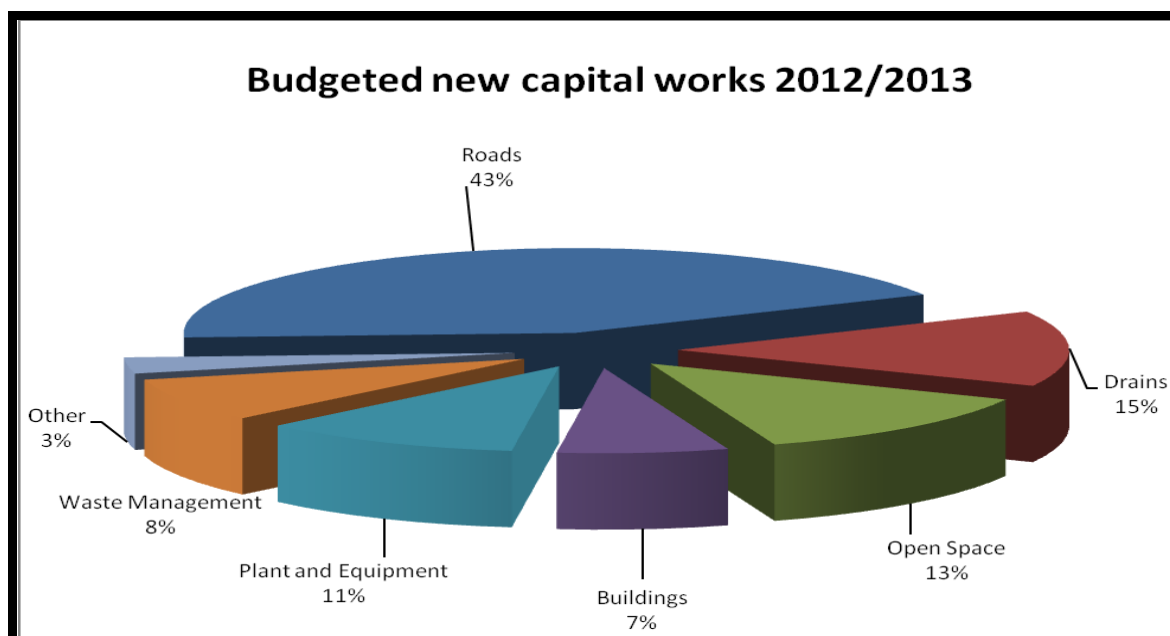
This section analyses the planned capital expenditure budget for the 2012/2013 year and the sources of funding for the capital budget.

### 6.1 Capital Works

Capital Works Areas	Ref	2011/2012 Forecast Actual \$'000	2012/2013 Budget \$'000	Variance \$'000
<b>New Works:</b>				
Roads	6.1.1	11,065	12,389	1,324
Drains	6.1.2	3,280	4,111	831
Open Space	6.1.3	1,215	3,700	2,485
Buildings	6.1.4	2,764	2,014	(750)
Plant and Equipment	6.1.5	4,731	3,092	(1,639)
Waste Management	6.1.6	1,670	2,379	709
Other	6.1.7	3,117	880	(2,237)
<b>Total new works</b>		<b>27,842</b>	<b>28,565</b>	<b>723</b>
<b>Works carried forward:</b>				
Roads	6.1.8	906	389	(517)
Drains	6.1.8	1,160	48	(1,112)
Open Space	6.1.8	1,370	584	(786)
Buildings	6.1.8	1,210	661	(549)
Plant and Equipment	6.1.8	250	0	(250)
Waste Management	6.1.8	740	279	(461)
Other	6.1.8	148	846	698
<b>Total works carried forward</b>		<b>5,784</b>	<b>2,807</b>	<b>(2,977)</b>
<b>Total capital works</b>		<b>33,626</b>	<b>31,372</b>	<b>(2,254)</b>
<b>Represented By:</b>				
New Assets	6.1.9	13,819	7,761	(6,058)
Asset Renewal	6.1.9	13,812	17,558	3,746
Asset Upgrade/expansion	6.1.9	5,995	6,053	58
<b>Total capital works</b>		<b>33,626</b>	<b>31,372</b>	<b>(2,254)</b>

## Part 6: Analysis of Capital Budget

Capital Works Areas	Ref	2012/2013 Budget \$'000
<b>Total capital works</b>		<b>31,372</b>
Developer contribution Plans	6.1.9	
Kialla Green		85
Boulevard development		319
Connolly Estate		545
DCP Subdivision funding		200
Northlinks		150
Seven Creeks Estate		57
Mooroopna West - traffic lights		467
Mooroopna West - traffic lights		298
Raftery Road Footpath		160
Kialla Bridge - Kialla Lakes Drive		159
Archer Street / Kialla Lakes Drive intersection		77
		<b>2,517</b>
<b>Total capital works program (excluding DCP's)</b>		<b>28,855</b>



### 6.1.1 Roads (\$12.39 million)

Roads include local roads, car parks, footpaths, cycle paths, bridges and culverts, declared main roads, traffic devices, street lighting and traffic signals.

For the 2012/2013 year, \$12.39 million will be expended on road projects. The more significant projects include local road reconstructions \$2.57 million, council roads preservation works \$4.72 million, Raftery Road footpath works \$0.02 million, footpath upgrades \$0.3 million, local roads final seals \$0.2 million and federally funded Roads to Recovery program \$1.45 million.



## **Part 6:**

### **Analysis of Capital Budget**

#### **6.1.2 Drains (\$4.11 million)**

Drains include drains in road reserves, retardation basins and waterways.

For the 2012/2013 year, \$4.11 million will be expended on drainage projects. The more significant projects include rural drainage renewal program \$0.33 million, urban drainage renewal program \$0.73 million, Mooroopna West Flood Mitigation works \$0.5 million, further flood mitigation works associated with Building Better Regional Cities funding \$1.81 million, Central Park Waste Treatment works \$0.15 million and Tatura Park various drainage works \$0.2 million.

#### **6.1.3 Open Space and Recreation (\$3.70 million)**

Open space includes parks, streetscapes, irrigation systems, trees and public art while recreation includes sporting facilities, playing surfaces and playground equipment.

For the 2012/2013 year, \$0.9 million will be expended in the area of open space. The more significant projects in open space include outdoor furniture and signage renewals \$0.3 million, Tom Collins Drive western wall protection works \$0.2 million and various landscaping works \$0.2 million.

For the 2012/2013 year, \$2.8 million will be expended in the recreation area. The more significant projects in recreation include the premier soccer facility works \$1.1 million, regional netball complex development \$0.4 million, Shepparton Showgrounds new grassed arena \$0.4 million, Victoria Park shelter and BBQ renewals \$0.2 million and the sporting future program \$0.12 million.

#### **6.1.4 Buildings (\$2.01 million)**

Buildings include community facilities, municipal offices, sports facilities and pavilions.

For the 2012/2013 year, \$2.01 million will be expended on building projects. The more significant projects include building renewal works \$1.0 million, Aquamoves utility Management upgrade works \$0.36 million and Vibert Reserve pavilion development \$0.30 million.

#### **6.1.5 Plant and Equipment (\$3.09 million)**

Plant and equipment includes information technology, motor vehicles and heavy plant as well as various smaller asset purchases.

For the 2012/2013 year, \$3.09 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet \$2.0 million, upgrade and replacement of information technology \$0.8 million and general furniture and equipment renewal \$0.1 million.

## **Part 6:**

### **Analysis of Capital Budget**

#### **6.1.6 Waste Management (\$2.38 million)**

Waste management expenditure includes projects relating to the service area of Waste Management.

For the 2012/2013 year, \$2.38 million will be expended on waste management projects. The significant projects include a major redevelopment of the Shepparton Transfer Station \$1.7 million, Cosgrove Landfill 2 – Cell 3 cap \$0.3 million and Kerbside bin purchase \$0.18 million.

#### **6.1.7 Other (\$0.88 million)**

Other expenditure includes items which are not categorised above.

For the 2012/2013 year, \$0.88 million will be expended on other classified projects. The significant projects are saleyard developments \$0.4, safety strategy works \$0.25 million and land purchase of \$0.13 million.

#### **6.1.8 Capital Carry forward works (\$2.81 million)**

At the end of each financial year there are projects which are either incomplete or not commenced due to weather delays, planning issues, and extended consultations etc, for the 2011/2012 year it is forecast that \$2.81 million of capital works will be incomplete and be carried forward into the 2012/2013 year. These projects are shown in Appendix D (pg 97).

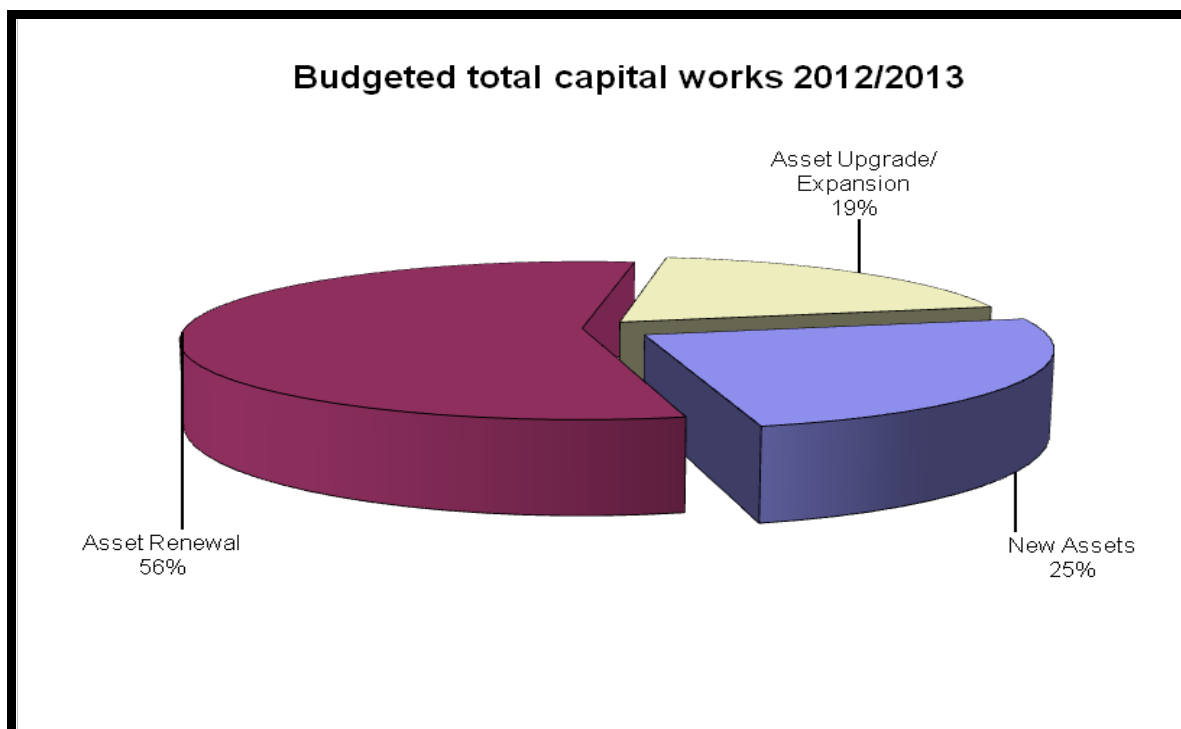
## Part 6: Analysis of Capital Budget

### Capital Expenditure - Alternative classification:

#### 6.1.9 Asset renewal (\$17.56 million), new assets (\$7.76 million) and asset upgrade (\$6.05 million)

A distinction is made between expenditure on new assets, expenditure on asset renewal and asset upgrades. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on an existing asset does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects in the above categories which constitute expenditure on new assets (excluding any carry forwards) are Mooroopna West Developer Contribution works \$0.8 million, various developer contribution works across the municipality \$0.6 million, Connolly Estate works \$0.5 million, Cosgrove Landfill cell 3 cap \$0.3 million, Boulevard development works \$0.3 million, safety strategy CCTV works \$0.25 million, the purchase of additional plant \$0.40 million and Kialla Lakes Drive works \$0.16 million.



Note: The capital works program for 2012/2013 provides budget allocation and support for the nominated projects to proceed. Where appropriate community consultation will occur throughout the year.

## **Part 6:**

### **Analysis of Capital Budget**

#### **6.1.10 Developer contribution Plans (DCP)**

When people develop land for any use, they often contribute to or cause the need for new or upgraded infrastructure. Council therefore is required to plan ahead to make sure that new infrastructure needed by the community is provided when and where it is needed, and funds are available to provide the infrastructure.

Development contribution receipts are payments or in-kind works, facilities or services provided by developers towards the supply of infrastructure (generally by the Council) required to meet the future needs of a particular community, of which the development forms part.

Levies can be raised through Development Contribution Plans (DCPs) for a range of State and local government-provided infrastructure including roads, public transport, storm water and urban run-off management systems, open space and community facilities.

Over the past few financial years the Council has seen an increase in the work done in this area, directly attributable to positive growth in the community. Captured within the above capital works program is approximately \$2.5 million of DCP works. The more significant value works include Mooroopna West Flood Mitigation works (\$0.5 million), Mooroopna West Midland Highway traffic lights (\$0.3 million), Connolly Estate works (\$0.5 million), Boulevard Development works (\$0.3 million) and Northlink Estate (\$0.15 million).

Whilst the Council endeavours to anticipate and budget for capital expenditure on providing such infrastructure when it is required or to facilitate a particular development, the actual expenditure of the budget is more difficult to predict. This is largely due to a number of external factors which affect the Council's ability to expend funds, including whether or not a developer decides to proceed or the timing of the developers in engaging contractors, economic factors such as land sales, and design changes and subsequent statutory approvals which may be required.

Under the current legislative framework, any funds that have been received from developers for those infrastructure works, under a DCP or freely negotiated agreements must be held in reserve for that actual infrastructure and cannot be reallocated for other non related capital projects. Additionally, even if the Council does not achieve its predicted expenditure, the works represent Council commitment to infrastructure, and any unspent funds are routinely reserved for the infrastructure in readiness for when it is actually required to be delivered.

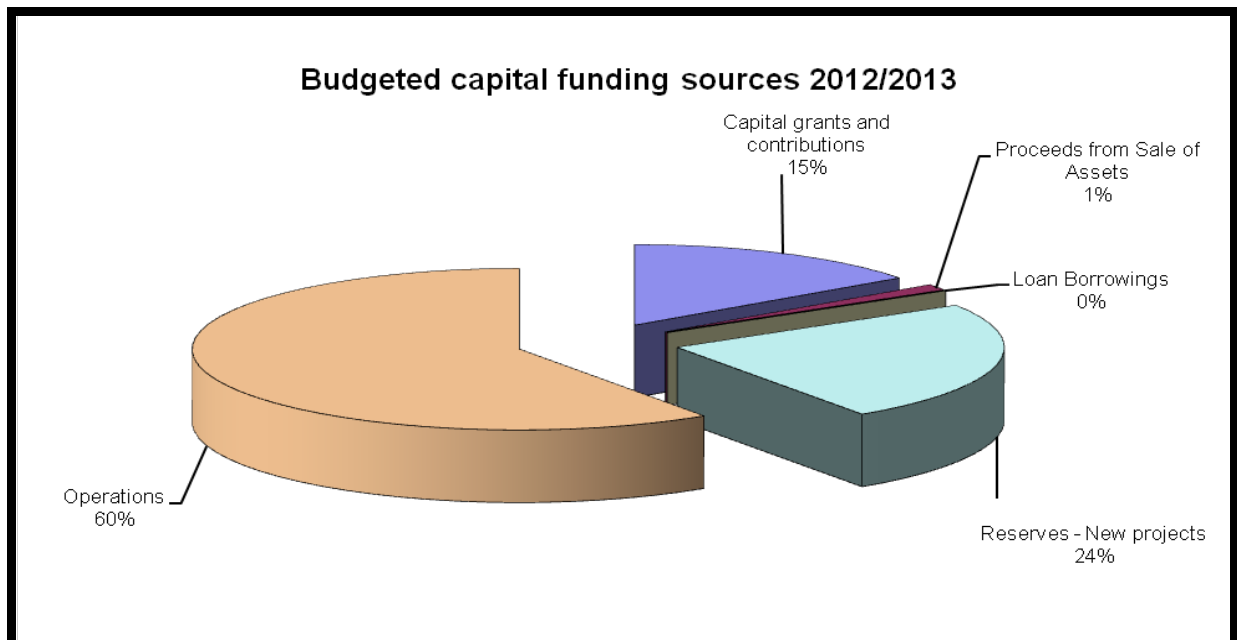
In an effort to achieve a more streamlined approach to funding developer contributions in future years capital works programs, the Council will utilise surplus funds received from the federal government in 2011/2012 through LGIP funding to establish a DCP reserve. This will provide an avenue to hold unspent contributions across financial years if required and help to alleviate significant pressure placed on the council when setting annual capital works programs during budget setting and review processes. In addition Council will hold approximately \$4.1 million of undelivered DCP projects from 2011/2012 in the reserve for future use when required. This will allow Council to smooth the impact of developments in the annual capital works program.

In addition to the creation of a reserve for developer contributions, considerable work is being undertaken to ensure that all future liabilities in this area are understood and built into the 10 year capital works program.

## Part 6: Analysis of Capital Budget

### 6.2 Funding sources

Source of Funding	Ref	2011/2012 Forecast Actual \$'000	2012/2013 Budget \$'000	Variance \$'000
<i>EXTERNAL</i>				
Capital grants and contributions	6.2.1	7,730	5,475	(2,255)
Proceeds from Sale of Assets	6.2.2	1,539	345	(1,194)
Loan Borrowings	6.2.3	3,000	0	(3,000)
		<b>12,269</b>	<b>5,820</b>	<b>(6,449)</b>
<i>INTERNAL</i>				
Reserves - New projects	6.2.4	4,848	9,420	4,572
Operations	6.2.5	10,725	16,132	5,407
		<b>15,573</b>	<b>25,552</b>	<b>9,979</b>
<b>Total Funding Sources</b>		<b>27,842</b>	<b>31,372</b>	<b>3,530</b>



## **Part 6:**

### **Analysis of Capital Budget**

#### **6.2.1 Capital grants and contributions (\$5.48 million)**

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Significant grants are budgeted to be received for Roads to Recovery \$1.45 million, Building Better Regional Cities \$2.00 million, Mooroopna West developer contributions \$0.28 million, various development contributions \$0.5 million, Regional Netball Complex \$0.16 million and Connolly Estate works \$0.12 million.

While excluded from the grants and contributions above, Council also has included a contribution of \$3.00 million as recognition of non-cash developer contribution, commonly referred to as “Gifted assets”. These are generally in the form of commercial and residential developments.

#### **6.2.2 Proceeds from Sale of Assets (\$0.35 million)**

The significant proceeds from sale of assets is from motor vehicle and plant sales in accordance with Council’s fleet renewal program of \$0.35 million

#### **6.2.3 Loan borrowings (\$0.00 million)**

There are no proposed borrowings for the 2012/2013 financial year. However Council requires a further \$2 million of funds in order to deliver the full proposed capital works program of \$31.37 million, Council will utilise existing reserve funds previously held against the Long Service Leave (LSL) entitlement account rather than increase borrowings. This is possible as a result of government change in LSL legislation in February 2012, providing that Local Government is no longer required to hold physical cash reserves to cover LSL future entitlements.

Council had signalled in its long term financial plan, that it would borrow up to \$4 million during the 2012/2013 year, however a review of projects and the ability to use own funds means this is not required.

#### **6.2.4 Reserve Investments (\$9.42 million)**

The Council holds cash reserves specific to certain operational areas, which it uses to fund projects relating to those areas in its annual capital works program. The reserves include funds for capital carry forward, waste management, Shepparton saleyards, recreational land fund and urban development. For the 2012/2013 year, \$9.42 million will be used to fund part of the capital works program with the significant reserve funds being utilised for 2011/2012 capital carry forward projects \$2.81 million, waste management \$2.4 million, Soccer facility reserve \$1.0 million, LGIP funding reserve for developer contribution works \$0.76 million and saleyards \$0.4 million. In addition \$2.0 million will be used from the LSL account as explained above under 6.2.3.

#### **6.2.5 Operations (\$16.1 million)**

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$16.1 million will be generated from operations to fund the 2012/2013 capital works program.

## Part 7: Analysis of Budgeted Financial Position

This section analyses the movements in assets, liabilities and equity between 2011/2012 and 2012/2013 also considers a number of key performance indicators.

### 7.1 Budgeted Balance Sheet

	Ref	Forecast Actual 2011/2012 \$,000	Budget 2012/2013 \$,000	Variance \$'000
<b><u>ASSETS: CURRENT</u></b>				
Cash		1,000	1,000	0
Receivables		6,000	6,000	0
Investments		33,542	22,626	(10,916)
Other		74	500	426
<b>Total Current Asset</b>	<b>7.1.1</b>	<b>40,616</b>	<b>30,126</b>	<b>(10,490)</b>
<b><u>NON CURRENT ASSETS</u></b>				
Infrastructure etc		651,297	667,662	16,365
Other		1,371	1,371	0
<b>Total Non Current Assets</b>	<b>7.1.2</b>	<b>652,668</b>	<b>669,003</b>	<b>16,365</b>
<b>TOTAL ASSETS</b>		<b>693,284</b>	<b>699,159</b>	<b>5,875</b>
<b><u>LIABILITIES: CURRENT</u></b>				
Payables		8,160	8,236	76
Interest bearing liabilities		200	100	(100)
Trust funds		2,100	2,000	(100)
Employee Benefits		7,500	7,900	400
Other		220	220	0
<b>Total Current Liabilities</b>	<b>7.1.3</b>	<b>18,180</b>	<b>18,456</b>	<b>276</b>
<b><u>NON CURRENT LIABILITIES</u></b>				
Payables		200	200	0
Employee Benefits		750	800	50
Interest Bearing Liabilities		15,500	15,238	(262)
<b>Total Non Current Liabilities</b>	<b>7.1.4</b>	<b>16,450</b>	<b>16,238</b>	<b>(212)</b>
<b>TOTAL LIABILITIES</b>		<b>34,630</b>	<b>34,694</b>	<b>64</b>
<b>NET ASSETS</b>		<b>658,654</b>	<b>664,465</b>	<b>5,811</b>
<b><u>REPRESENTED BY:</u></b>				
Accumulated Surplus		298,533	304,344	5,811
Reserves		360,121	360,121	0
<b>TOTAL EQUITY</b>	<b>7.1.5</b>	<b>658,654</b>	<b>664,465</b>	<b>5,811</b>

## **Part 7:**

### **Analysis of Budgeted Financial Position**

#### **7.1.1 Non-Current Assets (\$16.37 million increase)**

The increase in non-current assets is the net result of the following:

- capital works program \$31.37 million (new works)
- depreciation \$17.65 million
- written down value of property, plant and equipment sold \$0.36 million
- recognition of gifted asset contributions \$3.00 million

#### **7.1.2 Non-Current Liabilities (\$0.21 million decrease)**

The decrease in non-current liabilities is the result of no new borrowings being taken in 2012/2013. It is anticipated other non-current liabilities such as employee benefits will remain stable.

#### **7.1.3 Equity (\$5.81 million increase)**

The net increase in equity is a result of the budgeted accounting operating surplus and comprises of both cash and non cash items.



## **Long Term Strategies**

- Part 8 – Rating Strategy**
- Part 9 – Other Strategies**
  - **Borrowing Strategy**
  - **Infrastructure Strategy**

## **Part 8: Rating Strategy**

This section considers the Council's rating strategy including strategy development and assumptions underlying the 2012/2013 year rate increase and rating structure.

### **8.1 Strategy review**

In March 2011, the Council commenced a staged review of the Rating Strategy which identified a number of refinements; such as reducing the farm rate differential to equal the residential rate, which were subsequently implemented in the 2011/2012 rating year.

Further proposals for review and consideration over the next 3-5 years were also identified at that time. These proposals included:

- Investigate the potential to develop a differential for farm rates
- Re-evaluate existing commercial and industrial rate differentials
- Analyze each of the above rate differentials to determine:
  - Ability to pay
  - Equity
  - Impact of any potential changes
- In consultation with the community, test these principles to guide the direction and actions pertaining to future revenue-raising (discussing the various approaches and methods in the application of differential rates, subsidies or deferrals, where possible)
- Develop a communications and marketing plan: Design inclusive consultation and information gathering approaches with the community to ensure community needs and concerns are canvassed

The 2012/2013 Rating Strategy proposes that the municipal charge be increased by \$50.00 on all properties. An adjustment of rating effort to minimise rate increases on industrial and commercial improved properties is also proposed.

Further work on the Rating Strategy will continue during the 2012/2013 rating year and the Council is proposing to set up a consultative committee of members from different sectors of the community to assist with the review. The committee will provide valuable information towards the finalization of the review. Results of the review will be made public and it is intended that any resulting changes will be implemented in the 2013/2014 rating year.

### **8.2 Strategy development**

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for almost 52 per cent of the total revenue received by the Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process.

The rating strategy involves two main components:

- Deciding on the amount the Council wishes to raise in total rates (which is a balance between the Council's expenditure needs and the ability and willingness of ratepayers to pay the rates); and
- Deciding how to allocate the overall rating burden between different ratepayer groups.

## Part 8: Rating Strategy

It has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly given the change to bi-annual general revaluations.

In allocating rates across different ratepayer groups, a number of principles should be borne in mind. These were discussed in a joint report by the Municipal Association of Victoria (MAV) and Local Government Victoria (LGV) *Developing a Rating Strategy: A guide for Councils* (July 2004). The report noted that these principles may conflict and a Council has to make political choices on what is more important.

The three broad principles are:

- Simplicity (which makes the rating system clearer for ratepayers and also easier for the Council to administer);
- Equity, including issues of:
  - Capacity of different ratepayers to pay rates;
  - How much rates should reflect ratepayers' usage of Council services (the 'benefit' principle); and
- Incentives for development, using rates and discounts to encourage particular behavior by ratepayers.

The following table shows a comparison of percentage increases on total rates and charges revenue over the last five years:

Rating Year	Increase on Total Rates and Charges Revenue %
2007/2008	6.95
2008/2009	6.95
2009/2010	6.95
2010/2011	6.00
2011/2012	6.95
<b>Average increase over 5 years</b>	<b>6.76</b>
<b>2012/2013</b>	<b>3.95</b>

The Rating Strategy for 2012/2013 contains the following features:

- The 2012 Revaluation, which replaces the 2010 Revaluation, will be first used in 2012/2013 and will apply from 1 July 2012;
- The basis of valuation to be used by the Council continues to be the Capital Improved Value (CIV);
- The Council proposes to increase the total declared rates and charges revenue in 2012/2013 by 3.95 per cent. When referring to total declared rates and charges, it incorporates general rates, municipal charges and waste service charges but excludes supplementary rates;
- The municipal charge has been increased by \$50.00 on all properties from \$164.00 to \$214.00 to increase the level of the municipal charge as a portion of total general rates and municipal charges revenue from 9.95 per cent to 12.45 per cent;

## Part 8: Rating Strategy

- An adjustment of rating effort to minimise rate increases on industrial and commercial improved properties;
- Commercial and industrial improved properties located within the urban Shepparton location will continue to make a contribution towards the promotion of business in urban Shepparton (i.e. Shepparton Show Me. The proposed contribution for 2012/2013 totals \$645,469.);
- Outdoor recreational lands developed primarily for regional use as evidenced by paid administrative support and/or commercial business dealings in their operation or management will be granted a rating concession under the provisions of the *Cultural and Recreational Land Act 1963*;
- Outdoor recreational facilities that predominately have a local community focus or use, minimal level of business activity and voluntary administration will not be required to make a contribution in lieu of rates under the provisions of the *Cultural and Recreational Land Act 1963*;
- The municipal charge will be retained and applied to every rateable property within the municipality. However, a single farm enterprise which may be conducted on several properties can apply for an exemption which will mean that they will only be charged one municipal charge for that farm enterprise;
- The current range of kerbside waste/recyclables collection services will be retained, along with an optional green organic waste service; there will be no increase in the charges for kerbside collection. The 2012/2013 charges will remain at the 2011/2012 levels;
- Kerbside waste collection services are provided in urban areas and rural areas abutting the sealed road network. The charge for a waste/recyclables service is compulsory for all residential properties in urban areas (whether or not the service is used) and optional in rural areas;
- A pensioner concession will provide a 50 per cent discount off council rates, up to the maximum yearly amount set by the State Government. The concession is available to eligible concession card holders and must be for their principal place of residency. For 2012/2013, the maximum rate concession cap will be \$198.00 which is approximately a 2.5 per cent increase from 2011/2012;
- The Council will allow rates and charges to be paid either by four instalments or in a lump sum on the dates fixed by the Minister by notice published in the Government Gazette; and
- A discount of 1.50 per cent on the total rates and charges raised for the 2012/2013 rating year will be retained as an incentive for prompt payment for those accounts paid in full by Monday 24 September 2012.

## Part 8: Rating Strategy

### 8.3 Current year rate increase

#### 8.3.1 Overall increase in total rates and charges revenue

In order to achieve the Council's objectives of high quality services with a sustained capital works program, the total declared rates and charges revenue for 2012/2013 will increase by 3.95 per cent; raising over \$56 million.

The table below shows the increases between general rates, municipal charges and service charges, along with the total rates and charges revenue

Description	Total Annualised 2011/2012* (\$)	Total 2012/2013 (\$)	Change (%)
General Rates	42,276,533	42,980,160	1.66
Municipal Charges	4,674,000	6,099,000	30.49
Waste Service Charges	6,939,500	6,939,500	0.00
<b>Total Rates and Charges Revenue</b>	<b>53,890,033</b>	<b>56,018,660</b>	<b>3.95</b>

(\*Note – Rates and charges for 2011/2012 have been adjusted for supplementary rates received during the year on a full year rate or **annualised** basis. (i.e. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period))

#### 8.3.2 Overall increase in average rates and charges revenue

Average increases in rates and charges for each property type relating to 2012/2013 are shown below:

Description	Total Average Rates and Charges 2011/2012* (\$)	Total Average Rates and Charges 2012/2013 (\$)	Total Average Annual Change (\$)	Total Average Weekly Change (\$)	Average Annual Change (%)
Residential Improved and Unimproved Land	1,319.01	1,408.55	89.54	1.72	6.79
Farm Land	1,877.04	1,960.81	83.77	1.61	4.46
Commercial Unimproved Land	3,043.15	3,228.61	185.46	3.57	6.09
Commercial Improved 1 Land**	7,247.00	7,063.55	(183.45)	(3.53)	(2.53)
Commercial Improved 2 Land	16,373.14	16,423.01	49.87	0.96	0.30
Commercial Improved 3 Land	2,029.57	2,017.71	(11.86)	(0.23)	(0.58)
Industrial Unimproved Land	2,665.48	2,828.29	162.81	3.13	6.11
Industrial Improved 1 Land**	6,775.13	6,729.25	(45.88)	(0.88)	(0.68)
Industrial Improved 2 Land	42,848.55	43,028.19	179.64	3.45	0.42
Industrial Improved 3 Land	2,130.34	2,104.42	(25.92)	(0.50)	(1.22)
Cultural and Recreational Land	4,844.71	5,111.93	267.22	5.14	5.52

(\*Note 1 – Rates and charges for 2011/2012 have been based on **annualised** calculation.

(\*\*Note 2 – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

## Part 8: Rating Strategy

### 8.3.3 Influences

The 2012/2013 rate increase reflects numerous cost drivers and external inflationary pressures which the Council must address and manage. These include:

- Estimated CPI at 3.1 per cent per annum (December quarter 2011)
- MAV Local Government cost index estimated at 3.9 per cent per annum
- Growth factor 1.5 per cent per annum
- State and Federal grants to continue current trend but with a decrease in real terms
- Fuel and associated products pricing expected to remain high based on world wide demand
- Prevailing economic conditions faced across the community
  - Impact of flood and storm events in 2010, 2011 and 2012
  - Impacts felt by Greater Shepparton from the higher Australian Dollar
- Increases in utility costs as advised by suppliers
- Costs associated with Council 2012 Elections
- Loss of water unbundling assistance grant of \$260,000 in 2011/2012
- Specific purpose Federal grants for local government infrastructure projects
- Additional costs associated with residential developments
- Increase in State imposed Environmental Protection Agency (EPA) levy
- Cost impacts associated with ongoing obligations to the defined benefits superannuation scheme
- Full year of costs associated with Federal and State Government changes to provision of Childcare services
- Fees and charges reviewed with an average increase of 4 per cent per annum
- Use of \$2 million of existing Council funds, previously held as a legal requirement to cover Long Service Leave entitlements, to fund a portion of the Council's capital works program budgeted to be \$31.37 million
- Increases in employee benefits (in line with Council's Enterprise Bargaining increase, banding level increments and additional staff resources to meet growth and demand)
- Ongoing recruitment of professionally skilled staff
- Ongoing commitment to fund maintenance of existing infrastructure assets and asset renewal to appropriate levels.
- Review of Council assets and useful life calculations resulting in a reduction in estimated depreciation.

## Part 8: Rating Strategy

### 8.4 Rating structure

The Council established a rating structure which is comprised of the following key elements:

- General rates through the application of different rates, i.e. different rates in the dollar for different property classifications. General rates are calculated by multiplying the Capital Improved Value (CIV) of a property by its applicable rate in the dollar;
- A municipal charge being a uniform charge on all properties to cover some of the administrative costs of the Council; and
- A user pays component to reflect usage of services provided by the Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used. This distinction is based on the concept that individual sections should pay a fair and equitable contribution to rates, taking into account the benefits individual sections derive.

Having reviewed the various valuation bases for determining the general rates or property value component of rates, the Council made a decision some years ago to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality.

The current rating structure comprises ten differential rates and a rate concession for rateable outdoor recreational lands developed primarily for regional use, incorporated into major property categories (MPCs): Residential, Farm, Commercial, Industrial and Cultural and Recreational.

The different rates are structured in accordance with the requirements of section 161 of the *Local Government Act 1989* and are detailed below:

- Residential Improved and Unimproved Land;
- Farm Land;
- Commercial Unimproved Land;
- Commercial Improved 1 Land;
- Commercial Improved 2 Land;
- Commercial Improved 3 Land;
- Industrial Unimproved Land;
- Industrial Improved 1 Land;
- Industrial Improved 2 Land;
- Industrial Improved 3 Land;

Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each of the differential rate are contained in Appendix C Statutory Disclosures (pg 82).

## Part 8: Rating Strategy

Under the *Cultural and Recreational Land Act 1963*, provision is made for a Council to grant a rating concession to any 'recreational lands' which meet the test of being 'rateable land' under the Act.

Rateable outdoor recreational lands developed primarily for regional use as evidenced by paid administrative support and/or commercial business dealings in their operation or management will be granted a rating concession under the provisions of the *Cultural and Recreational Land Act 1963*.

Such rateable land is described below:

Property Location	Ratepayer Name
71 Gowrie Street TATURA	Hilltop Golf and Country Club
160-200 Ross Street TATURA	Tatura and Shepparton Racing Club
7580 Goulburn Valley Highway KIALLA	Shepparton Trotting Club
2 Fairway Drive MOORoopna	Mooroopna Golf Club Inc
15 Golf Drive SHEPPARTON	Shepparton Golf Club Inc
55 Rudd Road SHEPPARTON	Shepparton Golf Club Inc
7582 Goulburn Valley Highway KIALLA	Shepparton Greyhound Racing Club

Outdoor recreational facilities that predominantly have a local community focus or use, minimal level of business activity and voluntary administration will not be required to make a contribution in lieu of rates under the provisions of the *Cultural and Recreational Land Act 1963*.

The Council has also applied a municipal charge and a range of kerbside waste collection service charges as allowed under the *Local Government Act 1989* detailed below:

- 240L Waste/Recyclables Service;
- 120L Waste/Recyclables Service;
- 80L Waste/Recyclables Service;
- 120L or 240L Recyclables Only Service; and
- 120L or 240L Green Organic Waste Service.

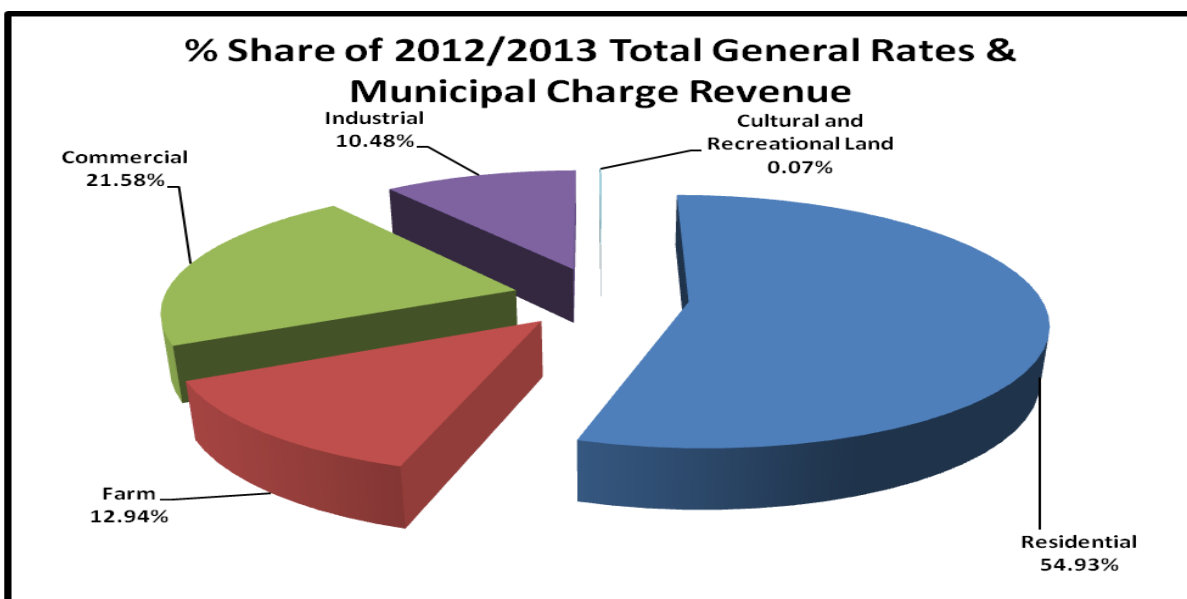
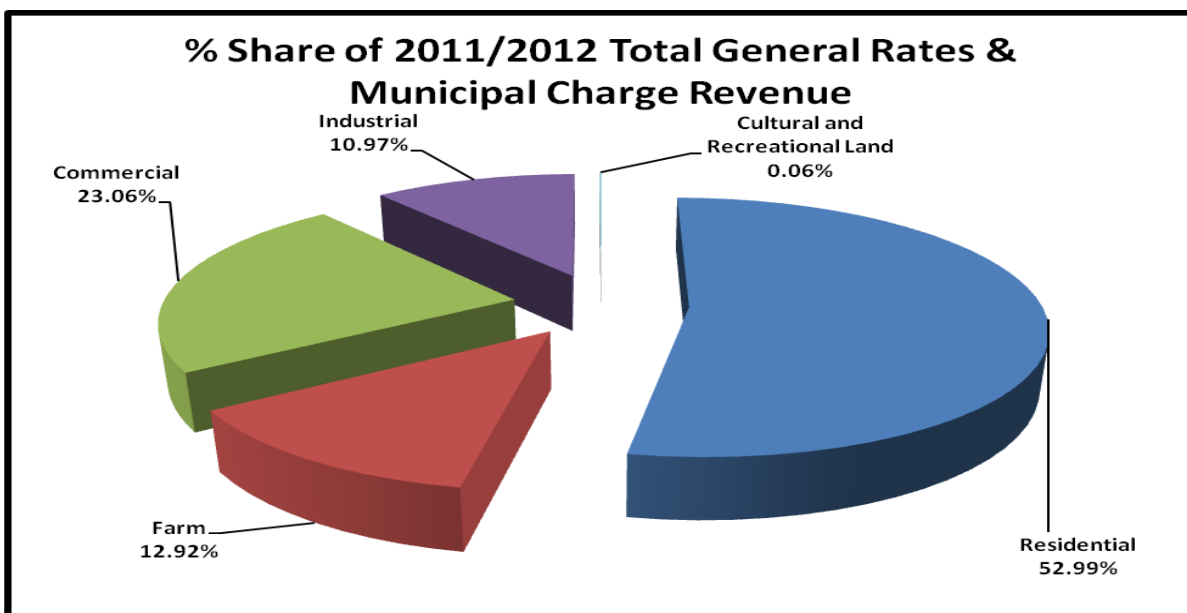


## Part 8: Rating Strategy

Outlined below are the 2011/2012 percentage contributions levels paid by ratepayers of the major property categories (MPCs), in respect of general rates and municipal charges, along with the proposed 2012/2013 percentage contributions.

The charts show the proposed changes to the percentage contribution levels for the major property categories (MPCs). The charts do not include charges for waste, recyclables and green organic services as these are based on a user pays contribution.

However, they do reflect the redistribution of the resultant increase in municipal charge revenue for residential properties to decrease the percentage contribution towards total general rates and municipal charge revenue of commercial and industrial improved properties.



## Part 8: Rating Strategy

### 8.4.1 Increases in differential rates in the dollar

The following tables summarises the rates to be made for the 2012/2013 year. A more detailed analysis of the rates to be raised is contained in Appendix C Statutory Disclosures (pg 82).

Differential Rate Type	Cents in/\$ CIV 2011/2012	Cents in/\$ CIV 2012/2013	Change (%)
Residential Improved and Unimproved Land	0.0037798	0.00384340	1.68
Farm Land	0.0037798	0.00383940	1.58
Commercial Unimproved Land	0.0054612	0.00539040	(1.30)
Commercial Improved 1 Land*	0.0116975	0.01156310	(1.15)
Commercial Improved 2 Land	0.0110531	0.01168960	5.76
Commercial Improved 3 Land	0.0089392	0.00909690	1.76
Industrial Unimproved Land	0.0063536	0.00649550	2.23
Industrial Improved 1 Land*	0.0103028	0.01025780	(0.44)
Industrial Improved 2 Land	0.0111664	0.01274130	14.10
Industrial Improved 3 Land	0.0087165	0.00858440	(1.52)
Cultural and Recreational Land	0.0026639	0.00279990	5.11

(\*Note – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

### 8.4.2 Increase in municipal charge

Municipal Charge	Charge per property 2011/2012 (\$)	Charge per property 2012/2013 (\$)	Change (\$)	Change (%)
Municipal Charge	164.00	214.00	50.00	30.49

The 2012/2013 Rating Strategy proposes that the municipal charge be increased by \$50.00 on all properties.

The municipal charge is levied on all rateable properties and is used to cover some of the Council's corporate and governance administration costs.

Where a Single Farm Enterprise is conducted over several properties, an exemption can be applied for and only one municipal charge is payable for that enterprise.

The total revenue raised from the municipal charge cannot be more than 20 per cent of the total revenues raised from the combination of general rates and municipal charges. The proposed change to the municipal charge will increase the level of the total municipal charge revenue as a portion of the total revenues from general rates and municipal charges from approximately 9.95 per cent to almost 12.45 per cent.

## Part 8: Rating Strategy

### 8.4.3 Service charges

Service Charge	Charge per service 2011/2012 (\$)	Charge per service 2012/2013 (\$)	Change (\$)	Change (%)
240L Waste/Recyclables Service**	334.00	334.00	0.00	0.00
120L Waste/Recyclables Service**	202.00	202.00	0.00	0.00
80L Waste/Recyclables Service**	152.00	152.00	0.00	0.00
120L or 240L Recyclables Only Service**	71.00	71.00	0.00	0.00
120L or 240L Green Organic Waste Service**	71.00	71.00	0.00	0.00

(\*\*Note – Service Charges shown above do not include GST which applies to all service charges that are levied against non-residential or non-rural properties.)

Kerbside waste collection services are provided in urban areas and rural areas abutting the sealed road network. The charge for a waste/recyclables service is compulsory for all residential properties in urban areas (whether or not the service is used) and optional in rural areas

The waste service charges account for the various costs associated with the provision of waste management services; including a recycling service, waste disposal and management, development, rehabilitation and operation of the Council's landfills in accordance with Environment Protection Authority License, waste minimization promotion and education, management and administration of the waste, recycling and green organic collection contracts and the provision of a weekly kerbside waste collection service and fortnightly recyclables and organic waste collection services.

The Council provides residents with a range of bin sizes to encourage waste minimization and the above service charges reflect these options.

The Council will again fund increases in the State Government's imposed EPA levy associated with the disposal of waste into landfill. Unfortunately the Council will need to pass these increases onto residents.

## Part 8: Rating Strategy

### 8.4.4 Overall increases in total rates and charges

Description	Total Annualised Rates and Charges 2011/2012* (\$)	Total Rates and Charges 2012/2013 (\$)	Change (%)
Residential Improved and Unimproved Land	30,659,083	32,740,409	6.79
Farm Land	6,545,238	6,837,338	4.46
Commercial Unimproved Land	197,805	209,860	6.09
Commercial Improved 1 Land**	9,834,173	9,585,241	(2.53)
Commercial Improved 2 Land	605,806	607,651	0.30
Commercial Improved 3 Land	541,894	538,729	(0.58)
Industrial Unimproved Land	213,238	226,264	6.11
Industrial Improved 1 Land**	3,611,145	3,586,692	(0.68)
Industrial Improved 2 Land	1,242,608	1,247,818	0.42
Industrial Improved 3 Land	185,340	183,084	(1.22)
Cultural and Recreational Land	33,913	35,784	5.52
Non-Rateable Land (Service charges only)	219,790	219,790	0.00
<b>Totals</b>	<b>53,890,033</b>	<b>56,018,660</b>	<b>3.95</b>

(\*Note 1 – Rates and charges for 2011/2012 have been adjusted for supplementary rates received during the year on a full year rate or **annualised** basis. (i.e. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period))

(\*\*Note 2 – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

### 8.5 Requirements for the payment of rates and charges

#### 8.5.1 Rate payment dates

Rates are a charge on the property and the Council will allow them to be paid in one of the following ways:

- **By lump sum with a discount for early payment**
  - Lump sum payments in full made on or before 24 September 2012 which will entitle ratepayers to receive a discount of 1.50 per cent on the total rates and charges raised for the 2012/2013 rating year; or
- **By lump sum with no discount**
  - Lump sum payments (excludes discounted early payments) made on or before 15 February 2013 (i.e. the date fixed by the Minister by notice published in the Government Gazette); or

## Part 8: Rating Strategy

### • By four installments

- Payments must be made on or before the following dates fixed by the Minister by notice published in the Government Gazette:
  - **1<sup>st</sup> Installment** – due by 30 September 2012
  - **2<sup>nd</sup> Installment** – due by 30 November 2012
  - **3<sup>rd</sup> Installment** – due by 28 February 2013
  - **4<sup>th</sup> Installment** – due by 31 May 2013
- To be eligible to pay by four installments, the amount of the first installment must be paid by 30 September 2012. Payments made after that date will not be eligible for the installment plan and will be treated as part payment only, with the balance to be paid in full by 15 February 2013.
- The first installment is an amount as near as possible to ¼ of the current rates and charges plus any arrears carried forward from previous rating years.

### 8.5.2 Payment difficulties

Ratepayers who are experiencing difficulties in paying their rates should contact the Council immediately to discuss an alternative payment arrangement. These enquiries are treated confidentially and will help prevent costly legal action for recovery of overdue rates from commencing.

Interest will still be charged on overdue rates and charges not paid by their respective due dates.

### 8.5.3 Interest on late payments

In accordance with section 172 of the *Local Government Act 1989*, the Council will charge interest on late payments which have not been paid by the required lump sum payment date or installment dates.

The current penalty interest rate fixed by the Attorney-General under section 2 of the *Penalty Interest Rates Act 1983* is 10.5 per cent per annum, effective on and from 1 February 2010. The last review of the Penalty Interest Rate was made in June 2011. The rate was not altered.

The penalty interest for 2012/2013 will be calculated at the interest rate fixed by the Attorney-General on the first day of July immediately before the due date for payment.

In the case of ratepayers who choose to make a **lump sum annual payment** and fail to clear their account in full on or before the due date of 15 February 2013, interest will be calculated on the balance remaining after the due date until the account is paid in full. Under legislation, interest in this instance is charged from the date that the rates were declared until the account is cleared. *This means that, if the rates were declared on 1 July 2012 and the account is not paid until 16 February 2013, interest will be calculated for 231 days, even though the payment is made one day after the payment due date.*

In the case of ratepayers who choose to make payments by **four installments** and fail to clear their installment accounts on or before the relevant due dates, interest will be calculated on the balance remaining after the due date until the account is paid in full. Under legislation, interest in this instance is charged from the date that the installment was due until the account is cleared.

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### 8.5.4 Pensioner rate concessions

A pensioner concession for eligible concession card holders will provide a 50 per cent discount off council rates up to a maximum amount set by the State Government. For 2012/2013, the maximum rate concession cap will be \$198.00 which is approximately a 2.5 per cent increase from 2011/2012.

To be eligible for a pensioner concession, pensioners must hold at least one of the following concession cards:

- Pensioner Concession Card; or
- Gold Card issued by the Department of Veteran Affairs (DVA)
  - DVA Gold War Widow (WW); or
  - DVA Gold Totally/Permanently Incapacitated Veteran (TPI).

The concession is only available for the pensioner's principal place of residence which is listed on their concession card.

Health Care cardholders are not eligible to receive a concession on Council rates and charges.

### 8.5.5 Rate rebate for covenanted areas

Trust for Nature is a non-profit independent organization working to assist private landowners to protect the native habitat on their property. Trust for Nature's covenanting program falls under the *Victorian Conservation Trust Act 1972*.

A conservation covenant is a permanent, legally-binding agreement placed on a property's title to ensure native vegetation on the property is protected forever. The agreement is voluntary and negotiated between Trust for Nature and each individual landholder.

In partnership with the Trust for Nature and the Natural Heritage Trust, the Council is offering a rate rebate to landholders with a conservation covenant.

A rebate of up to \$20 per hectare is available. The total rebate will depend on the rated value of the covenanted area with a minimum rebate of \$100 and a maximum rebate of \$1,000 per landholder.

Landowners that have native pastures bush or swamps on their land are encouraged to apply for a conservation covenant with the Trust for Nature. Once the covenant has been registered, the ratepayer will automatically receive a rate rebate.

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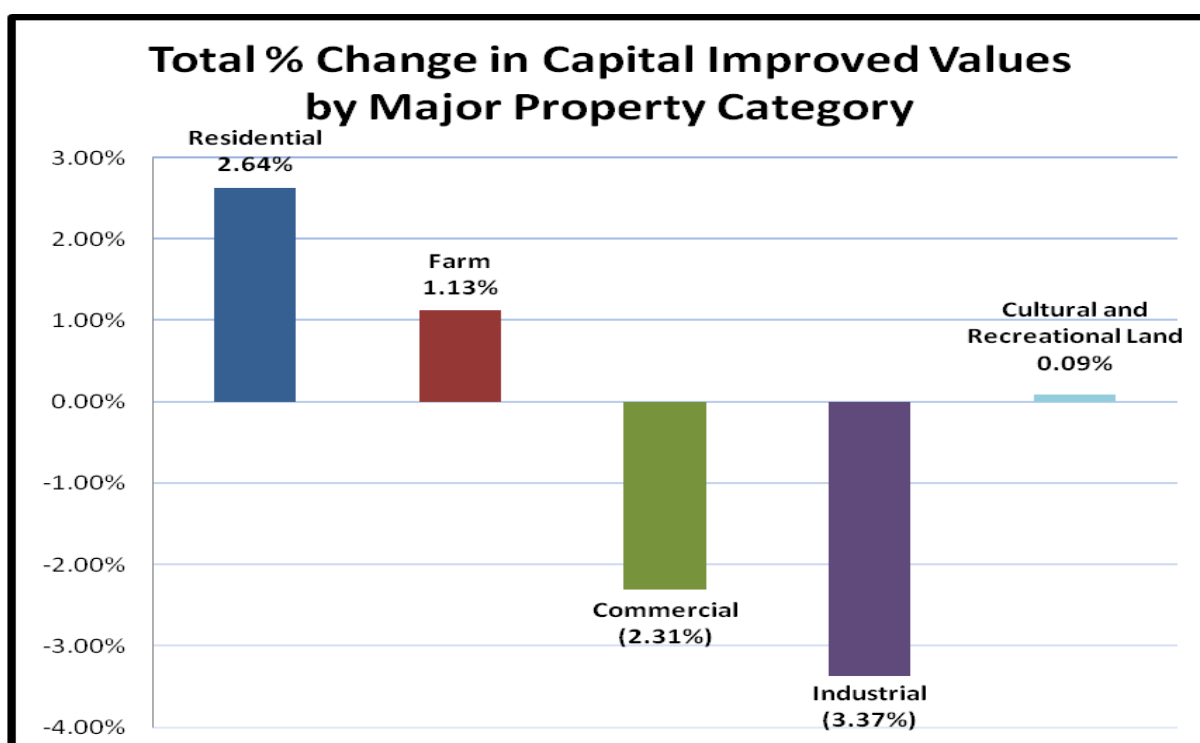
### 8.6 General revaluation of properties

The Council is required to revalue all properties within the municipality every two years. A revaluation of all properties was completed in 2012 and will apply from 1 July 2012 for use in both the 2012/2013 and 2013/2014 rating years.

A revaluation is conducted by qualified valuers and updates the rating valuation of all properties in the municipality to a more current level of value date, in order that rates levied are more closely based on prevailing market conditions. Therefore, undertaking a general valuation on a regular basis is a fundamental requirement for the maintenance of rating equity.

All properties in the municipality – and across Victoria – have been valued as at the common date of 1 January 2012.

The following chart summarises the rateable valuation (CIV) changes between the 2010 and 2012 general revaluation based on major property categories (MPCs).



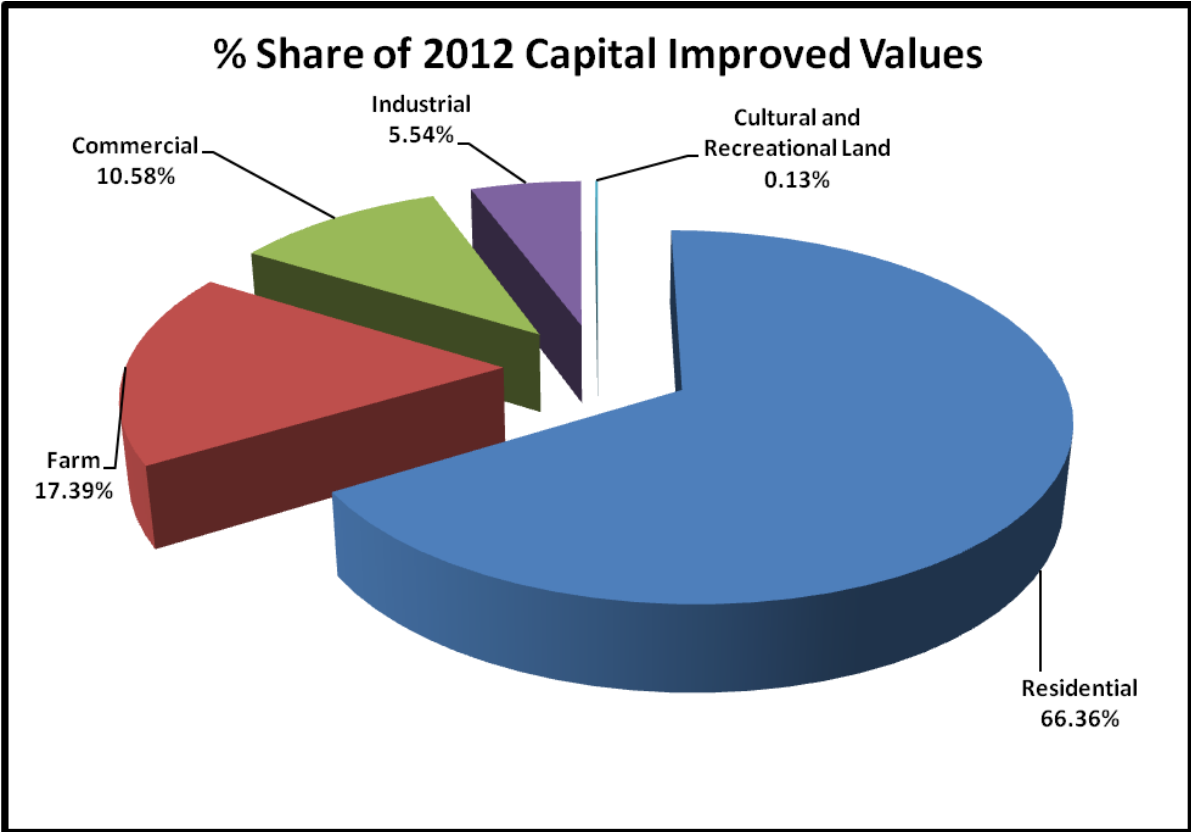
Increased property values do not increase the amount of money a council collects in rates – it redistributes the amount of rates paid between individual properties. Some ratepayers will pay more and some less, depending on the new value of their property relative to other properties in the municipality.

While the property valuation and rating process is the responsibility of local government, the Valuer-General Victoria (VGV) independently oversees this process to ensure statutory requirements and best practices standards have been met.

Ratepayers have rights under the *Valuation of Land Act 1960* to object to the valuation of their property.

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**Rating Strategy**

Outlined below is the percentage breakdown of the major property categories (MPCs), in respect of rateable valuations (CIV) for the 2012/2013 rating year:





## Part 9: Other Strategies

This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan (SRP) and the Long Term Financial Plan including borrowings and infrastructure.

### 9.1 Borrowing Strategy

Council's long term borrowing strategy focuses on reaching a debt position that provides future flexibility to use loan funds, without unduly exposing Council to a high debt burden. A key assumption of the long term financial plan is that Council endeavors to remain below a target debt level of 40 per cent of total own source revenue (which excludes grants). This is a measure created and recommended by the Victorian Auditor General's Office.

While projects which provide a financial return enabling the repayment of debt will be given consideration for borrowing, Council will also consider funding projects which have sufficient community benefit to justify the raising of debt. For the 2012/2013 year, Council is not proposing any new borrowings, rather Council will utilise \$2 million of its own reserve funds to partially fund the proposed \$35.06 million capital works program.

The availability of reserve funds is due to changes made by the government in February 2012 to the Long Service Leave (LSL) regulations which no longer require local governments to hold funds to cover all LSL entitlements relating to long serving employees. Council has approximately \$5.3 million held in reserve in 2011/2012 and has taken an approach to utilise a large portion of these funds in an effort to minimise borrowings. Council will maintain \$1.3 million in a LSL reserve to ensure there remains adequate coverage should it be required if a number of long serving employees resigned. A further \$2 million will be used for delivering projects from 2011/2012 which will result in reduced borrowings in June 2012 of \$3 million (instead of \$5 million). It is then proposed to use the remaining \$2 million to partially fund 2012/2013 capital works projects.

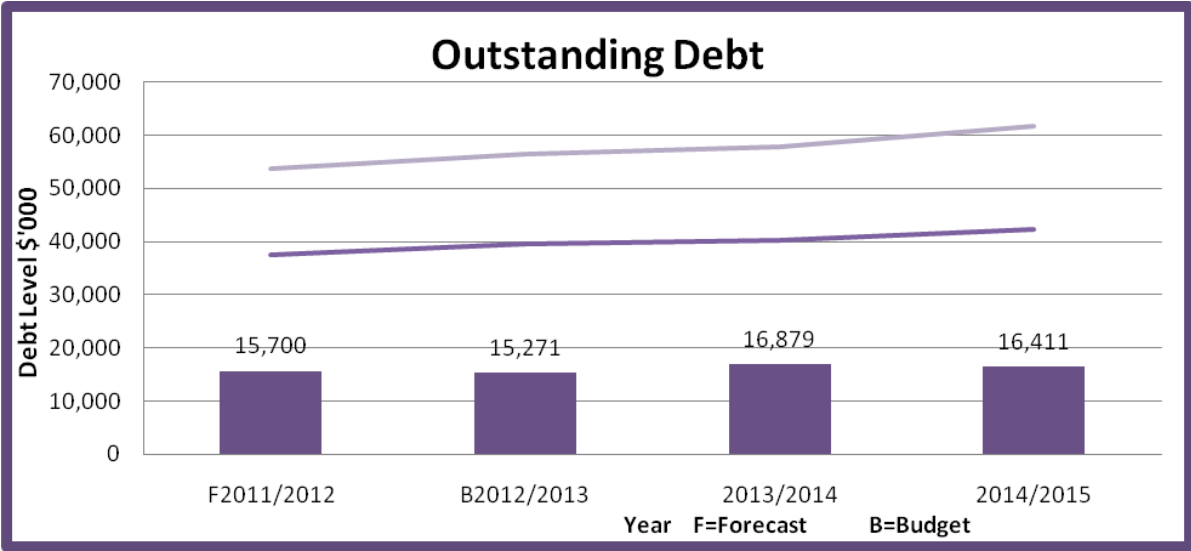
The following table sets out the Council's loan principal and interest repayment schedule for the next four years.

Year	New Borrowings \$'000	Loan Principal Paid \$'000	Loan Interest Paid \$'000	Balance 30 June \$'000	Indebtedness Ratio **
2011/2012	3,000	283	1,075	15,700	17.08%
<b>2012/2013</b>	<b>0</b>	<b>362</b>	<b>1,330</b>	<b>15,338</b>	<b>16.29%</b>
2013/2014	2,000	392	1,259	16,946	16.67%
2014/2015	0	468	1,385	16,478	15.53%
2015/2016	0	508	1,345	15,970	14.42%

\*\* Indebtedness ratio is a measure which provides a comparison of non-current liabilities (mainly comprising borrowings) to own sourced revenue. The Victorian Auditor General Office places any percentage below 40 as a low risk with no audit concern.

**Part 9:  
 Other Strategies**

The following graph represents the Council’s outstanding borrowings as at 30 June 2012, together with expected balances to 30 June 2016.



## Part 9: Other Strategies

### 9.2 Infrastructure Strategy

#### 9.2.1 Strategy Development

The Asset Management Policy and the Asset Management Strategy were originally adopted by Council on 6 April 2004 and the current versions were adopted by Council again on 21 December 2010.

The second review was undertaken due to significant organisational changes and the significant progress made toward achieving many of the recommendations contained within the Asset Management Strategy as well the efflux of time.

The Asset Management Policy sets out the following commitments with regards to the management and care of the Council's infrastructure.

- Financial sustainability
- Utilisation of technological advances
- Integrated planning approach
- Implementation of best practice
- Improvements in maintenance and rehabilitation practices
- Regular consultation
- Preparation of *Asset Management Strategy* and asset management plans for each category of asset.

The principals within the Council's *Asset Management Strategy* include:

- Identification of clear linkages between the *Asset Management Strategy*, the Council Plan and the Greater Shepparton 2030 Strategy
- Council's legislative requirements with regard to asset management are known and documented
- Actions have been identified which will result in the compliance with and delivery of the commitment within the Asset Management Policy
- Asset condition is identified and level of service considered
- Gap analysis is being undertaken
- A complete set of Asset Management Plans are produced for all asset categories.

The following Asset Management Plans were adopted by Council on 20 December 2011

- Transportation
- Buildings
- Urban Drainage
- Sports and Recreation
- Parks and Open Space
- Fleet and Plant
- Aquatics

## Part 9: Other Strategies

The Asset Management Plans show that for the assets covered by the AMP's the funding levels for renewal capital expenditures are adequate in the short term.

The annual budget process sees the updating of the Council's 10 year capital works program in the 'PowerBudget' system. With the knowledge of the Asset Management Policy and strategy, all projects have been documented and evaluated. The documentation includes project plans.

The Asset Management Policy and the Asset Management Strategy include provisions for the assessment of risk of the critical assets owned by Council. Each of the AMP's has a section dealing with risk management which considers the impact of the failure of critical assets owned by Council and then considers what actions can be taken to eliminate or reduce this risk.

A key objective of the infrastructure strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

A measure of Council's performance in respect to infrastructure management is the sustainability index. This is the portion of the total asset value consumed (equivalent to annual depreciation charge), compared to the amount spent in preserving the asset on an annual basis. A value of 100 per cent or greater is the desired target for long term financial planning.

The Council decided to target a renewal spend of to meet 100 per cent, however financial constraints has seen the Council maintain the renewal spend and meet funding equal to 90 per cent of asset consumption in the future. The average annual asset consumption was reviewed in February 2012, based on the work undertaken with the STEP program. The Council's ten year capital works program has been developed allowing to achieve an asset renewal spend equal to 100 per cent of based on asset condition.

Key messages in asset management include:

- Capital works program 2012/2013 proposes a total of \$16.45 million funding on renewal works (including capital carry forwards \$17.56 million)
- Council has been working hard to improve its approach to asset management and is close to completion of the implementation of a sophisticated asset management system
- Council remains committed to replacing and renewing existing assets prior to building new assets, ensuring that assets continue to deliver service to the community
- Depreciation has been used as a guide for funding renewal and replacement. Council has been funding over the past few years 90 per cent of depreciation
- With the introduction of a new asset management system Council is moving from depreciation as a guide to a condition based approach. This is where the condition of the asset is regularly assessed and at a point renewed or replaced and is driven by the communities demand and subsequent wear and tear of the asset.

## **Appendices**

- A – Budgeted Standard Statements**
- B – Cash Income Statement**
- C – Statutory Disclosures**
- D – Capital Works Program**
- E – Key Strategic Activities**
- F – Schedule of Fees and Charges**
- G – Amendments to the 2012/2013 Budget**

## **Appendix A: Budgeted Standard Statements**

This appendix presents information in regard to the budgeted Standard Statements.

At the end of the financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Standard Statements and provide an explanation of significant variances. The Standard Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective particularly for those users who do not have a financial background.

Appendix A includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement

## Appendix A: Budgeted Standard Statements

### Budgeted Standard Income Statement For the year ending 30 June 2013

	Forecast Actual 2011/2012 \$'000	Budget 2012/2013 \$'000	Variance \$'000
<b>Revenues from operating activities</b>			
Rates and Charges	53,780	56,411	2,631
Operating grants and contributions	24,965	15,909	(9,056)
User Charges	12,730	14,298	1,568
Statutory Fees	2,382	2,445	63
Other	2,732	2,181	(551)
Parking Fees and Fines	1,915	1,984	69
Rent	688	591	(97)
<b>Total Operating Revenue</b>	<b>99,192</b>	<b>93,819</b>	<b>(5,373)</b>
<b>Expenses from operating activities</b>			
Employee Benefits	35,635	38,101	2,466
Materials and Consumables	27,841	26,623	(1,218)
External Contracts	10,457	10,060	(397)
Utilities	2,356	2,707	351
Borrowing Costs	1,075	1,330	255
Depreciation and amortisation	18,651	17,649*	(1,002)
<b>Total Operating Expenses</b>	<b>96,015</b>	<b>96,470</b>	<b>455</b>
<b>UNDERLYING OPERATING RESULT</b>	<b>3,177</b>	<b>(2,651)</b>	<b>455</b>
<b>Non-operating Income and Expenditure</b>			
Proceeds on disposal of Assets	1,539	345	(1,194)
Capital Grants and Contributions	7,730	5,475	(2,255)
Assets sold (WDV)	(184)	(358)*	(174)
Contributed Assets	3,000	3,000*	0
<b>ACCOUNTING SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>15,262</b>	<b>5,811*</b>	<b>(9,451)</b>

\* The note references are provided for ease of reading the Cash Income Statement on page 81

NB: The amount indicated for Rates and Charges income includes an estimate of income from supplementary rates (i.e. properties newly subdivided or improved upon during the year) and therefore doesn't balance as a 3.95 per cent increase between the two years. Appendix B includes the full details surrounding the declaration of Rates and Charges.

## Appendix A: Budgeted Standard Statements

### Budgeted Standard Balance Sheet For the year ending 30 June 2013

Ref	Forecast Actual 2011/2012 \$'000	Budget 2012/2013 \$'000	Variance \$'000
<b><u>ASSETS: CURRENT</u></b>			
	1,000	1,000	0
	6,000	6,000	0
	33,542	22,626*	(10,916)
	74	500	426
<b>Total Current Asset</b>	<b>40,616</b>	<b>30,126</b>	<b>(10,490)</b>
<b><u>NON CURRENT ASSETS</u></b>			
	651,297	667,662	16,365
	1,371	1,371	0
<b>Total Non Current Assets</b>	<b>652,668</b>	<b>669,159</b>	<b>16,365</b>
<b>TOTAL ASSETS</b>			
	<b>693,284</b>	<b>699,159</b>	<b>5,875</b>
<b><u>LIABILITIES: CURRENT</u></b>			
	8,160	8,236	76
	200	100	(100)
	2,100	2,000	(100)
	7,500	7,900	400
	220	220	0
<b>Total Current Liabilities</b>	<b>18,180</b>	<b>18,456</b>	<b>276</b>
<b><u>NON CURRENT LIABILITIES</u></b>			
	200	200	0
	750	800	50
	15,500	15,238	(262)
<b>Total Non Current Liabilities</b>	<b>16,450</b>	<b>16,238</b>	<b>(212)</b>
<b>TOTAL LIABILITIES</b>			
	<b>34,630</b>	<b>34,694</b>	<b>64</b>
<b>NET ASSETS</b>			
	<b>658,654</b>	<b>664,465</b>	<b>5,811</b>
<b><u>REPRESENTED BY:</u></b>			
	298,533	304,344	5,811
	360,121	360,121	0
<b>TOTAL EQUITY</b>	<b>658,654</b>	<b>664,465</b>	<b>5,811</b>

\* The note references are provided for ease of reading the Cash Income Statement on page 81



## Appendix A: Budgeted Standard Statements

### Budgeted Standard Cash Flow Statement For the year ending 30 June 2013

	Ref	Forecast Actual 2011/2012 \$'000	Budget 2012/2013 \$'000	Variance \$'000
<b>Cash flows from operating activities</b>				
Receipts from customers		72,580	71,071	(1,509)
Payments to suppliers		(76,290)	(77,491)	(1,201)
Net cash inflow (outflow) from customers/suppliers		<b>(3,710)</b>	<b>(6,420)</b>	<b>(2,710)</b>
Interest received		1,647	1,598	(49)
Government receipts		32,695	26,625	(6,070)
Interest paid		(1,075)	(1,330)	(255)
<b>Net cash inflow (outflow) from operating activities</b>	<b>5.1.1</b>	<b>29,557</b>	<b>20,473</b>	<b>(9,084)</b>
<b>Cash flows from investing activities</b>				
Proceeds from sale of property, plant and equipment, infrastructure		1,539	345	(1,194)
Payments for property, plant and equipment, infrastructure		(27,842)	(31,372)	(3,530)
<b>Net cash inflow (outflow) from investing activities</b>	<b>5.1.2</b>	<b>(26,303)</b>	<b>(31,027)</b>	<b>(4,724)</b>
<b>Cash flows from financing activities</b>				
Proceeds from interest bearing loans and borrowings		3,000	0	(3,000)
Repayment of interest bearing loans and borrowings		(283)	(362)*	(79)
<b>Net cash inflow (outflow) from financing activities</b>	<b>5.1.3</b>	<b>2,717</b>	<b>(362)</b>	<b>(3,079)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>		5,971	(10,916)	(16,887)
Cash and cash equivalents at the beginning of the year		28,571	34,542	5,971
<b>Cash and cash equivalents at the end of the year</b>	<b>5.1.4</b>	<b>34,542</b>	<b>23,626</b>	<b>(10,916)</b>

\* The note references are provided for ease of reading the Cash Income Statement on page 81

## Appendix A: Budgeted Standard Statements

### Budgeted Standard Capital Works Statement For the four year ending 30 June 2013

Capital Works Areas	Forecast Actual 2011/2012 \$'000	Budget 2012/2013 \$'000	Variance \$'000
Roads	11,065	12,778	1,713
Drains	3,280	4,159	879
Open space	1,215	4,233	3,018
Buildings	2,764	2,676	(88)
Plant, equipment and other	4,731	3,092	(1,639)
Waste Management	1,670	2,658	988
Other	3,117	1,726	(1,391)
<b>Total capital works</b>	<b>27,842</b>	<b>31,372*</b>	<b>3,530</b>
<b>Represented by:</b>			
Renewal	13,263	17,558	4,295
Upgrade/expansion	4,688	6,053	1,365
New assets	9,891	7,761	(2,130)
<b>Total capital works</b>	<b>27,842</b>	<b>31,372*</b>	<b>3,530</b>

Property, Plant and Equipment movement reconciliation worksheet	2011/2012 \$'000	2012/2013 \$'000	Variance \$'000
<i>The movement between the previous year and the current year in property, plant and equipment as shown in the Statement of Financial Position links to the net of the following items:</i>			
Total Capital works	27,842	31,372	3,530
Asset revaluation movement	1,500	0	(1,500)
Depreciation and amortization	(18,651)	(17,649)	1,002
Written down value of assets sold	(184)	(358)	(174)
Contributed assets	3,000	3,000	0
<b>Net movement in property, plant and equipment</b>	<b>13,507</b>	<b>16,365</b>	<b>2,858</b>

\* The note references are provided for ease of reading the Cash Income Statement on page 81

## Appendix B: Cash Income Statement

The total changes in the accounting surplus from the income statement reflect a surplus position which is an accrual based accounting position required for compliance with Australian Accounting Standard AASB101 – Presentation of Financial Statements and it should be noted it contains both cash and non cash items. It is important that from an operating level the Council delivers a cash surplus. This is then used towards funding the annual capital works program which is not shown as expenditure on the income statement.

The table below is developed to identify how the surplus on the income statement is reconciled and non-cash items added back to fund the items not in the operating statement, largely capital works. The table reflects that after funding operations, the capital works program and loan repayments, the end cash result for the year is effectively a balance budget position.

### Income Statement Converted to Cash For the year ending 30 June 2013

	Budget 2012/2013 \$'000
<b>UNDERLYING OPERATING RESULT (pg 77)</b>	<b>5,811</b>
<b><u>Less</u> cash costs not included in operating result</b>	
Capital Works Expenditure (pg 80)	31,372
Loan Repayments (principal) (pg 71)	362
Transfer from reserves (transfers to and from reserves form part of the	(15,039)
Transfer to reserves investment balance on pg 78)	4,121
<b>Sub Total</b>	<b>20,816</b>
<b><u>Plus</u> non cash costs included in operating result</b>	
Depreciation (pg 77)	17,649
Assets sold (WDV) (pg 77)	358
Contributed assets (pg 77)	(3,000)
<b>Sub Total</b>	<b>15,007</b>
<b>CASH SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>2</b>

## Appendix C: Statutory Disclosures

This appendix presents information required pursuant to the Act and the Regulations to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and Charges
- Differential Rates

### 1. Borrowings

	2011/2012 \$'000	2012/2013 \$'000
New borrowings (other than refinancing)	3,000	0,000
Debt redemption	283	362

### 2. Rates and Charges

#### 2.1 The proposed rate in the dollar for each type of rate to be levied

Type of Property	2011/2012 Cents/\$CIV	2012/2013 Cents/\$CIV
Residential Improved and Unimproved Land	0.0037798	0.0038434
Farm Land	0.0037798	0.0038394
Commercial Unimproved Land	0.0054612	0.0053904
Commercial Improved 1 Land*	0.0116975	0.0115631
Commercial Improved 2 Land	0.0110531	0.0116896
Commercial Improved 3 Land	0.0089392	0.0090969
Industrial Unimproved Land	0.0063536	0.0064955
Industrial Improved 1 Land*	0.0103028	0.0102578
Industrial Improved 2 Land	0.0111664	0.0127413
Industrial Improved 3 Land	0.0087165	0.0085844
Cultural and Recreational Land	0.0026639	0.0027999

(\*Note – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

#### 2.2 The estimated amount to be raised by each type of rate to be levied

Type of Property	2011/2012* \$	2012/2013 \$
Residential Improved and Unimproved Land	21,068,119	21,987,246
Farm Land	5,601,760	5,754,160
Commercial Unimproved Land	185,282	194,087
Commercial Improved 1 Land**	9,346,291	9,029,509
Commercial Improved 2 Land	585,151	585,146
Commercial Improved 3 Land	428,104	411,589
Industrial Unimproved Land	198,620	207,646
Industrial Improved 1 Land**	3,445,122	3,394,019
Industrial Improved 2 Land	1,232,223	1,235,983
Industrial Improved 3 Land	156,618	150,012
Cultural and Recreational Land	29,243	30,763

(\*Note 1 – Rates and charges for 2011/2012 have been adjusted for supplementary rates received during the year on a full year rate or **annualised** basis. (i.e. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period))

(\*\*Note 2 – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

## Appendix C: Statutory Disclosures

### 2.3 The estimated total amount to be raised by rates

Type of Property	2011/2012* \$	2012/2013 \$
Total rates to be raised	42,276,533	42,980,160

(\*Note – Rates and charges for 2011/2012 have been based on **annualised** calculation)

### 2.4 The proposed percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year

Type of Property	Percentage Change 2011/2012 %	Percentage Change 2012/2013 %
Residential Improved and Unimproved Land	5.13	1.68
Farm Land	(5.68)	1.58
Commercial Unimproved Land	5.53	(1.30)
Commercial Improved 1 Land*	6.48	(1.15)
Commercial Improved 2 Land	6.36	5.76
Commercial Improved 3 Land	5.78	1.76
Industrial Unimproved Land	5.68	2.23
Industrial Improved 1 Land*	6.48	(0.44)
Industrial Improved 2 Land	6.58	14.10
Industrial Improved 3 Land	7.13	(1.52)
Cultural and Recreational Land	1.21	5.11

(\*Note – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

### 2.5 The number of assessments for each type of rate to be levied, compared to the previous year

Type of Property	2011/2012	2012/2013
Residential Improved and Unimproved Land	22,902	23,244
Farm Land	3,476	3,487
Commercial Unimproved Land	63	65
Commercial Improved 1 Land*	1,351	1,357
Commercial Improved 2 Land	39	37
Commercial Improved 3 Land	268	267
Industrial Unimproved Land	75	80
Industrial Improved 1 Land*	530	533
Industrial Improved 2 Land	27	29
Industrial Improved 3 Land	88	87
Cultural and Recreational Land	7	7
<b>Total number of assessments</b>	<b>28,826</b>	<b>29,193</b>

(\*Note – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

## Appendix C: Statutory Disclosures

- 2.6 The basis of valuation to be used is the Capital Improved Value (CIV)
- 2.7 The estimated total CIV of land in respect of which each type of rate is to be levied, compared with the previous year

Type of Property	2011/2012 \$	2012/2013 \$
Residential Improved and Unimproved Land	5,573,871,300	5,720,780,300
Farm Land	1,482,025,400	1,498,713,400
Commercial Unimproved Land	33,927,000	36,006,000
Commercial Improved 1 Land*	798,999,000	780,890,000
Commercial Improved 2 Land	52,940,000	50,057,000
Commercial Improved 3 Land	47,866,000	45,245,000
Industrial Unimproved Land	31,261,000	31,967,600
Industrial Improved 1 Land*	334,387,000	330,872,000
Industrial Improved 2 Land	110,351,000	97,006,000
Industrial Improved 3 Land	17,968,000	17,475,000
Cultural and Recreational Land	10,977,000	10,987,000
<b>Total estimated CIV of land</b>	<b>8,494,572,700</b>	<b>8,619,999,300</b>

(\*Note – Commercial Improved 1 Land and Industrial Improved 1 Land provide the funding for Shepparton Show Me.)

- 2.8 The proposed unit amount to be levied for each type of charge under section 162 of the Act

Type of Charge	2011/2012 \$	2012/2013 \$
240L Waste / Recyclables Service Charge**	334.00	334.00
120L Waste / Recyclables Service Charge**	202.00	202.00
80L Waste / Recyclables Service Charge**	152.00	152.00
120L or 240L Green Organic Waste Service Charge**	71.00	71.00
120L or 240L Recyclables Only Service Charge**	71.00	71.00
Municipal Charge	164.00	214.00

(\*\*Note – Service Charges shown above do not include GST which applies to all service charges that are levied against non-residential or non-rural properties.)

## Appendix C: Statutory Disclosures

### 2.9 The estimated amounts to be raised for each type of charge to be levied, compared to the previous year

Type of Charge	2011/2012* \$	2012/2013 \$
240L Waste / Recyclables Service Charge	2,735,460	2,735,460
120L Waste / Recyclables Service Charge	1,482,276	1,482,276
80L Waste / Recyclables Service Charge	1,597,976	1,597,976
120L or 240L Green Organic Waste Service Charge	1,109,801	1,109,801
120L or 240L Recyclables Only Service Charge	13,987	13,987
Municipal charge	4,674,000	6,099,000
<b>Total estimated amount to be raised for levied charges</b>	<b>11,613,500</b>	<b>13,038,500</b>

(\*Note – the rates and charges for 2011/2012 have been adjusted for supplementary rates received during the year on a full year rate or **annualised** basis. (i.e. Whilst properties subjected to supplementary rates have received pro-rata rate accounts, the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period))

### 2.10 The estimated total amount to be raised by rates and charges

Type of Charge	2012/2013 \$
2012/2013 Rates and Charges to be declared	56,018,660
Supplementary Rates and Adjustments (estimated)	390,000
<b>Total estimated amount</b>	<b>56,408,660</b>

### 2.11 There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land (e.g. rateable land becomes non-rateable land and vice versa or residential land becomes commercial land and vice versa)

## Appendix C: Statutory Disclosures

### 3. Differential Rates

#### 3.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.38434% (0.0038434 cents in the dollar of CIV) for all rateable Residential Improved and Unimproved Land
- A general rate of 0.38934% (0.0038934 cents in the dollar of CIV) for all rateable Farm Land
- A general rate of 0.53904% (0.0053904 cents in the dollar of CIV) for all rateable Commercial Unimproved Land
- A general rate of 1.15631% (0.0115631 cents in the dollar of CIV) for all rateable Commercial Improved 1 Land
- A general rate of 1.16896% (0.0116896 cents in the dollar of CIV) for all rateable Commercial Improved 2 Land
- A general rate of 0.90969% (0.0090969 cents in the dollar of CIV) for all rateable Commercial Improved 3 Land
- A general rate of 0.64955% (0.0064955 cents in the dollar of CIV) for all rateable Industrial Unimproved Land
- A general rate of 1.02578% (0.0102578 cents in the dollar of CIV) for all rateable Industrial Improved 1 Land
- A general rate of 1.27413% (0.0127413 cents in the dollar of CIV) for all rateable Industrial Improved 2 Land
- A general rate of 0.85844% (0.0085844 cents in the dollar of CIV) for all rateable Industrial Improved 3 Land

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages/cents in the dollar indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.



## Appendix C: Statutory Disclosures

### RESIDENTIAL IMPROVED AND UNIMPROVED LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Farm Land; or
- ii) Commercial Improved 1, 2, and 3 Land; or
- iii) Commercial Unimproved Land; or
- iv) Industrial Improved 1, 2, and 3 Land; or
- v) Industrial Unimproved Land

and is:

- i) used primarily for residential purposes; or
- ii) unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for residential purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.

## Appendix C: Statutory Disclosures

### FARM LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which is "farm land" within the meaning of Section 2(1) of the *Valuation of Land Act 1960*.

**Farm land** means any rateable land-

- (a) that is not less than 2 hectares in area; and
- (b) that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; and
- (c) that is used by a business-
  - (i) that has significant and substantial commercial purpose or character; and
  - (ii) that seeks to make a profit on a continues basis from its activities on the land; and
  - (iii) that is making a profit from its activities on the land, or has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.

## Appendix C: Statutory Disclosures

### COMMERCIAL IMPROVED 1 LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services
4. The promotion of business in urban Shepparton

#### Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 2 and 3 Land; or
- iv) Commercial Unimproved Land; or
- v) Industrial Improved 1, 2, and 3 Land; or
- vi) Industrial Unimproved Land

and is used primarily for, or is capable of use primarily for commercial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Located within the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.

## Appendix C: Statutory Disclosures

### COMMERCIAL IMPROVED 2 LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land with a Capital Improved Value of \$500,000 or more and having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 1 and 3 Land; or
- iv) Commercial Unimproved Land; or
- v) Industrial Improved 1, 2, and 3 Land; or
- vi) Industrial Unimproved Land

and is used primarily for, or is capable of use primarily for commercial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.

## Appendix C: Statutory Disclosures

### COMMERCIAL IMPROVED 3 LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land with a Capital Improved Value of less than \$500,000 and having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 1 and 2 Land; or
- iv) Commercial Unimproved Land; or
- v) Industrial Improved 1, 2, and 3 Land; or
- vi) Industrial Unimproved Land

and is used primarily for, or is capable of use primarily for commercial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.

## Appendix C: Statutory Disclosures

### COMMERCIAL UNIMPROVED LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 1, 2 and 3 Land; or
- iv) Industrial Improved 1, 2, and 3 Land; or
- v) Industrial Unimproved Land

and is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for the sale of goods or services or other commercial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

This category applies to an unimproved class of land only.

## Appendix C: Statutory Disclosures

### INDUSTRIAL IMPROVED 1 LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services
4. The promotion of business in urban Shepparton

#### Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 1, 2 and 3 Land; or
- iv) Commercial Unimproved Land; or
- v) Industrial Improved 2 and 3 Land; or
- vi) Industrial Unimproved Land

and is used primarily for, or is capable of use primarily for industrial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Located within the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.

## Appendix C: Statutory Disclosures

### INDUSTRIAL IMPROVED 2 LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land with a Capital Improved Value of \$500,000 or more and having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 1, 2 and 3 Land; or
- iv) Commercial Unimproved Land; or
- v) Industrial Improved 1 and 3 Land; or
- vi) Industrial Unimproved Land

and is used primarily for, or is capable of use primarily for industrial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.



## Appendix C: Statutory Disclosures

### INDUSTRIAL IMPROVED 3 LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land with a Capital Improved Value of less than \$500,000 and having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 1, 2 and 3 Land; or
- iv) Commercial Unimproved Land; or
- v) Industrial Improved 1 and 2 Land; or
- vi) Industrial Unimproved Land

and is used primarily for, or is capable of use primarily for industrial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Located outside the urban Shepparton location bounded by –

- The Goulburn River to the west
- Wanganui Road and Ford Road to the north, but including the Goulburn Valley Highway to the Barmah-Shepparton Road
- The Shepparton Heavy Vehicle By-Pass to the east, but including Benalla Road to Davies Drive
- River Road to the south

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2012/2013 rating year.

## Appendix C: Statutory Disclosures

### INDUSTRIAL UNIMPROVED LAND

#### Objective:

To ensure that equitable contribution is obtained from general rates in respect of rateable land, as appropriate having regard to land characteristics, to the cost of carrying out the functions of Council, including the cost of:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

#### Types and Classes:

Rateable land having the relevant characteristics described below:

Any land which does not have the characteristics of:

- i) Residential Improved or Unimproved Land; or
- ii) Farm Land; or
- iii) Commercial Improved 1, 2 and 3 Land; or
- iv) Commercial Unimproved Land; or
- v) Industrial Improved 1, 2, and 3 Land

and is unimproved land but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for industrial purposes.

#### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which the Council considers is necessary to achieve the objectives specified above.

#### Geographic Location:

Wherever located within the municipal district.

#### Use of Land:

Any use permitted under the relevant Planning Scheme.

#### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

#### Types of Buildings:

This category applies to an unimproved class of land only.

## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
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### 1. New Capital Works

#### Buildings - NEW

Operations Centre	Operations centre plant shed		55,000	55,000
Recreation and Parks	Shepparton showgrounds multipurpose pavilion work designs		63,600	63,600
Recreation and Parks	Katandra West Hall Consultation		10,000	10,000

#### Buildings - RENEWAL

Public Buildings	Public Halls renewal works		30,000	30,000
Arts and Culture	Eastbank Kitchen renewal works		13,000	13,000
Public Buildings	Building renewal program		951,000	951,000
Aged and Children's Services	Preschool environmental works	20,000	22,000	42,000
Recreation and Parks	Public toilets renewal program		40,000	40,000
Public Buildings	Leased out building renewal		30,000	30,000
Public Buildings	Tallygaroopna Scout Hall		20,000	20,000
Public Buildings	Eastbank building renewal		75,000	75,000

#### Buildings - UPGRADE

Recreation and Parks	Vibert Reserve pavilion development		300,000	300,000
Recreation and Parks	Shepparton stadium works		30,000	30,000
Aquatic Facilities	Aquamoves utility management upgrade		355,000	355,000

<b>TOTAL BUILDING CAPITAL WORKS</b>		<b>20,000</b>	<b>1,994,600</b>	<b>2,014,600</b>
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#### Drainage - NEW

Development Facilities	Kialla Green staged developments		85,000	85,000
Development Facilities	Mooroopna West flood mitigation works		467,000	467,000
Development Facilities	Building Better Regional Cities flood mitigation works	1,810,666		1,810,666
Freight Logistics Centre	Drainage easement		60,000	60,000

#### Drainage - RENEWAL

Drainage	Urban drainage renewal works		730,000	730,000
Drainage	Rural drainage renewal works		331,000	331,000
Recreation and Parks	Central Park waste treatment renewal		150,000	150,000

## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
<b>Drainage - UPGRADE</b>				
Drainage	Tatura Undera road culvert works		220,000	220,000
Drainage	Tatura Park stage 2 drainage works		24,000	24,000
Drainage	Tatura Park stables drainage		76,000	76,000
Drainage	Tatura Park stage 2 drainage works		107,000	107,000
Recreation and Parks	Shepparton showgrounds drainage works		50,000	50,000
<b>TOTAL DRAINAGE CAPITAL WORKS</b>		<b>1,810,666</b>	<b>2,300,000</b>	<b>4,110,666</b>

<b>Open Space - NEW</b>				
Recreation and Parks	Christmas Decorations		72,690	72,690
Recreation and Parks	Archer Street landscaping		60,000	60,000

<b>Open Space - RENEWAL</b>				
Recreation and Parks	Playground renewals		40,000	40,000
Recreation and Parks	Roundabout landscaping program		50,000	50,000
Recreation and Parks	Small town entry program		35,000	35,000
Recreation and Parks	Major street tree replacement program		25,000	25,000
Recreation and Parks	Major Shepparton Entrances landscaping works		100,000	100,000
Plant and Equipment	Outdoor furniture and signage		272,000	272,000
Recreation and Parks	Ferrari Park Playground		50,000	50,000

<b>Open Space - UPGRADE</b>				
Recreation and Parks	Australian Botanic Gardens Shepparton		50,000	50,000
Public Open Space	Kidstown access audit projects		10,000	10,000
Recreation and Parks	Tom Collins Drive – western wall protection works		150,000	150,000
<b>TOTAL OPEN SPACE CAPITAL WORKS</b>		<b>0</b>	<b>914,690</b>	<b>914,690</b>

<b>Other - NEW</b>				
Recreation and Parks	Safety Strategy - CCVT	250,000		250,000
Development Facilities	Land purchase Rumbalara		125,000	125,000

<b>Other - RENEWAL</b>				
Aerodrome	Aerodrome renewal works		17,000	17,000
Saleyards	Saleyards asset renewal program		161,960	161,960
Arts and Culture	Artwork acquisitions		15,450	15,450

## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
<b>Other - UPGRADE</b>				
Saleyards	Saleyards Improvements		260,400	260,400
Arts and Culture	Artwork acquisitions	35,000	15,450	50,450
<b>TOTAL OTHER CAPITAL WORKS</b>		<b>285,000</b>	<b>595,260</b>	<b>880,260</b>

<b>Plant and Equipment - NEW</b>				
Plant and Equipment	Plant Purchases - new		400,000	400,000
Local Roads	Bus shelters urban		40,000	40,000
Plant and Equipment	Information Technology Projects		45,850	45,850
Aquatic Facilities	Aquamoves bike lockers		20,000	20,000

<b>Plant and Equipment - RENEWAL</b>				
Parking Management	Parking Meter renewal program		120,000	120,000
Plant and Equipment	Furniture and equipment renewal		119,000	119,000
Plant and Equipment	Plant Purchases - renewals	300,000	1,300,000	1,600,000
Plant and Equipment	Information Technology Projects		625,000	625,000

<b>Plant and Equipment - UPGRADE</b>				
Plant and Equipment	Information Technology Projects		122,000	122,000
<b>TOTAL PLANT AND EQUIPMENT CAPITAL WORKS</b>		<b>300,000</b>	<b>2,791,850</b>	<b>3,091,850</b>

<b>Recreation - NEW</b>				
Recreation and Parks	Sporting future program		120,000	120,000

<b>Recreation – RENEWAL</b>				
Aquatic Facilities	Aquamoves capital replacement program		10,000	10,000
Aquatic Facilities	Aquamoves cardio equipment		20,000	20,000
Recreation and Parks	Indoor Sports Facilities asset management		20,000	20,000
Aquatic Facilities	Rural pools capital program		30,000	30,000
Recreation and Parks	Court surface management program		15,000	15,000
Recreation and Parks	Tatura Stadium court resurfacing		15,000	15,000
Recreation and Parks	Victoria Park – Shelter and BBQ renewals		180,000	180,000
Recreation and Parks	Irrigation systems renewal program		70,000	70,000
Recreation and Parks	Shepparton sports precinct irrigation renewal works		50,000	50,000

## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
<b>Recreation – RENEWAL cont...</b>				
Recreation and Parks	Park amenity renewal		60,000	60,000
Recreation and Parks	Regional netball complex	160,000	210,000	370,000
Recreation and Parks	Sports pavilions renewals		50,000	50,000
Recreation and Parks	Sports amenity renewals		40,000	40,000
Recreation and Parks	Aquamoves, stadiums, Kidstown renewal works		250,000	250,000
<b>Recreation - UPGRADE</b>				
Public Open Space	Kidstown annual capital works contribution		20,000	20,000
Public Open Space	Kidstown master plan upgrade		30,000	30,000
Recreation and Parks	Shepparton Showgrounds grassed area works		335,000	335,000
Recreation and Parks	Premier soccer facility		1,100,000	1,100,000
<b>TOTAL RECREATION CAPITAL WORKS</b>		<b>160,000</b>	<b>2,625,000</b>	<b>2,785,000</b>

<b>Roads - NEW</b>				
Local Roads	Shared path		50,000	50,000
Development Facilities	Northlinks staged developments		150,000	150,000
Development Facilities	Seven Creeks Estate developments		57,000	57,000
Development Facilities	Boulevard Development		318,569	318,569
Development Facilities	Raftery road footpath works		160,000	160,000
Development Facilities	Connolly Estate development works		545,000	545,000
Development Facilities	Kialla Lakes Bridge works		159,000	159,000
Development Facilities	Mooroopna West Midland Hwy continuation		298,000	298,000
Local Roads	Welsford St zebra crossing		51,000	51,000
Local Roads	Watt Rd bridge report		50,000	50,000
Local Roads	Accessible parking bay install		25,000	25,000
Local Roads	Waverley Avenue pedestrian railway maze	64,000		64,000
Development Facilities	DCP works funding		200,000	200,000
Development Services	CBD Strategy works		20,000	20,000

## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
<b>Roads - RENEWAL</b>				
Parking Management	Carpark renewal		90,800	90,800
Recreation and Parks	Tree planting program		109,400	109,400
Local Roads	Local Roads Final Seals		220,000	220,000
Local Roads	Roads for renewal program		2,566,637	2,566,637
Local Roads	RR Asphalt Overlay	300,000		300,000
Local Roads	RR Bridge Replacement	100,000	10,000	110,000
Local Roads	RR Pavement Rehabilitation	453,000		453,000
Local Roads	RR Rural Reseals	350,000		350,000
Local Roads	RR Urban Reseals	250,000		250,000
Local Roads	Asset Preservation rural reseals		680,000	680,000
Local Roads	Asset Preservation urban reseals		430,000	430,000
Local Roads	Asset Preservation asphalt overlay		500,000	500,000
Local Roads	Asset Preservation gravel resheeting		1,886,000	1,886,000
Local Roads	Asset Preservation kerb and channel		584,000	584,000
Local Roads	Asset Preservation footpath works		640,000	640,000
<b>Roads - UPGRADE</b>				
Local Roads	Pedestrian facilities retrofit to meet DDA requirements		15,000	15,000
Local Roads	Street beautification footpath works	60,000	220,000	280,000
Local Roads	Safe Routes to School		10,000	10,000
Local Roads	Rural intersection upgrade works		25,500	25,500
Local Roads	Auslink blackspot projects	59,000		59,000
Local Roads	Balaclava Rd bicycle lanes	39,000		39,000
Local Roads	Street lighting install		88,500	88,500
Local Roads	Shepparton East duplication works		100,000	100,000
Local Roads	Street lighting retrofit	95,000	95,000	190,000
Local Roads	Traffic management devices		40,000	40,000
Local Roads	Watt Rd safety/flooding investigation		50,000	50,000
Local Roads	Vaughan St precinct bus interchange plans		73,000	73,000
Local Roads	Archer Street flood investigation		25,000	25,000
Local Roads	Kialla Lakes Drive and Archer Street turning lane		77,000	77,000
<b>TOTAL ROADS CAPITAL WORKS</b>		<b>1,770,000</b>	<b>10,619,406</b>	<b>12,389,406</b>

## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
<b>Waste Management - NEW</b>				
Waste Management	Cosgrove land development		90,000	90,000
Waste Management	Purchase of new kerbside waste bins		175,000	175,000
Waste Management	Cosgrove 3 construction planning		10,000	10,000
Waste Management	Cosgrove Landfill 2 Cell 4 construction		80,000	80,000
Waste Management	Cosgrove Landfill 2 Cell 3 cap		300,000	300,000
<b>Waste Management - RENEWAL</b>				
Waste Management	Shepparton Transfer Station major redevelopment		458,500	458,500
<b>Waste Management - UPGRADE</b>				
Waste Management	Minor works Shepparton Transfer Station		24,000	24,000
Waste Management	Shepparton Transfer Station major redevelopment		1,241,500	1,241,500
<b>TOTAL WASTE MANAGEMENT CAPITAL WORKS</b>		<b>0</b>	<b>2,379,000</b>	<b>2,379,000</b>
<b>TOTAL NEW WORKS FOR 2012/2013</b>		<b>4,345,666</b>	<b>24,219,806</b>	<b>28,565,472</b>



## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
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### 2. Carried Forward Capital Works

Recreation - NEW				
Recreation and Parks	Sporting future program		50,000	50,000

Recreation - NEW				
Recreation and Parks	Stuart Reserve		90,000	90,000
<b>TOTAL RECREATION CARRIED FORWARD</b>		<b>0</b>	<b>140,000</b>	<b>140,000</b>

Buildings - NEW				
Development Services	Shepparton Showgrounds Redevelopment		20,000	20,000

Buildings - RENEWAL				
Children's Services	Preschool environmental works		40,000	40,000
Recreation and Parks	Kidstown miniature train renewal		29,000	29,000
Children's Services	Isobel Pearce Extension		154,000	154,000
Aged and Disability Services	Senior Citizens Upgrade		153,000	153,000

Buildings - UPGRADE				
Recreation and Parks	Vibert Reserve Community Recreation Reserve Pavilion Development		265,000	265,000
<b>TOTAL BUILDINGS CARRIED FORWARD</b>		<b>0</b>	<b>661,000</b>	<b>661,000</b>

Drainage - UPGRADE				
Environmental Management	Tatura Flood Mitigation		48,000	48,000
<b>TOTAL DRAINAGE CARRIED FORWARD</b>		<b>0</b>	<b>48,000</b>	<b>48,000</b>

Open Space - NEW				
Development Services	The Channels Estate		67,000	67,000
Development Services	Aquamoves Emergency System		20,000	20,000

Open Space - RENEWAL				
Recreation and Parks	Playground renewals		13,000	13,000
Recreation and Parks	Australian Botanical Gardens		22,000	22,000
Recreation and Parks	Town Entry Program		32,000	32,000
Recreation and Parks	Tree Renewal – Major Streets		29,000	29,000
Recreation and Parks	Shepparton Town Entries		165,000	165,000
Recreation and Parks	Victoria Park – Aquamoves landscaping		96,000	96,000
<b>TOTAL OPEN SPACE CARRIED FORWARD</b>		<b>0</b>	<b>444,000</b>	<b>444,000</b>

## Appendix D: Capital Works Program

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
<b>Other - NEW</b>				
Development Services	GV Fright Hub Stage 1		320,000	320,000
Local Roads	Safety Strategy	186,000		186,000
Arts and Culture	Artwork Acquisition		10,000	10,000
Development Services	Land Purchases		330,000	330,000
<b>TOTAL OTHER CARRIED FORWARD</b>		<b>186,000</b>	<b>660,000</b>	<b>846,000</b>
<b>Roads - NEW</b>				
Local Roads	Kialla Lakes Bridge Design		39,000	39,000
Development Services	Hassett Street		46,000	46,000
Development Facilities	North Corridor DCP – Collector Road Widening		20,000	20,000
<b>Roads - RENEWAL</b>				
Local Roads	Raftery Road Reconstruction		284,000	284,000
<b>TOTAL ROADS CARRIED FORWARD</b>		<b>0</b>	<b>389,000</b>	<b>389,000</b>
<b>Waste Management – NEW</b>				
Waste Management	Cosgrove 3 Purchase		106,000	106,000
Waste Management	Cosgrove Landfill 2		60,000	60,000
<b>Waste Management - UPGRADE</b>				
Waste Management	Minor Development Shepparton Transfer Station		113,000	113,000
<b>TOTAL WASTE MANAGEMENT CARRIED FORWARD</b>		<b>0</b>	<b>279,000</b>	<b>279,000</b>
<b>TOTAL CARRIED FORWARD WORKS FROM 2011/2012</b>		<b>186,000</b>	<b>2,621,000</b>	<b>2,807,000</b>

### 3. Summary

Program Area	Project Title	Externally Funded	Internally Funded	Total Project Cost
Asset - Renewal		1,933,000	15,729,747	17,662,747
Asset - New		2,310,666	4,809,859	7,120,525
Asset - Upgrade		288,000	6,271,200	6,559,200
<b>TOTAL CAPITAL WORKS PROGRAM</b>		<b>4,531,666</b>	<b>26,840,806</b>	<b>31,372,472</b>

## Appendix D: Capital Works Program

### Capital Grants and Contributions Income

Program Area	Project Title	Income
Ages and Children's' Services	Preschool environmental works	20,000
Arts and Culture	Artwork Acquisitions	35,000
Development Facilities	Essex Downs Subdivision	17,700
Development Facilities	Golf Drive Drainage	90,100
Development Facilities	Lifestyle Villages	13,700
Development Facilities	Malboro Drive – Intersection	5,500
Development Facilities	Malboro Drive – Marlboro upgrade	11,500
Development Facilities	Malboro Drive – Shared drainage	18,000
Development Facilities	Golf Drive to Wheeler Road	66,000
Development Facilities	Kialla Green	8,000
Development Facilities	Boulevard Development	120,000
Development Facilities	Building Better Regional Cities	2,000,000
Development Facilities	The Grove Land Sales	20,000
Development Facilities	Seven Creeks Estate	80,000
Development Facilities	Malboro Drive – Shared drainage	18,000
Development Facilities	Malboro Drive – Shared path	6,100
Development Facilities	Malboro Drive – Wetland & basin	16,000
Development Facilities	Mooroopna West DCP – Flood Mitigation Works	267,000
Development Facilities	Mooroopna West DCP – Intersection Midland Highway traffic lights	12,800
Development Facilities	Mooroopna West DCP – Bicycle pathways	30,300
Development Facilities	Mooroopna West DCP – Community Centre	78,300
Development Facilities	Mooroopna West DCP – Culvert6s and Link Road	109,000
Development Facilities	Mooroopna West DCP – Floodway crossing North-South Collector Road	52,400
Development Facilities	Mooroopna West DCP – Intersection MacIsaac Road lights	32,300
Development Facilities	Mooroopna West DCP – Playgrounds	8,000
Development Facilities	Northside Estate Stage 1	124,000
Development Facilities	Windsor Park Estate	34,000
Local Roads	Auslink blackspot projects	59,000
Local Roads	Balaclava Rd bicycle lanes	39,000
Local Roads	Street beautification footpath works	60,000
Local Roads	Street lighting retrofit	95,000
Local Roads	Waverley Avenue pedestrian railway maze	64,000
Local Roads	RR Asphalt Overlay	300,000
Local Roads	RR Bridge Replacement	100,000
Local Roads	RR Pavement Rehabilitation	453,000
Local Roads	RR Rural Reseals	350,000
Local Roads	RR Urban Seals	250,000
Public Buildings	Tallygaroopna Scout Hall	1,000
Recreation and Parks	Regional Netball Complex	160,000
Recreation and Parks	Safety Strategy – CCTV	250,000
<b>TOTAL CAPITAL INCOME</b>		<b>5,474,700</b>
<b>Plus contributions</b>		<b>3,000,000</b>
<b>Plus Proceeds from sale of assets</b>		<b>345,000</b>
<b>TOTAL NON-OPERATING INCOME &amp; EXPENDITURE (EXCLUDING ASSETS SOLD)</b>		<b>8,819,700</b>

## Appendix F: Key Strategic Activities

This appendix presents a number of key strategic activities (KSAs) to be undertaken during the 2012/2013 year and performance targets and measures in relation to these.

Key Strategic Activity	Performance Measure	How Data is Reported	Target Date
<b>Settlement and Housing</b>			
Encourage innovative, appropriate, sustainable and affordable housing solution.	Implement recommendations from the Council's adopted Housing Strategy.	Develop an implementation plan/work program addressing short and medium term recommendations and provide an update report to Council.	June 2013
Encourage sustainable municipal growth and development.	Complete Structure plans for growth areas, including Developer Contribution Plans.	1. Complete North East and South East Growth Corridor structure plans and DCPs and present to Council for endorsement.	June 2013
		2. Commence Shepparton East interface investigation.	June 2013
Revitalise and promote the Shepparton CBD as the region's premier retail and entertainment destination.	Develop a process whereby developers are encouraged to acknowledge Aboriginal heritage and presence in urban design to enhance the visual appeal of the CBD.	Develop and present to Council a report which:  1. Develop guidelines to encourage local Aboriginal community advice being sought in Aboriginal culture design as part of future developments; and  2. Include Aboriginal heritage the PSP and DCP developmental processes.	June 2013
Provide affordable and sustainable community infrastructure.	Develop a joint funding model for a Katandra Community Centre and pursue funding.	Complete the Katandra West Community Plan to establish the priority of the Community Centre. Present to Council for endorsement.	Sept 2012

## Appendix F: Key Strategic Activities

Key Strategic Activity	Performance Measure	How Data is Reported	Target Date
<b>Community Life</b>			
Develop and pursue strategies to improve community health and wellbeing	Get Moving Greater Shepparton. In partnership with the Federal Government and key community agencies and Melbourne based sports clubs deliver a series of programs that encourage improved health and well-being focusing on physical education, nutrition and on-going capacity building.	Government Reporting Framework	June 2013
Embrace and strengthen cultural harmony and diversity.	Implement Year 1 Actions from the Adopted Cultural Diversity Strategy, to progress and enhance Councils reputation for cultural harmony and inclusiveness.	Report to Council	June 2013
Provide affordable and sustainable community services.	Undertake a comprehensive community engagement process to determine levels of service across the organisation Departments to inform the development of service plans that align with community expectations in relationship to cost and quality of service delivery.	Organisational Service Plans completed.	Dec 2012
Increase education and learning opportunities for our community.	Continue to work with education providers to increase the range of locally available education options and promote lifelong learning.	Report to Council on the progress of the implementation of Tertiary Education Strategy.	March 2013

## Appendix F: Key Strategic Activities

Key Strategic Activity	Performance Measure	How Data is Reported	Target Date
<b>Community Life (continued)</b>			
Value Arts and Culture as an integral part of a dynamic community.	<p>Deliver a major international exhibition of Japanese prints in partnership with the Museum of Fine Arts, Boston.</p> <p>Deliver an expansive public and education program alongside the exhibition focusing on Japanese cultural history and designed around current Victorian education curricula.</p>	Report to Council on visitor numbers/ticket sales, workshop attendance, education program attendance and visitor survey responses.	May 2013
Revitalise and promote the Shepparton CBD as the region's premier retail and entertainment destination.	Continue implementation of CBD Strategy recommendations with a priority on CBD Parking.	<ol style="list-style-type: none"> <li>1. Report to Council to adopt a Shepparton Retail Strategy.</li> <li>2. CBD Issues and Options Paper report to Council.</li> <li>3. Commence implementation of recommendations from the Victoria Park Issues and Options Paper, within budget provisions.</li> <li>4. Publish an updated Shepparton CBD Parking Map.</li> <li>5. Seek authorization from the Minister for Planning for an amendment to the Cash in lieu of car parking rate – report to Council.</li> <li>6. Installation of new parking and wayfinding signage in the CBD.</li> </ol>	<p>Feb 2013</p> <p>Feb 2013</p> <p>Feb 2013</p> <p>Dec 2012</p> <p>May 2013</p> <p>June 2013</p>

## Appendix F: Key Strategic Activities

Key Strategic Activity	Performance Measure	How Data is Reported	Target Date
<b>Environment</b>			
Promote and demonstrate environmental sustainability.	Promote and support community solar projects.	Commence the installation of environmental utility management improvements at Aquamoves including Report to Council.	June 2013
Promote and demonstrate environmental sustainability.	Adopt an Environment and Sustainability Strategy.	Report to Council	Dec 2012
Community Life.	Review of Domestic Animal Management Plan	Review completed December 2012 and report to Council in January 2013.	Jan 2013

## Appendix F: Key Strategic Activities

Key Strategic Activity	Performance Measure	How Data is Reported	Target Date
<b>Council Organisation and Management</b>			
Ensure Council compliance with statutory obligations.	Conduct Council general election.	New councilors elected and sworn in.	Nov 2012
Responsible management of resources.	Achievement of the operating result within 10% of the budgeted result excluding extraordinary items and depreciation.	Financial Statements.	July 2013
Working capital ratio.	Current assets to current liabilities 1.6:1	Financial Statements.	July 2013
Rates, fees and charges outstanding.	3% outstanding at 30 June 2013.	Financial Statements.	July 2013
Development of an improved Strategic Resource Plan.	Completion of condition based assessment plans.	Report to council.	Dec 2013
Responsible management of resources.	Achievement of 90% of the Capital Works Program for 2012/2013, excluding developer contribution plan expectations.	Financial Statements.	July 2013
Organisational Scan	Implementation of the recommendations from the organisational scan.	Report to Council.	June 2013



## Appendix F: Key Strategic Activities

Key Strategic Activity	Performance Measure	How Data is Reported	Target Date
<b>Infrastructure</b>			
Redevelop the Victoria Park precinct.	Delivery of a new park adjacent to the all abilities playground, bollarding and parking improvements on the West side of the lake and playground and barbeque shelter improvements on the East side of the lake.	Completion of these various components by 30/6/2013.	June 2013
Develop a range of active and passive recreational facilities at the former Kialla landfill site.	Identify and Plan for pedestrian access to the site.	Priority access routes identified scoped and costed with funding sought by 30/6/2013.	June 2013
Pursue construction of major highway entrances to Shepparton and Mooroopna.	Work with the community and Vic Roads to ensure the delivery of the Midland Hwy duplication between Florence St and Doyles Rd.	Landscaping, pedestrian and cycle access and service rd issues resolved and construction underway during 12/13.	June 2013
Undertake beautification works for the main streets and entrances to urban areas and townships.	Continue the program of small town entry landscaping and signage works.	Renew the Murchison Town entry signs.	June 2013
	Work with Vic Roads to develop a landscaping strategy for Numurkah Rd Shepparton.	Complete the Numurkah Rd landscaping North of Balaclava Rd.	June 2013
Provide affordable and sustainable community infrastructure.	Complete a review of public toilet infrastructure.	Report to Council on the priority strategic program for public toilets.	June 2013
	Establish a set of service standards for rural roads.	Service plans produced and service levels developed in consultation with the community for road assets.	June 2013

## Appendix F: Schedule of Fees and Charges

### Discretionary Fees and Charges (Fees and Charges set by Council)

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>AERODROME</b>			
<i>Hangar Sites</i>			
Hangar Site Development	Y	\$3,740.00	\$3,960.00
Rental - Commercial	Y	\$1,836.90	\$1,964.39
Landing Fees - Ambulance	Y	\$5,940.00	\$6,160.00
Landing Fees - Stewart Aviation	Y	\$11,880.00	\$12,320.00
Special Event Fee (per event)	Y	\$2,420.00	\$2,420.00
Rental - Northern Hangars (sealed apron)	Y	\$1,900.40	\$2,046.14
Rental - Southern Hangars (unsealed apron)	Y	\$1,530.70	\$1,563.43
Tie Down Fees	Y	\$291.50	\$302.50
Infrastructure Charge (per square metre)	Y	\$1.10	\$1.58
<b>AGED and DISABILITY SERVICES</b>			
<i>Shepparton Senior Citizen's Centre Hire</i>			
<i>Older Persons</i>			
Half Day	Y	\$25.00	\$26.00
Full Day	Y	\$36.20	\$37.30
<i>Community</i>			
Half Day	Y	\$59.80	\$61.60
Full Day	Y	\$90.50	\$93.50
<i>Meals On Wheels</i>			
Full Cost Recovery	Y	\$19.25	\$20.00
<i>Planned Activity Group</i>			
Full Cost Recovery	N	\$65.50	\$68.10
<b>ANIMALS</b>			
<i>Dog Registration Fees - Effective 10 April 2013</i>			
Standard fee - Normal	N	\$116.00	\$120.00
Standard fee - Pensioner	N	\$58.00	\$60.00
Reduced fee if one of the following apply * Desexed * 10 years of age or over * Permanently identified in the prescribed manner (e.g. microchip) * Kept for working stock (rural) * Registered with the Victorian Canine Association * Kept for breeding by the proprietor of a domestic animal business	N	\$39.00	\$40.00
Reduced fee - Pensioner	N	\$19.50	\$20.00
<i>Cat Registration Fees - Effective 10 April 2013</i>			
Standard Fee - Normal	N	\$116.00	\$0.00
Standard fee - Pensioner	N	\$58.00	\$0.00

\*\* Some fees and charges listed in this schedule may be varied subject to commercial agreements

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
Reduced fee if one of the following apply * Desexed * 10 years of age or over * Permanently identified in the prescribed manner (e.g. microchip) * Registered with the Feline Control Council * Kept for breeding by the proprietor of a domestic animal business	N	\$39.00	\$40.00
Reduced fee - Pensioner	N	\$19.50	\$20.00
<b>Cat Cages</b>			
Deposit (Refundable)	N	\$20.00	\$20.00
Hire (per week)	Y	\$12.00	\$12.00
<b>Pound Fees</b>			
<b>Release Fee</b>			
Registered Animal	Y	\$70.00	\$72.00
<b>Fee Per Day</b>			
Registered Animal	Y	\$20.00	\$20.00
<b>Other Fees</b>			
Transfer of animal registration from another Council	Y	\$5.00	\$5.00
Replacement Tag	Y	\$4.00	\$4.50
Rehouse Dogs	Y	\$280.00	\$290.00
Rehouse Cats	Y	\$237.00	\$245.00
Euthanasia fee	Y	\$47.00	\$50.00
Release Livestock (per 5 head)	Y	\$250.00	\$260.00
Sustenance Fee (per head)	Y	\$23.00	\$25.00
Transport of livestock (per trip)	Y	Cost + Mgn + GST	Cost + Mgn + GST
Dangerous Dog Signs	Y	Cost + Mgn + GST	Cost + Mgn + GST
Restricted Breed Sign (purchase)	Y	Cost + Mgn + GST	Cost + Mgn + GST
Dangerous Dog Collars Purchase - Large and Medium	Y	Cost + Mgn + GST	Cost + Mgn + GST
Dangerous Dog Collars Purchase - Small	Y	Cost + Mgn + GST	Cost + Mgn + GST
Droving of livestock (through the municipality)	Y	\$303.00	\$315.00
Droving livestock bond (through the municipality)	Y	\$700.00	\$700.00
Grazing Permit	N	\$43.00	\$45.00
Animal Management Fines 1.5PU	N	\$180.00	\$183.00
Animal Management Fines 2PU	N	\$240.00	\$244.00
<b>Premises Registrations - Domestic (Feral and Nuisance) Animal Act</b>			
Animal Boarding Establishments	Y	\$230.00	\$240.00
Dog Training Establishments	Y	\$230.00	\$240.00
Breeding Establishments	Y	\$230.00	\$240.00
Greyhound Establishments	Y	\$230.00	\$240.00
Pet Shops	Y	\$230.00	\$240.00
Local Law Permit	N	\$43.00	\$45.00
Asset Protection Security Bond	Y	\$275.00	\$275.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>AQUATIC/GYM FACILITIES **May be varied subject to commercial agreements.</b>			
<i><b>Aquatic Entry</b></i>			
Adult Swim	Y	\$5.00	\$5.20
Child Swim	Y	\$3.40	\$3.50
Pensioner Swim	Y	\$3.15	\$3.30
Family Swim	Y	\$13.40	\$13.90
Adult Swim/Spa/Sauna	Y	\$8.30	\$8.60
Hydrotherapy Pool	Y	\$5.10	\$5.30
<i><b>Gymnasium Entry</b></i>			
Gym/Cardio/Circuit	Y	\$14.20	\$14.70
<i><b>Class Entry</b></i>			
Aerobics	Y	\$12.60	\$13.00
Aqua Aerobics	Y	\$12.60	\$13.00
Over 50's	Y	\$7.90	\$8.20
<i><b>Full Centre</b></i>			
Use of All Facilities	Y	\$20.25	\$21.00
<i><b>Pool Hire</b></i>			
Per Lane / Per Hour	Y	\$49.80	\$51.55
<i><b>Meeting Room</b></i>			
Per Hour	Y	\$35.85	\$37.10
Per Day	Y	\$173.50	\$179.55
<i><b>Learn To Swim</b></i>			
Per Lesson	N	\$11.80	\$12.20
<i><b>Squad</b></i>			
Junior	N	\$12.85	\$13.30
Senior	N	\$15.30	\$15.85
Junior Lifeguard Club	N	\$12.85	\$13.30
<i><b>Groups</b></i>			
Instructor	Y	\$36.95	\$38.25
<i><b>Child Care</b></i>			
Member 1 Child Per Hour	Y	\$4.90	\$5.10
Non Member 1 Child Per Hour	Y	\$5.65	\$5.85
<i><b>Rural Outdoor Pools</b></i>			
Outdoor Pools - Adult Casual	Y	\$4.00	\$4.20
Outdoor Pools - Child Casual	Y	\$2.80	\$3.00
Outdoor Pools - Membership - Family	Y	\$139.80	\$145.00
Outdoor Pools - Membership - Adult	Y	\$69.65	\$72.00
Outdoor Pools - Membership - Child	Y	\$58.40	\$60.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<i>New Fees and Charges Structure</i>			
<i>Administration</i>			
Aquamoves - Admission Fee	Y	\$1.00	\$1.00
Aquamoves - COGS Payroll Joining Fee	Y	\$10.00	\$10.00
Aquamoves - Direct Debit Cancellation Fee	Y	\$0.00	\$200.00
Aquamoves - Direct Debit Joining Fee	Y	\$50.00	\$50.00
Aquamoves - Lost Card	Y	\$0.00	\$6.55
Aquamoves - Pay Phone	Y	\$0.50	\$0.50
Aquamoves - Suspension Fee	Y	\$6.35	\$6.35
Aquamoves - Transfer Fee	Y	\$34.50	\$34.50
<i>Recreational Swimming</i>			
Aquamoves - 20 Visit Adult Swim Pass	Y	\$75.00	\$78.00
Aquamoves - 20 Visit Adult Swim Concession Pass	Y	\$48.75	\$49.50
Aquamoves - 20 Visit Child Swim Pass	Y	\$51.00	\$52.50
Aquamoves - 20 Visit Hydro Pass	Y	\$76.50	\$79.50
Aquamoves - 20 Visit Swim/Spa/Sauna Pass	Y	\$124.50	\$129.00
Aquamoves - 20 Visit Swim Club Child Pass	Y	\$71.25	\$73.75
Aquamoves - Birthday Party - Bite Sized Fun Package	Y	\$10.85	\$11.25
Aquamoves - Club Swim/Spa/Sauna Casual	Y	\$7.20	\$7.45
Aquamoves - Community Group Child Swim	Y	\$2.90	\$3.00
Aquamoves - Community Group Hydro Pool	Y	\$4.35	\$4.50
Aquamoves - Motel Child Swim	Y	\$2.70	\$2.80
Aquamoves - Motel Family Swim	Y	\$10.75	\$11.15
Aquamoves - Motel Adult Swim	Y	\$4.05	\$4.20
Aquamoves - Birthday Party - Nibble N Dip Package	Y	\$9.05	\$9.35
Aquamoves - 12 Month Special Kids Family	Y	\$368.35	\$348.00
Aquamoves - Sunday Family Swim	Y	\$9.70	10.00
Aquamoves - Child Swim (Non member) Swim Club	Y	\$4.75	\$4.90
Aquamoves - Swim/Spa/Sauna Upgrade	Y	\$3.30	\$3.40
Aquamoves - Motel Swim/Spa/Sauna	Y	\$6.70	\$6.95
Aquamoves - Birthday Party - The Banquet Package	Y	\$13.45	\$13.90
<i>Crèche</i>			
Aquamoves - 20 Visit Childcare (Member 1 Child)	Y	\$73.50	\$76.50
Aquamoves - 20 Visit Childcare (Member 2 Child)	Y	\$147.00	\$153.00
Aquamoves - 20 Visit Childcare (Member 3 Child)	Y	\$220.50	\$229.50
<i>Elite</i>			
Aquamoves - 20 Visit Full Centre	Y	\$303.00	\$326.25
Aquamoves - Motel Full Centre	Y	\$16.25	\$16.80
Aquamoves - 4 Week Full Centre School of Rural Health	Y	\$50.40	\$52.15
Aquamoves - 6 Week Full Centre School of Rural Health	Y	\$72.80	\$75.35

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b><i>Gym and Group Fitness</i></b>			
Aquamoves - 20 Visit Group Fitness Pass	Y	\$189.00	\$195.00
Aquamoves - 20 Visit Gym Pass	Y	\$213.00	\$220.50
Aquamoves - 20 Visit Over 50's Group Fitness Pass	Y	\$118.50	\$123.00
<b><i>Learn To Swim</i></b>			
Aquamoves - Learn to Swim (Private Lessons 1:1)	N	\$27.55	\$28.50
Aquamoves - Learn to Swim (Private Lessons 1:2)	N	\$35.80	\$37.05
Aquamoves - Learn to Swim (Private Lessons 1:3)	N	\$44.00	\$45.55
Aquamoves - Learn to Swim (Private Lessons 1:4)	N	\$51.35	\$53.15
<b><i>Programs</i></b>			
Aquamoves - Bootcamp Member	Y	\$16.75	\$17.35
Aquamoves - Bootcamp Non Member	Y	\$22.05	\$22.80
Aquamoves - Bootcamp Previous Participant	Y	\$14.60	\$15.10
Aquamoves - Community Group Fitness	Y	\$10.75	\$11.15
Aquamoves - Community Child Group Fitness	Y	\$6.30	\$6.50
Aquamoves - GI Mums Non Member	Y	\$22.05	\$15.70
Aquamoves - Happy Steps	Y	\$6.30	\$6.50
Aquamoves - Huff n Puff Program	Y	\$6.30	\$6.50
Aquamoves - Senior Strength Training	Y	\$6.30	\$6.50
<b><i>Schools</i></b>			
Aquamoves - Schools Group Fitness	Y	\$6.30	\$6.50
Aquamoves - Schools Group Fitness (Bulk Booking)	Y	\$3.80	\$3.95
Aquamoves - Schools Recreation Swim	Y	\$2.90	\$3.00
Aquamoves - Schools Swim Lesson	Y	\$36.95	\$38.25
Aquamoves - Schools Lane Hire	Y	\$49.80	\$51.55
<b><i>Rural Outdoor Pools</i></b>			
Outdoor Pools - Schools Programs	Y	\$1.55	\$1.60
<b><i>New fee structure – Effective October 2012</i></b>			
Aquamoves - General -1 unit 12 months	Y	\$700.00	\$749.35
Aquamoves - General -1 unit 6 months	Y	\$455.00	\$487.45
Aquamoves - General -1 unit 3 months	Y	\$245.00	\$262.50
Aquamoves - General -1 unit DD	Y	\$29.20	\$31.25
Aquamoves - General -2 units 12 months	Y	\$850.00	\$910.55
Aquamoves - General -2 units 6 months	Y	\$552.50	\$591.90
Aquamoves - General -2 units 3 months	Y	\$297.50	\$318.70
Aquamoves - General -2 units DD	Y	\$35.40	\$37.90
Aquamoves - General -3 units 12 months	Y	\$1,000.00	\$1,071.25
Aquamoves - General -3 units 6 months	Y	\$650.00	\$696.30
Aquamoves - General -3 units 3 months	Y	\$350.00	\$375.95
Aquamoves - General -3 units DD	Y	\$41.70	\$44.60
Aquamoves - Off Peak -1 unit 12 months	Y	\$350.00	\$374.95
Aquamoves - Off Peak -1 unit 6 months	Y	\$227.80	\$243.70
Aquamoves - Off Peak -1 unit 3 months	Y	\$122.25	\$131.00
Aquamoves - Off Peak -1 unit DD	Y	\$14.60	\$15.60

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
Aquamoves - Off Peak -2 units 12 months	Y	\$425.00	\$455.30
Aquamoves - Off Peak -2 units 6 months	Y	\$276.25	\$295.90
Aquamoves - Off Peak -2 units 3 months	Y	\$148.75	\$159.35
Aquamoves - Off Peak -2 units DD	Y	\$17.70	\$19.00
Aquamoves - Off Peak -3 units 12 months	Y	\$500.00	\$535.60
Aquamoves - Off Peak -3 units 6 months	Y	\$325.00	\$348.15
Aquamoves - Off Peak -3 units 3 months	Y	\$175.00	\$187.50
Aquamoves - Off Peak -3 units DD	Y	\$20.85	\$22.30
Aquamoves - Over 50s -1 unit 12 months	Y	\$420.00	\$449.90
Aquamoves - Over 50s -1 unit 6 months	Y	\$273.00	\$292.45
Aquamoves - Over 50s -1 unit 3 months	Y	\$147.00	\$157.50
Aquamoves - Over 50s -1 unit DD	Y	\$17.50	\$18.75
Aquamoves - Over 50s -2 units 12 months	Y	\$510.00	\$546.35
Aquamoves - Over 50s -2 units 6 months	Y	\$331.50	\$355.10
Aquamoves - Over 50s -2 units 3 months	Y	\$178.50	\$190.70
Aquamoves - Over 50s -2 units DD	Y	\$21.25	\$22.80
Aquamoves - Over 50s -3 units 12 months	Y	\$600.00	\$642.75
Aquamoves - Over 50s -3 units 6 months	Y	\$390.00	\$417.80
Aquamoves - Over 50s -3 units 3 months	Y	\$210.00	\$224.95
Aquamoves - Over 50s -3 units DD	Y	\$25.00	\$26.80
Aquamoves - Student -1 unit 3 months	Y	\$98.00	\$105.00
Aquamoves - Student -2 units 3 months	Y	\$119.00	\$127.50
Aquamoves - Student -3 units 3 months	Y	\$140.00	\$149.95
Aquamoves - Swim Club -1 unit 12 months	Y	\$364.00	\$376.75
Aquamoves - Swim Club -1 unit 6 months	Y	\$327.60	\$339.05
Aquamoves - Swim Club -1 unit 3 months	Y	\$236.60	\$244.90
Aquamoves - Swim Club -1 unit DD	Y	\$127.40	\$15.60
Aquamoves - Special Needs Family-1 unit 12 months	Y	\$350.00	\$362.25
Aquamoves - Meeting Room hire - Community group per hr	Y	\$26.90	\$27.85
Aquamoves -20 visit Childcare (Non Member 1 Child)	Y	\$84.80	\$87.75
Aquamoves -20 visit Childcare (Non Member 2 Child)	Y	\$169.20	\$175.50
Aquamoves -20 visit Childcare (Non Member 3 Child)	Y	\$253.85	\$263.25
Aquamoves - Pensioner Swim/Spa/Sauna	Y	\$5.40	\$5.60
Aquamoves - Pensioner Hydro	Y	\$3.30	\$3.40
Aquamoves - Pensioner Full Centre	Y	\$13.25	\$13.70
Aquamoves - Pensioner Gym	Y	\$9.25	\$9.60
Aquamoves - Pensioner Group Fitness	Y	\$8.20	\$8.50

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>BUILDING</b>			
Restump/Underpinning Permits	Y	\$345.00	\$355.00
Demolition/Removals Permits	Y	\$345.00	\$355.00
Dependant Relative Unit (Re-erection/ Removal)	Y	\$345.00	\$355.00
<i>Class 1 Dwellings (New) + Applicable Levies</i>			
Minimum fee up to \$100,000	Y	\$800.00	\$825.00
\$100,001 to \$125,000	Y	\$945.00	\$975.00
\$125,001 to \$150,000	Y	\$1,120.00	\$1,155.00
\$150,001 - \$200,000	Y	\$1,295.00	\$1,335.00
\$200,001 - \$250,000	Y	\$0.00	\$1,450.00
\$200,000 - \$325,000	Y	\$1,525.00	\$1,570.00
\$325,001 - \$500,000	Y	\$1,747.00	Quotation
\$500,001 + (by quotation)	Y	Quotation	Quotation
Multi-Unit Development - 2 Dwellings/Unit	Y	\$985.00	\$1,015.00
Removal of Dwellings (into municipality)	Y	\$345.00	\$355.00
<i>Class 10a Out Buildings + Applicable Levies</i>			
Under \$5,000	Y	\$277.50	\$285.00
\$5,001 to \$10,000	Y	\$350.00	\$360.00
\$10,001 to \$40,000	Y	\$480.00	\$495.00
Greater than \$40,000	Y	\$610.00	\$630.00
<i>Class 10b Out Buildings + Applicable Levies</i>			
<i>Swimming Pools</i>			
Under \$5,000, minimum fee	Y	\$265.00	\$265.00
Concrete / Fibreglass Pool	Y	\$450.00	\$465.00
<i>Front Fences on Corner Allotments:</i>			
Under \$5,000	Y	\$270.00	\$270.00
Over \$5,000	Y	\$330.00	\$340.00
Engineering Report (includes site inspection)	Y	\$197.50	\$197.50
Engineering Report (desktop report)	Y	\$56.50	\$56.50
<i>All other Classes + Applicable Levies</i>			
Minimum fee to \$60,000	Y	\$660.00	\$680.00
\$60,001 to \$100,000	Y	$((\text{Value}/2000)+\text{sqr root of Value})^4$	$(\text{Value} / 100) + \$50 + \text{Levies}$
\$100,001 to \$500,000	Y	$((\text{Value}/2000)+\text{sqr root of Value})^4$	$((\text{Value}/2000)+\text{sqr root of Value})^4$
Greater than \$500,000 - quote required	Y	\$ -	By Quotation
Fee for all extra inspections other than those specified	N	\$72.00	\$75.00
Fee for inspections associated with building works	N	\$87.00	\$90.00
Inspections for other Municipalities	Y	\$160.00	\$165.00



## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<i>Misc Service Fees</i>			
Application for Floor Level Relaxation	N	\$90.00	\$92.50
Non-Siting Consent and Report	Y	\$144.00	\$92.50
Council Report and Consent	Y	\$144.00	\$150.00
Project Housing Specification Booklets	Y	\$9.00	\$9.50
Copy of Building Permits/Occupancy Permits/CFI	Y	\$24.00	\$23.00
Retrieval of House Plans	Y	\$42.00	\$40.00
Inspections on Lapsed Permits	N	\$65.00	\$70.00
Extension of Expired Permit	N	\$65.00	\$70.00
Assess the suitability of a relocated dwelling for transportation	Y	\$200.00	\$210.00
Liquor Licence Report	Y	-	\$150.00
HER (6 Star)	Y	-	\$210.00
Crossing Fee	Y	-	\$90.00
Title Searches for Clients	Y	-	\$33.00
<b>BUSINESS CENTRE</b>			
<i>Office Rental per month - normal rate</i>			
Suite 1	Y	\$579.00	\$595.00
Suite 2	Y	\$600.00	\$615.00
Suite 5	Y	\$433.00	\$445.00
Suite 6	Y	\$557.00	\$570.00
Suite 7	Y	\$495.00	\$505.00
Suite 8	Y	\$557.00	\$570.00
Suite 9	Y	\$495.00	\$505.00
Suite 10	Y	\$517.00	\$530.00
Suite 11	Y	\$360.00	\$369.00
Suite 12	Y	\$360.00	\$369.00
Suite 13	Y	\$433.00	\$445.00
Suite 14	Y	\$475.00	\$485.00
Suite 15	Y	\$475.00	\$485.00
Suite 16	Y	\$620.00	\$635.00
Suite 22/23	Y	\$940.00	\$965.00
Shed 1	Y	\$526.00	\$540.00
Shed 2	Y	\$526.00	\$540.00
Shed 3	Y	\$526.00	\$540.00
Shed 4	Y	\$526.00	\$540.00
Shed 5/6	Y	\$843.00	\$865.00
Shed 7/8	Y	\$843.00	\$865.00
<i>Office Rental per month - incubator rate (5% discount)</i>			
Suite 1	Y	\$550.00	\$565.25
Suite 2	Y	\$570.00	\$584.25
Suite 5	Y	\$411.00	\$422.75
Suite 6	Y	\$529.00	\$541.50

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
Suite 7	Y	\$470.00	\$479.75
Suite 8	Y	\$529.00	\$541.50
Suite 9	Y	\$470.00	\$479.75
Suite 10	Y	\$491.00	\$503.50
Suite 11	Y	\$342.00	\$350.55
Suite 12	Y	\$342.00	\$350.55
Suite 13	Y	\$411.00	\$422.75
Suite 14	Y	\$451.00	\$460.75
Suite 15	Y	\$451.00	\$460.75
Suite 16	Y	\$589.00	\$603.25
Suite 22/23	Y	\$893.00	\$916.75
Shed 1	Y	\$500.00	\$513.00
Shed 2	Y	\$500.00	\$513.00
Shed 3	Y	\$500.00	\$513.00
Shed 4	Y	\$500.00	\$513.00
Shed 5/6	Y	\$800.00	\$821.75
Shed 7/8	Y	\$800.00	\$821.75
<b>Venue Hire</b>			
Training Room - Daily Rate	Y	\$175.00	\$180.00
Training Room - Daily Rate Tenant	Y	\$87.45	\$90.00
Training Room - Half Day Rate	Y	\$128.00	\$130.00
Training Room - Half Day Rate Tenant	Y	\$64.00	\$65.00
Board Room - Daily Rate	Y	\$124.00	\$127.00
Board Room - Daily Rate Tenant	Y	\$62.00	\$63.50
Board Room - Half Day Rate	Y	\$77.00	\$78.00
Board Room - Half Day Rate Tenant	Y	\$38.50	\$39.00
Meeting Room 1 - Daily Rate	Y	\$92.00	\$95.00
Meeting Room 1 - Half Day	Y	\$52.00	\$54.00
Meeting Room 2 – Flat Rate	Y	-	\$55.00
Office Space – Flat Rate	Y	-	\$55.00
Conference Phone Hire – Flat Rate	Y	-	\$15.00
Projector hire – Flat Rate	Y	-	\$50.00
Catering Per Head	N	\$3.15	\$3.20
Virtual Tenancy (with phone service)	Y	\$160.00	\$165.00
Virtual Tenancy (no phone service)	Y	\$120.00	\$125.00
<b>CHILDREN'S SERVICES</b>			
<b>Long Day Care Centres - Effective 1 July 2012</b>			
Daily (full day)	N	\$70.40	\$77.45
<b>Occasional Care - Effective 1 July 2012</b>			
Occasional Childcare (per hr)	N	\$7.20	\$7.90
<b>Kindergarten</b>			
Kindergarten term fees (1 July 2012 to 31 December 2012)	N	\$135.00	\$175.00
Kindergarten term fees (1 January 2013 to 30 June 2013)	N	\$175.00	\$195.00
Take-a-break fees	N	\$5.00	\$5.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>CORPORATE SERVICES</b>			
<i>Provision of Information</i>			
Property Sales Register (per two calendar months)	Y	\$72.00	\$75.00
Land Information Certificate - Guaranteed 24 Hr turnaround (per rates assessment)	Y	\$62.00	\$65.00
Property Information Archive Search (per search per rates assessment)	Y	\$60.00	\$62.00
Dishonoured Payment Administration Fee (per payment)	N	\$15.00	\$15.00
Copy of non-current rate notice (per non-current rating year - available for the seven (7) rating years preceding the current year)	Y	\$25.00	\$25.00
<i>Aerial Photography</i>			
Medium Resolution (0.35m) Aerial Photo 1 image	Y	\$38.50	\$38.50
Medium Resolution (0.35m) Aerial Photo 2-4 image per image	Y	\$33.00	\$33.00
Medium Resolution (0.35m) Aerial Photo 5-9 image per image	Y	\$33.00	\$33.00
Medium Resolution (0.35m) Aerial Photo 10+ images per image	Y	\$29.70	\$29.70
Medium Resolution (0.35m) Complete set of Municipality	Y	\$3,300.00	\$3,300.00
High Resolution (0.22m) Aerial Photo 1 image	Y	\$49.50	\$49.50
High Resolution (0.22m) Aerial Photo 2-4 images per image	Y	\$39.05	\$39.05
High Resolution (0.22m) Aerial Photo 5-9 images per image	Y	\$39.05	\$39.05
High Resolution (0.22m) Aerial Photo 10+ images per image	Y	\$33.00	\$33.00
High Resolution (0.22m) Complete Set of Shepparton/ Mooroopna	Y	\$2,200.00	\$2,200.00
High Resolution (0.22m) Complete Set of Tatura	Y	\$495.00	\$495.00
High Resolution (0.22m) Complete set of Murchison	Y	\$220.00	\$220.00
<i>Records</i>			
Scanning Fee - A4	Y	\$2.00	\$2.00
Scanning Fee - A3	Y	\$3.00	\$3.00
Scanning Fee - A2	Y	\$5.00	\$5.00
Scanning Fee - A1	Y	\$10.00	\$10.00
Scanning Fee - A0	Y	\$15.00	\$15.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>CROSSING/ROAD OPENINGS</b>			
<i>Major Works</i>			
Arterial - Roads / Shoulders / Pathways	N	\$549.00	\$573.30
Arterial - Other	N	\$305.00	\$318.75
Municipal Roads > 50km/hr - Roads / Shoulders / Pathways	N	\$549.00	\$573.30
Municipal Roads > 50km/hr - Other	N	\$305.00	\$318.75
Municipal Roads < 50km/hr - Roads / Shoulders / Pathways	N	\$244.00	\$255.00
Municipal Roads < 50km/hr - Other	N	\$140.30	\$146.50
<i>Minor Works</i>			
Arterial - Roads / Shoulders / Pathways	N	\$140.30	\$146.50
Arterial - Other	N	\$122.00	\$127.50
Municipal Roads - Roads / Shoulders / Pathways	N	\$140.30	\$146.50
Municipal Roads - Other	N	\$61.00	\$63.75
<b>HEALTH</b>			
<i>Registered Premises</i>			
Food Company Certificates	N	\$30.00	\$32.00
Food Sampling	Y	Cost + Mgn + GST	Cost + Mgn + GST
Food Stalls (per event)	Y	\$42.00	**
Markets (12 per year maximum)	Y	\$75.00	**
Sale of Food safety templates	Y	\$40.00	Cost + GST
** Exemption from fee if less than 12 events are held.			
<b>Food Premises Class 1</b> – annual registration base fee. Class 1 food premises are those that predominately handle potentially hazardous food that is served vulnerable groups, such as hospitals, child care centres providing long day care and aged care facilities such as nursing homes and hostels.			
Annual registration	N	\$510.00	\$530.00
Fee per person >5	N	\$18.00	\$19.00
Maximum Fee	N	\$3,600.00	\$3,730.00
<b>Food Premises Class 2</b> – annual registration base fee. Class 2 food premises are those whose main activity is handling unpackaged potentially hazardous foods which need correct temperatures control during the food handling process. This includes restaurants, fast food outlets, pubs, caterers, delicatessens, supermarkets with delicatessens, cafes and most manufacturers.			
Annual registration	N	\$510.00	\$530.00
Fee per person >5	N	\$18.00	\$19.00
Maximum Fee	N	\$3,600.00	\$3,730.00
Food and Accommodation Class 2 (B&Bs and accommodation establishments with breakfast only)	N	\$275.00	\$285.00
Food Vehicle Class 2	N	\$256.00	\$265.00
Food Premises Not for Profit Body/Community Group Class 2	N	\$256.00	\$265.00
<b>Food Premises Class 3</b> - annual registration base fee. Class 3 food premises are those whose activities involve the supply or handling of unpackaged low risk foods or the sale of pre-packaged potentially hazardous foods. This includes convenience stores selling this type of food only, wholesalers distributing pre-packaged foods, fruit and vegetable shops selling cut fruit/vegetables only.			
Annual registration	N	\$178.00	\$185.00
Fee per employee > 5	N	\$17.00	\$18.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
Food and Accommodation Class 3 (B&Bs and accommodation establishments with breakfast only)	N	\$275.00	\$285.00
Food Vehicle Class 3	N	\$178.00	\$185.00
Food Premises Not for Profit Body/Community Group Class 3	N	\$98.00	\$100.00
<b>Transfers</b>			
Transfer Inspection fee - food premises Class 1 and 2	N	\$255.00	\$264.00
Transfer Inspection fee - food premises Class 3	N	\$89.00	\$92.00
Transfer of Registration Certificate (Food and Health)	N	\$42.00	\$43.00
Transfer Inspection Fee - Health premises	N	\$89.00	\$92.00
Transfer Inspection Fee - Caravan Park	N	\$350.00	\$362.00
<b>Food Act</b>			
Non-compliance inspections	N	\$210.00	\$210.00
<b>Health Act</b>			
Prescribed accommodation only – ( more than 5 people accommodated)	N	\$178.00	\$185.00
Hairdresser, beauty parlour, tattooist	N	\$98.00	\$100.00
Registration Renewal Fees (Excluding Caravan Parks) Outstanding fees after 21 January 2013 will be charged an additional 50% of the base registration fee for the type of premises.	N	50%	50%
<b>Head Lice Lotion</b>			
School Visits	Y	-	Cost + GST
<b>Immunisation costs to visit businesses</b>			
Vaccinations - Flu	Y	Cost + GST	\$20.00
Vaccinations - Hep B dose	Y	Cost + GST	Cost + GST
Vaccinations - Hep B course	Y	Cost + GST	Cost + GST
Vaccinations - Hep A and B dose	Y	Cost + GST	Cost + GST
Vaccinations - Hep A and B course (3)	Y	Cost + GST	Cost + GST
Vaccinations - Hep A dose	Y	Cost + GST	Cost + GST
Vaccinations - Hep A course	Y	Cost + GST	Cost + GST
Immunisation Record Retrievals (for children 18 years and over)	Y	\$25.00	\$26.00
Immunisation visits to business	Y	\$94.00	\$98.00
<b>Syringe Containers (Businesses Only)</b>			
Syringe containers purchase 1 litre	Y	Cost + GST	Cost + GST
Syringe containers purchase 2 litre	Y	Cost + GST	Cost + GST
Syringe containers disposal 1 litre	Y	Cost + GST	Cost + GST
Syringe containers disposal 2 litre	Y	Cost + GST	Cost + GST
<b>Septic Tank Permits</b>			
Installations	N	\$360.00	\$372.00
Septic Tank Infringements – Individual (5 penalty units)	Y	\$550.00	\$705.00
Septic Tank Infringements – Corporate (10 penalty units)	Y	\$525.00	\$1,410.00
Septic Tank Plan Retrieval fee	Y	\$25.00	\$26.00
Septic Tank Alteration - Major	N	\$240.00	\$252.00
Septic Tank Alteration - Minor	N	\$120.00	\$126.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>KIDSTOWN</b>			
KidsTown - Area Booking Fee - Per Hour- Café Veranda	Y	\$10.00	\$10.00
KidsTown - Area Booking Fee - Per Day- Café Veranda	Y	\$30.00	\$30.00
KidsTown - Area Booking Fee - Per Hour- Dairy Maze Deck	Y	\$10.00	\$10.00
KidsTown - Area Booking Fee - Per Day- Peppercorn Garden #2	Y	\$80.00	\$80.00
KidsTown - Area Booking Fee - Per Hour- Peppercorn Garden #3	Y	\$15.00	\$15.00
KidsTown - Area Booking Fee - Per Day- Peppercorn Garden #3	Y	\$55.00	\$55.00
KidsTown - Area Booking Fee - Per Hour- Furphy Picnic and Play	Y	\$20.00	\$20.00
KidsTown - Area Booking Fee - Per Day- Furphy Picnic and Play	Y	\$80.00	\$80.00
KidsTown - Area Booking Fee - Per Hour- Junction Shelter	Y	\$20.00	\$20.00
KidsTown - Area Booking Fee - Per Day- Junction Shelter	Y	\$80.00	\$80.00
KidsTown - Area Booking Fee - Per Hour- Wagon Domain- Small Event	Y	\$15.00	\$15.00
KidsTown - Area Booking Fee - Per Day- Wagon Domain - Small Event	Y	\$55.00	\$55.00
KidsTown - Area Booking Fee - Per Hour- Wagon Domain-Med Event	Y	\$20.00	\$20.00
KidsTown - Area Booking Fee - Per 4Hr- Wagon Domain -Med Event	Y	\$150.00	\$150.00
KidsTown - Area Booking Fee - Per Hour- Wagon Domain- Large Event	Y	\$35.00	\$35.00
KidsTown - Area Booking Fee - Per 4Hr- Wagon Domain - Large Event	Y	\$400.00	\$400.00
KidsTown - Area Booking Fee - Per Hour- Jan Maude Lawns - Small Event	Y	\$55.00	\$55.00
KidsTown - Area Booking Fee - Per Day- Jan Maude Lawns - Small Event	Y	\$15.00	\$15.00
KidsTown - Area Booking Fee - Per Hour- Jan Maude Lawns- Med Event	Y	\$150.00	\$150.00
KidsTown - Area Booking Fee - Per 4Hr- Jan Maude Lawns- Med Event	Y	\$20.00	\$20.00
KidsTown - Area Booking Fee - Per Hour- Jan Maude Lawns- Large Event	Y	\$500.00	\$500.00
KidsTown - Area Booking Fee - Per 4Hr- Jan Maude Lawns - Large Event	Y	\$40.00	\$40.00
KidsTown - Clown- First Hour	Y	\$150.00	\$150.00
KidsTown - Clown- Every after the First Hour	Y	\$50.00	\$50.00
KidsTown - Clown Off Site- First Hour	Y	\$200.00	\$200.00
KidsTown - Clown Off Site- Every after the First Hour	Y	\$80.00	\$80.00
KidsTown - Casual Train Ride	Y	\$2.70	\$2.80
KidsTown - VIP Train Pass - 15 Rides	Y	\$27.00	\$28.00
KidsTown - After hour Train bookings- First Hour	Y	\$150.00	\$150.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
KidsTown - After hour Train bookings- Every after the First Hour	Y	\$50.00	\$50.00
KidsTown - School Work Placement Education Fee- Per semester	Y	\$1,600.00	\$1,650.00
KidsTown - Family Table	Y	\$685.00	\$705.00
KidsTown - Harley Table	Y	\$1,150.00	\$1,185.00
KidsTown - Large Children's Table	Y	\$547.50	\$564.50
KidsTown - Small Children's Table	Y	\$375.00	\$386.00
KidsTown - Table	Y	\$530.00	\$546.00
KidsTown - Bench	Y	\$322.00	\$331.50
KidsTown - Birthday Party - Option 1	Y	\$11.50	\$12.50
KidsTown - Birthday Party - Option 2	Y	\$14.50	\$15.50
KidsTown - Area Booking Fee - Per Day- Dairy Maze Deck	Y	\$30.00	\$30.00
KidsTown - Area Booking Fee - Per Hour- Peppercorn Garden #1	Y	\$15.00	\$15.00
KidsTown - Area Booking Fee - Per Day- Peppercorn Garden #1	Y	\$55.00	\$55.00
KidsTown - Area Booking Fee - Per Hour- Peppercorn Garden #2	Y	\$20.00	\$25.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>LEISURE SERVICES ** May be varied subject to commercial agreements.</b>			
<b>OUTDOOR</b>			
<b>Sports Fields - Deakin Reserve</b>			
GVFL Prelim and Grand Final (New Agreement to be negotiated for 2008 -2013)	Y	\$4,840.00	\$5,009.40
GVFL Extra Event Fee (New Agreement to be negotiated for 2008 -2013)	Y	\$605.00	\$626.20
Deakin Reserve Winter Wicket Covering Fee	Y	\$550.00	\$569.25
<b>Sports Fields - Regular Use</b>			
4 Star Facility Hourly Rate: - Deakin Reserve	Y	\$49.20	\$50.95
3 Star Facility Hourly Rate: - John Riordan Oval - Kialla Park Recreation Reserve Main Oval - Mooroopna Recreation Reserve Main Oval - Sports Precinct Athletics Track - Tatura Park Western Oval	Y	\$32.80	\$33.95
2 Star Facility Hourly Rate: - Frank Howley Oval - Howley Oval II - John Gray Oval - Kialla Park Recreation Reserve Oval 2 - Maguire Senior Oval - Rumbalara Sports Field - Sports Precinct Main Soccer Field - Sports Precinct Multipurpose Field 1 - Sports Precinct Multipurpose Field 2 - Vibert Reserve Eastern Sports Field - Vibert Reserve Western Sports Field	Y	\$23.40	\$24.20
1 Star Facility Hourly Rate: - Jim McGregor Oval - Leon Heath Oval - Mooroopna Recreation Reserve No 4 - Sports Precinct Multipurpose Field 3 - Velodrome Arena - Vibert Reserve Central Sports Fields - Victory Park Oval - Wilmot Road PS Oval	Y	\$17.60	\$18.20
<b>Sports Fields - Major Event or Finals</b>			
4 Star Facility % of Gate	Y	10.0%	10.0%
1,2 and 3 Star Facility % of Gate	Y	5.0%	5.0%
<b>Sports Fields - School Use</b>			
Sports Field Daily Hire	Y	\$49.50	\$51.25
Sports Field Hourly Hire	Y	\$16.90	\$17.50
Athletics Track and Field Daily Hire (Primary Schools)	Y	\$90.00	\$93.15
Athletics Track and Field Daily Hire (Secondary Schools)	Y	\$151.80	\$157.15



## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b><i>Outdoor Hard Courts</i></b>			
4 Star Facility Hourly Rate: - Princess Park	Y	\$25.90	\$26.80
3 Star Facility Hourly Rate: - Deakin Reserve	Y	\$21.10	\$21.85
2 Star Facility Hourly Rate: - Cosgrove South Court 1 - Cosgrove South Court 2	Y	\$14.10	\$14.60
1 Star Facility Hourly Rate: - Deakin Reserve	Y	\$9.40	\$9.75
<b><i>Outdoor Sports Facilities Concessions (apply to Sports Fields and Hard courts Only)</i></b>			
Junior Sport (percent of rate)	Y	30.0%	30.0%
Sport Development (percent of rate)	Y	40.0%	40.0%
High Volume / Low Participation (percent of rate)	Y	75.0%	75.0%
<b><i>Outdoor Sports Facilities Commercial (apply to Sports Fields and Hard courts Only)</i></b>			
Commercial Use (percent of rate)	Y	200.0%	200.0%
<b><i>Sports Pavilions (Seasonal Fees)</i></b>			
Catering/Social Area - Small	Y	\$197.10	\$204.00
Catering/social Area - Medium	Y	\$450.10	\$465.85
Catering/Social Area - Large	Y	\$843.40	\$872.90
Change Rooms - Small	Y	\$168.70	\$174.60
Change Rooms - Medium	Y	\$393.60	\$407.40
Change Rooms - Large	Y	\$675.00	\$698.65
Daily Rate (% of Seasonal Fee)	Y	10.0%	10.0%
Infrequent Use (3-6 Uses) (% of Seasonal Fee)	Y	30.0%	30.0%
Junior Training Rate (percent of rate)	Y	10.0%	10.0%
<b><i>Sports Fields and Outdoor Courts Flood Lights Hourly Hire</i></b>			
Cost Per Lux Used (All Locations)	Y	\$0.15	\$0.15
Non Contribution Levy (Deakin Reserve)	Y	\$16.10	\$16.65
Non Contribution Levy (All Other)	Y	\$5.70	\$5.90
<b><i>Waste Servicing</i></b>			
Additional Litter Bin (Daily Fee)	Y	\$21.50	\$22.25
Litter Bin (Seasonal Fee)	Y	\$168.70	\$174.60
Event Litter Collection (per day)	Y	\$393.90	\$407.70
Additional Clearance of Existing Bin (Per Clearance)	Y	\$6.80	\$7.05
<b><i>Toilet Servicing</i></b>			
Toilet Service Fee (Single Clean and Service)	Y	\$67.60	\$70.00
Toilet Service Fee (Half day with attendant)	Y	\$360.00	\$372.60
Toilet Service Fee (Full day with attendant)	Y	\$585.00	\$605.50

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>Line Marking , Scoring Apparatus and Additional Mowing</b>			
Standard Line Painting with Existing Set Out Per Sports Field	Y	\$315.10	\$326.15
Major Event Line Painting with Existing Set Out Per Sports Field	Y	\$360.00	\$372.60
Standard Line Painting with Existing Set Out Athletics Track	Y	\$360.00	\$372.60
Major Event Line Painting with Existing Set Out Athletics Track	Y	\$360.00	\$372.60
Sports Field Set Out and Initial Line Paint	Y	\$866.00	\$896.30
Scoring Apparatus Off Season Installation (Per Field)	Y	\$563.00	\$582.70
Sports Fields Additional Mow	Y	\$303.00	\$316.60
<b>Deposits and Insurance</b>			
Key Deposit (per key)	N	\$35.00	\$36.25
Sports Fields, POS and Pavilions Security Deposit Reg Low Risk	N	\$500.00	\$517.50
Sports Fields, POS and Pavilions Security Deposit Reg High Risk	N	\$1,000.00	\$1,035.00
Sports Fields, POS and Pavilions Security Deposit Circus	N	\$2,000.00	\$2,070.00
Sports Fields, POS and Pavilions Security Deposit Casual Use	N	\$200.00	\$207.00
Casual Hirers Insurance	Y	\$71.50	\$74.00
<b>OUTDOOR OTHER</b>			
<b>Skate Parks</b>			
Skate Park Daily Hire for Event (No Spectator Fee)	Y	\$56.25	\$58.25
<b>Parks and Public Open Space</b>			
Wedding Ceremony	Y	\$135.20	-
Shepparton South Rotary Club Market (Queens Gardens)	Y	\$2,475.20	\$2,561.83
<b>Victoria Park Lake</b>			
VPL Water Body Seasonal Hire	Y	\$3,300.00	\$3,415.50
VPL Water Body Daily Hire	Y	\$110.00	\$113.85
VPL Water Body Hourly Hire		-	\$11.00
VPL Foreshore Market Daily Hire Per Stall	Y	\$11.00	\$11.40
VPL Commercial Traders Daily Fee	Y	\$11.00	\$11.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>LEISURE SERVICES ** May be varied subject to commercial agreements.</b>			
<i>INDOOR – Indoor Sports Facilities - All</i>			
Events Daily Cleaning Fee	Y	\$190.40	\$197.10
Call Out Fee	Y	\$58.50	\$60.55
Commercial User Security Deposit	N	\$1,117.80	\$1,156.90
Seasonal User Security Deposit	N	\$558.90	\$578.45
Casual User Security Deposit	N	\$224.10	\$231.92
<i>Indoor Sports Facilities - User Charges</i>			
Stadium Room Rental - Australian Sports Commission	Y	\$9,621.00	\$9,621.00
Mooroopna Stadium - Jets Lease November 2011 - June 2012	N	\$11,000.00	\$13,200.00
<i>Indoor Sports Facilities - Programs</i>			
Indoor Sports- Group Fitness	Y	\$5.50	\$5.50
Indoor Sports – Netball - Per Team	Y	-	\$56.00
Indoor Sports - Netball Tournament - Per Team	Y	\$51.00	\$56.00
Social Badminton	Y	\$3.20	\$3.50
Back in the game	Y	\$3.00	\$3.50
<i>Indoor Sports Facilities - Shepparton Sports Stadium</i>			
<i>Table Tennis Hall</i>			
Table Tennis Use Hourly Rate	Y	\$41.40	\$42.85
Non Table Tennis Use Hourly Rate	Y	\$55.90	\$57.85
<i>Main Sports Courts</i>			
1 Court Hourly Rate 8.00a.m. to 5.00p.m. (off peak)	Y	\$22.20	\$22.95
1 Court Hourly Rate 5.00p.m. to midnight (peak)	Y	\$41.40	\$42.85
4 Court Daily Rate - Weekend Foundation User Group	Y	\$559.40	\$579.00
4 Court Daily Rate - Weekend Non Foundation User Group	Y	\$778.70	\$806.00
<i>Commercial Use</i>			
4 Court Daily Rate	Y	\$1,454.20	\$1,505.10
Commercial Exclusive Daily Rate	Y	\$1,746.10	\$1,807.15
Front Car Park Daily Rate	Y	\$638.10	\$660.40
<i>Office Space</i>			
Valley Sport Annual Office Rental	N	\$11,012.40	\$11,452.90
Foundation Users Annual Rate/m2	Y	\$151.40	\$156.65
<i>Personal Casual Use</i>			
Basketball Half Court Hourly Rate	Y	\$2.95	\$3.00
Badminton Court Hourly Rate	Y	\$2.95	\$3.00
Table Tennis Table Hourly Rate	Y	\$2.95	\$3.00
<i>Indoor Sports Facilities - Tatura Community Activity Centre (Sports Stadium)</i>			
<i>Main Court</i>			
Hourly Rate 12 a.m. - 5 p.m.	Y	\$21.40	\$22.15
Hourly Rate - 5 p.m. - 12 p.m.	Y	\$33.60	\$34.75
Tatura Primary School Annual Usage Fee	Y	\$996.30	\$890.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>Meeting Room</b>			
Programs and Functions Hourly Hire	Y	\$29.20	\$30.20
<b>Changerooms</b>			
Change Rooms Daily Cleaning Fee	Y	\$33.60	\$34.80
<b>LOCAL LAWS</b>			
<b>Footpath/Pavement Board Advertising</b>			
Footpath Advertising (per year)	N	\$70.00	\$78.00
Goods on display - Street Advertising (per year)	N	\$75.00	\$78.00
Fire Prevention Infringement	N	\$210.00	\$200.00
<b>Liquor</b>			
Liquor Local Law Fines	N	\$210.00	\$200.00
<b>Fines</b>			
Local Law Fines	N	\$210.00	\$200.00
<b>Permits</b>			
Permits – Outdoor dining	N	\$250.00	\$250.00
Permits - consumption of liquor	N	\$43.00	\$45.00
Local Laws events permits - commercial	N	\$43.00	\$45.00
Parking permits in the Mall - temporary	N	\$11.00	\$12.00
Parking permits - Mall - delivery 6 months (single)	N	\$70.00	\$73.00
Parking permits - Mall - delivery 6 months (multiple)	N	\$180.00	\$186.00
Temporary camping permit	N	\$430.00	\$445.00
<b>Bicycles, Roller Blades and Skateboards</b>			
Fines	N	-	\$200.00
<b>Impounded Items</b>			
Impounded items - trolleys, signs etc.	N	\$70.00	\$73.00
Impounded vehicles - release	N	\$280.00	\$290.00
Impounded vehicles - towing	Y	Cost + 10%	Cost + 10%
Sale of Impounded vehicles	Y	\$155.00	\$120.00
<b>PARKING</b>			
<b>Meter Bag Permits - Builder (per bay)</b>			
Per day	Y	\$25.00	\$25.00
Per week	Y	\$100.00	\$100.00
<b>Meter Bag Permits - Promotional (per bay)</b>			
Per day	Y	\$25.00	\$25.00
<b>On Street Parking (per bay)</b>			
Meters (per hour)	Y	\$1.20	\$1.30
<b>Off Street Car Parks - Outer CBD</b>			
Edward Street Car Park	Y	\$1.20	\$1.30
Maude Street Car Park	Y	\$1.20	\$1.30
Fryers Street Car Park	Y	\$1.20	\$1.30
Fryers/Edward Street Car Park	Y	\$1.20	\$1.30
<b>Inner CBD</b>			
Wyndham Mall Car Park	Y	\$1.20	\$1.30
High Street Car Park	Y	\$1.20	\$1.30
Stewart Street Car Park	Y	\$1.20	\$1.30
West Walk Car Park	Y	\$1.20	\$1.30

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b><i>Fines</i></b>			
621 - Stopped contrary to a no parking sign	N	\$61.00	\$70.00
701 - Parked - For period longer than indicated	N	\$61.00	\$70.00
702 - Fail to pay fee and obey instructions on sign/meter/ticket etc	N	\$61.00	\$70.00
704 - Stopped on a bicycle parking area	N	\$61.00	\$70.00
705 - Stopped on a motor bike parking area	N	\$61.00	\$70.00
706 - Parked - Contrary to requirement of parking area	N	\$61.00	\$70.00
707 - Parked - Not at an angle of 45°	N	\$61.00	\$70.00
708 - Parked - Not at an angle of 90°	N	\$61.00	\$70.00
711 - Parked - Not completely within a parking bay	N	\$61.00	\$70.00
712 - Parked - Long vehicle exceeding minimum number of bays	N	\$61.00	\$70.00
713 - Parked - Wide vehicle exceeding minimum number of bays	N	\$61.00	\$70.00
<b>PERFORMING ARTS ** May be varied subject to commercial agreements</b>			
Ticket Selling charge, per ticket, Commercial hirer	Y	\$4.70	\$4.90
Ticket Selling charge, per ticket, Community hirer	Y	\$2.35	\$2.45
Commission on merchandise in conjunction with an event	Y	10% or by arrangement	10% or by arrangement
Standard ticket build - Eastbank	Y	-	\$55.00
Standard ticket build - WestSide	Y	-	\$55.00
Ticket build surcharge (over standard) - Eastbank	Y	-	\$25.00
Ticket build surcharge (over standard) - WestSide	Y	-	\$25.00
Ticket printing fee - Eastbank (min 100)	Y	-	\$0.15
Ticket printing fee - WestSide (min 100)	Y	-	\$0.15
Ticket postage and handling	Y	-	\$2.50
Flyer distribution - combined - per 500	Y	-	\$77.00
Flyer distribution - individual - per 500	Y	-	\$220.00
<b><i>Eastbank Centre: Commercial Hire</i></b>			
Entire Venue	Y	\$1,850.00	\$1,900.00
Rehearse/Set up (8 hours max)	Y	\$440.00	\$490.00
<b><i>Main Auditorium/Concert Hall: Commercial Hire</i></b>			
Per Event/Performance/Concert	Y	\$1,675.00	\$1,730.00
Rehearse/Set up (8 hours max)	Y	\$440.00	\$490.00
Subsequent extra concerts in same day (fee per concert)	Y	\$790.00	\$815.00
NO ENTRY FEE ( <i>Schools and educational institutions only. One per year per institution. Rate not further reducible</i> )			
Eastbank Venue layover (lost hire opportunity)	Y	\$330.00	\$390.00
WestSide Venue layover (lost hire opportunity)	Y	\$330.00	\$390.00
<b><i>Large Function Space (Function Rooms 1 and 2 combined): Commercial Hire</i></b>			
Per Event	Y	\$1,340.00	\$1,380.00
Half day Meeting (Bus hours up to max 3 hours)	Y	\$735.00	\$760.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>Small Function Space (Function Rooms 1 or 2 alone): Commercial Hire</b>			
Per Event	Y	\$780.00	\$800.00
Half day Meeting (Bus hours up to max 3 hours)	Y	\$375.00	\$385.00
<b>Alex Rigg Meeting Rooms (Eastbank First Floor): Commercial Hire</b>			
Meeting/Speaker/Function (One room)	Y	\$165.00	\$165.00
Meeting/Speaker/Function (Two rooms)	Y	\$305.00	\$315.00
<b>Westside Performing Arts Centre - The Theatre (Auditorium and Foyer): Commercial Hire</b>			
Performance/Concert	Y	\$1,250.00	\$1,290.00
Subsequent extra concerts in same day (per concert)	Y	\$640.00	\$660.00
Rehearsal Week Day (up to 8hrs)	Y	\$440.00	\$490.00
<b>Eastbank Centre: Community Hire</b>			
Entire Venue	Y	\$1,355.00	\$1,390.00
Rehearse/Set up (8hrs max)	Y	\$375.00	\$415.00
Hire of Eastbank (all areas) Schools Rate	Y	\$1,175.00	\$1,210.00
<b>Main Auditorium/Concert Hall: Community Hire</b>			
Per Event/Performance/Concert	Y	\$1,220.00	\$1,260.00
Rehearse/Set up (8 hrs max)	Y	\$375.00	\$415.00
Subsequent extra concerts in same day (fee per concert)	Y	\$740.00	\$765.00
<b>Large Function Space (Function Rooms 1 and 2 combined): Community Hire</b>			
Per event	Y	\$970.00	\$1,000.00
<b>Small Function Space (Function Rooms 1 or 2 alone): Community Hire</b>			
Per event	Y	\$580.00	\$590.00
<b>Alex Rigg Meeting Rooms (Eastbank First Floor): Community Hire</b>			
Meeting/Speaker/Function (One room) Small	Y	\$125.00	\$90.00
Meeting/Speaker/Function (Two rooms) Medium	Y	\$240.00	\$180.00
<b>Westside Performing Arts Centre: Community Hire The Theatre: (Auditorium and Foyer)</b>			
Performance/Concert	Y	\$920.00	\$950.00
Subsequent extra concerts in same day (fee per concert)	Y	\$590.00	\$590.00
Rehearsal (up to 8hrs)	Y	\$375.00	\$415.00
<b>Eastbank Centre: Schools Hire</b>			
Entire Venue	Y	\$1,290.00	\$1,330.00
Rehearse/Set up (8hrs max)	Y	\$330.00	\$365.00
<b>Main Auditorium/Concert Hall: Schools Hire</b>			
Per Event/Performance/Concert	Y	\$1,190.00	\$1,230.00
Rehearse/Set up (8 hrs max)	Y	\$330.00	\$365.00
Subsequent extra concerts in same day (fee per concert)	Y	\$715.00	\$715.00
Speech night/Graduation (NO ENTRY FEE TO BE CHARGED BY HIRER) (Schools and educational institutions only. One year per institution. Rate not further reducible)	Y	\$745.00	\$770.00
<b>Large Function Space (Function Rooms 1 and 2 combined): Schools Hire</b>			
Per event	Y	\$930.00	\$960.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>Small Function Space (Function Rooms 1 or 2 alone): Schools Hire</b>			
Per event	Y	\$545.00	\$560.00
<b>Alex Rigg Meeting Rooms (Eastbank First Floor): Schools Hire</b>			
Meeting/Speaker/Function (One room) Small	Y	\$115.00	\$90.00
Meeting/Speaker/Function (Two rooms) Medium	Y	\$230.00	\$180.00
<b>Westside Performing Arts Centre: Schools Hire The Theatre: (Auditorium and Foyer)</b>			
Performance/Concert	Y	\$870.00	\$895.00
Subsequent extra concerts in same day (fee per concert)	Y	\$590.00	\$590.00
Rehearsal (up to 8hrs)	Y	\$330.00	\$365.00
<b>SALEYARDS - (Effective 1 January 2013)</b>			
<b>Yard Dues</b>			
Bulls (per head)	Y	\$17.00	\$17.90
Sheep (per head)	Y	\$0.69	\$0.80
<b>Cattle (per head)</b>			
- Cattle Weighed: Singles (per head)	Y	\$11.89	\$12.52
- Cattle Weighed: 2 - 5 head (per head)	Y	\$10.05	\$10.58
- Cattle Weighed: 6+ head (per head)	Y	\$10.05	\$8.55
- Cattle Unweighed (per head - Sale Day Only)	Y	\$10.40	\$10.95
- Cattle Unweighed (per head - Special/Store Sale)	Y	\$9.45	\$9.95
- Calves Ordinary Monday Sale (per head)	Y	\$2.48	\$2.61
<b>Selling Fees</b>			
Ordinary Sales (each) plus per head fees below	Y	\$114.18	\$120.18
Special Sales (each) plus per head fees below.	Y	\$188.67	\$198.61
- Plus bulls (per head)	Y	\$1.76	\$1.85
- Plus cattle (per head)	Y	\$0.90	\$0.95
- Plus calves (per head)	Y	\$0.35	\$0.37
- Plus sheep (per head)	Y	\$0.12	\$0.13
<b>Misc Charges</b>			
Office Rent (per annum)	Y	\$2,000.00	\$2,000.00
Private scanning of cattle (per head)	Y	\$2.88	\$3.03
Private Use of Yards for holding stock non-sale days (per head per day)	Y	\$1.84	\$1.94
Private Use of Yards for holding stock sale days (per head per day)	Y	\$4.98	\$5.24
Private weighing of Cattle (per head)	Y	\$6.95	\$4.37
Private weighing including scanning of Cattle (per head)	Y	\$2.88	\$7.32
Calves sold on cattle sale day i.e. Tuesday (per head)	Y	\$3.40	\$3.58

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>SHEPPARTON SHOWGROUNDS ** May be varied subject to commercial agreements</b>			
Shepparton Showgrounds Macintosh Centre	Y	\$616.00	\$635.00
Shepparton Showgrounds Grandstand Function Room	Y	\$260.00	\$260.00
Shepparton Showgrounds Site Daily Use	Y	\$1,850.00	\$1,850.00
McIntosh Centre Kitchen	Y	\$206.00	\$210.00
McIntosh Exhibition foyer	Y	\$335.00	\$345.00
Shepparton Showgrounds McIntosh Centre - Full Facility	N	\$700.00	\$775.00
Carpet Hire per sq metre	Y	\$4.20	\$4.20
Shepparton Showgrounds Arena - Commercial Use	Y	\$460.00	\$475.00
Trestle Table Hire (each)	Y	\$6.00	\$6.00
Shepparton Showgrounds - New exhibition building	Y	\$2,000.00	\$2,000.00
Shepparton Showgrounds - Hardstand	Y	\$200.00	\$205.00
Shepparton Showgrounds - Acoustic Curtain	Y	\$450.00	\$450.00
Shepparton Showgrounds - Hire of Portable Stage	Y	\$80.00	\$80.00
<b>TATURA PARK ** May be varied subject to commercial agreements</b>			
<i>Blackmore and Leslie Indoor Arena</i>			
Major events per day	Y	\$410.00	\$410.00
Horse clinics per day	Y	\$350.20	\$350.20
Per Hour Casual Hire	Y	\$68.00	\$68.00
<i>Outdoor Arena</i>			
Per Day	Y	\$330.00	\$330.00
<i>Outdoor Sand Arena</i>			
Per Day	Y	\$260.00	\$260.00
Per Day if used in conjunction with Indoor Arena	Y	\$141.60	\$141.60
Per Hour Casual Hire	Y	\$56.65	\$56.65
<i>Stables</i>			
Per Day	Y	\$14.00	\$14.00
Overnight	Y	\$18.00	\$18.00
<i>Camping</i>			
Powered Site (per day)	Y	\$13.00	\$13.00
Unpowered Site (per day)	Y	\$7.20	\$7.20
<i>Seasonal Rentals</i>			
Agricultural Society	Y	\$499.50	\$500.00
<i>Wilson Hall</i>			
Wilson Hall casual rental	Y	\$100.10	\$110.00
Hire of Eastern Oval Meeting Room	Y	\$85.00	\$90.00
<b>TOURISM</b>			
<i>Mooving Art</i>			
Sponsorship of MoovingArt Cow	Y	\$1,100.00	\$1,100.00



## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>WASTE MANAGEMENT</b>			
<i>Transfer Stations (per cubic metre)</i>			
Municipal Waste	Y	\$31.00	\$34.00
Industrial/Commercial waste	Y	\$47.00	\$51.00
Organics waste	Y	\$16.00	\$18.00
Concrete waste	Y	\$22.00	\$22.00
Plaster waste	Y	\$22.00	\$22.00
Recycled concrete sales (Transfer Stations)	Y	\$18.00	\$18.00
Recycled brick sales (Transfer Stations)	Y	\$20.00	\$20.00
Mulch sales (Transfer Stations)	Y	\$6.00	\$6.00
Mattress disposal (Transfer Stations)	Y	\$21.00	\$21.00
e- waste disposal (Transfer Stations)	Y	\$5.00	\$5.00
Upsize kerbside waste bin (Kerbside services)	Y	\$28.00	\$29.00
Minimum Charge	Y	\$7.00	\$9.00
Cancellation of non-compulsory waste/recycling/organics bin	Y	\$28.00	\$29.00
<i>Cosgrove Landfill (per cubic metre)</i>			
Municipal Waste	Y	\$25.00	\$27.00
Industrial/Commercial waste	Y	\$44.00	\$47.00
<i>Cosgrove Landfill (per tonne)</i>			
Municipal Waste	Y	\$75.00	\$82.00
Industrial/Commercial waste	Y	\$101.00	\$130.00
Prescribed waste	Y	\$166.00	\$172.00
<i>Tyres (each)</i>			
Car/motorbike tyre (clean)	Y	\$3.00	\$3.00
Car/motorbike tyre (dirty)	Y	\$4.00	\$4.00
Car/motorbike tyre (with rim)	Y	\$4.00	\$4.00
Forklift tyre	Y	\$18.00	\$18.00
Go-cart tyre	Y	\$2.00	\$2.00
Four wheel motorbike	Y	\$5.00	\$5.00
Light truck (17" rim)	Y	\$6.00	\$6.00
Truck (clean)	Y	\$13.00	\$13.00
Truck (dirty)	Y	\$14.00	\$14.00
Truck (with rim)	Y	\$16.00	\$16.00
Tractor	Y	\$80.00	\$80.00
<i>General</i>			
Cardboard (commercial customers)	Y	\$6.00	\$6.00
Earthmoving (up to 1.0m)	Y	POA	POA
Earthmoving (1.0 to 1.5m)	Y	POA	POA
Earthmoving (1.5 to 2.0m)	Y	POA	POA
Scraper	Y	POA	POA
<i>Local Law No. 1 (Fee)</i>			
Using litter bin for unauthorised waste	N	\$120.00	\$122.15
Replacement of waste/recycling/organics bin	Y	\$107.00	\$110.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>BUILDING</b>			
<i>Information provided to Private Building Surveyors</i>			
Flooding/Floor level/legal point of discharge and Planning/Sitting	N	\$54.35	\$65.75
Bushfire prone area, termites, gust speed, land drainage etc.	N	\$43.45	\$45.35
<i>Lodging of documents - S30 of the Act (Reg. 2.16)</i>			
Classes 1 and 10	N	\$33.30	\$34.00
Other Classes	N	\$33.30	\$34.00
Demolition Report and Consent - Section 29A	N	\$54.35	\$56.75
Preceding 10 Years	N	\$133.20	\$136.05
Beyond 10 Years	N	\$44.40	\$45.35
<b>CORPORATE SERVICES</b>			
Freedom of Information requests - Application Fee	N	\$23.90	\$24.40
Land Information certificates (per rates assessment)	N	\$20.00	\$20.00
<b>HEALTH</b>			
<i>Registered Premises</i>			
Transfer of registration Certificate - CP	N	\$59.75	\$62.50
0-25 total ST and LT sites, Maximum Fee Units 17, Maximum Fee 3 years \$212.50	N	\$67.70	\$70.83
26-50 total ST and LT sites, Maximum Fee Units 34, Maximum Fee 3 years \$424.00	N	\$135.40	\$141.66
51-75 total ST and LT sites, Maximum Fee Units 51, Maximum Fee 3 years \$637.50	N	\$203.15	\$212.50
76-100 total ST and LT sites, Maximum Fee Units 68, Maximum Fee 3 years \$850.00	N	\$270.90	\$283.33
101-125 total ST and LT sites, Maximum Fee Units 85, Maximum Fee 3 years \$1,062.50	N	\$338.60	\$354.16
126-150 total ST and LT sites, Maximum Fee Units 103, Maximum Fee 3 years \$1,287.50	N	\$410.30	\$429.16
151-175 total ST and LT sites, Maximum Fee Units 120, Maximum Fee 3 years \$1,500.00	N	\$478.00	\$500.00
176-200 total ST and LT sites, Maximum Fee Units 137, Maximum Fee 3 years \$1,712.50	N	\$545.70	\$570.83
201-225 total ST and LT sites, Maximum Fee Units 154, Maximum Fee 3 years \$1,925.00	N	\$613.40	\$641.66
226-250 total ST and LT sites, Maximum Fee Units 171, Maximum Fee 3 years \$2,137.50	N	\$681.15	\$712.50
251-275 total ST and LT sites, Maximum Fee Units 188, Maximum Fee 3 years \$2,350.00	N	\$748.90	\$783.33
276-300 total ST and LT sites, Maximum Fee Units 205, Maximum Fee 3 years \$2,562.50	N	\$816.60	\$854.16

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>PARKING</b>			
<i>Permits</i>			
Annual Parking Permit (designated car parks)	Y	\$1,232.00	\$1,232.00
<i>Fines</i>			
620 - Stopped in a slip lane	N	\$122.00	\$141.00
622 - Parallel parking in a road related area	N	\$73.00	\$85.00
623 - Stopped on a painted island	N	\$73.00	\$85.00
625 - Parked less than 3m from dividing line/strip	N	\$73.00	\$85.00
626 - Stopped on/across driveway or other way of access	N	\$73.00	\$85.00
627 - Stopped on a road 10m before/after safety zone	N	\$73.00	\$85.00
715 - Stopped - On a marked foot crossing	N	\$73.00	\$85.00
716 - Stopped - Within 10m before marked foot crossing	N	\$73.00	\$85.00
717 - Stopped - Within 3m after marked foot crossing	N	\$73.00	\$85.00
718 - Stopped - Within 10m before bicycle crossing lights	N	\$73.00	\$85.00
719 - Stopped - Within 3m after bicycle crossing lights	N	\$73.00	\$85.00
720 - Stopped - In a loading zone	N	\$122.00	\$141.00
721 - Stopped - In a loading zone longer than 30 minutes	N	\$122.00	\$141.00
722 - Stopped - In a loading zone longer than indicated time	N	\$122.00	\$141.00
723 - Stopped - In a truck zone	N	\$73.00	\$85.00
724 - Stopped - In a mail zone	N	\$73.00	\$85.00
725 - Stopped - In a works zone	N	\$73.00	\$85.00
726 - Stopped - In a taxi zone	N	\$73.00	\$85.00
727 - Stopped - In a bus zone	N	\$73.00	\$85.00
728 - Stopped - In a permit zone	N	\$73.00	\$85.00
729 - Stopped - Double Parked	N	\$73.00	\$85.00
730 - Stopped - Within 1m of fire hydrant	N	\$73.00	\$85.00
731 - Stopped - Within 1m of fire hydrant indicator	N	\$73.00	\$85.00
732 - Stopped - Within 1m of fire plug indicator	N	\$73.00	\$85.00
733 - Stopped - On a bus stop	N	\$73.00	\$85.00
734 - Stopped - Within 20m before a bus stop	N	\$73.00	\$85.00
735 - Stopped - Within 10m after a bus stop	N	\$73.00	\$85.00
736 - Stopped - On a bicycle path	N	\$73.00	\$85.00
737 - Stopped - On a footpath	N	\$73.00	\$85.00
738 - Stopped - On a shared path	N	\$73.00	\$85.00
739 - Stopped - On a dividing strip	N	\$73.00	\$85.00
740 - Stopped - On a nature strip	N	\$73.00	\$85.00
741 - Stopped - Within 3m public post-box	N	\$73.00	\$85.00
742 - Stopped - Within 20m of intersection with traffic lights	N	\$73.00	\$85.00
745 - Parked - Not facing direction of travel	N	\$73.00	\$85.00
746 - Parked - Not parallel to far left side of two-way road	N	\$73.00	\$85.00
747 - Parked - Not as near as practicable to far left side of 2-way road	N	\$73.00	\$85.00
748 - Parked - Not parallel to far left side of one-way road	N	\$73.00	\$85.00
749 - Parked - Not parallel to far right side of one way road	N	\$73.00	\$85.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
750 - Parked - Not as near as practicable to far left side of 1-way road	N	\$73.00	\$85.00
751 - Parked - Not as near as practicable to far right side of 1-way road	N	\$73.00	\$85.00
752 - Parked - Less than 1m from other vehicle	N	\$73.00	\$85.00
754 - Parked - Fail to leave 3m of road for other vehicle to pass	N	\$73.00	\$85.00
755 - Parked - Unreasonably obstructing the path of vehicles	N	\$73.00	\$85.00
756 - Parked - Unreasonably obstructing the path of pedestrians	N	\$73.00	\$85.00
758 - Next to a yellow edge line	N	\$73.00	\$85.00
759 - Stopped - On a level crossing	N	\$73.00	\$85.00
760 - Stopped - Within 20m before level crossing	N	\$73.00	\$85.00
761 - Stopped - Within 20m after level crossing	N	\$73.00	\$85.00
762 - Stopped - On a freeway	N	\$73.00	\$85.00
763 - Stopped - In an emergency stopping lane	N	\$73.00	\$85.00
764 - Stopped - In a bus lane	N	\$73.00	\$85.00
765 - Stopped - In a transit lane	N	\$73.00	\$85.00
766 - Stopped - In a truck lane	N	\$73.00	\$85.00
769 - Stopped - In a shared zone	N	\$73.00	\$85.00
770 - Stopped - In a safety zone	N	\$73.00	\$85.00
771 - Stopped - Within 10m before a safety zone	N	\$73.00	\$85.00
772 - Stopped - Within 10m after a safety zone	N	\$73.00	\$85.00
773 - Stopped - Near an obstruction	N	\$73.00	\$85.00
774 - Stopped - On bridge or similar structure - width less than approach road	N	\$73.00	\$85.00
775 - Stopped - In a tunnel with width less than approach road	N	\$73.00	\$85.00
776 - Stopped - In an underpass with width less than approach road	N	\$73.00	\$85.00
777 - Stopped - On a crest not in a built-up area	N	\$73.00	\$85.00
778 - Stopped - Near a crest not in a built-up area	N	\$73.00	\$85.00
779 - Stopped - On a curve not in a built up area	N	\$73.00	\$85.00
780 - Stopped - Near a curve not in a built up area	N	\$73.00	\$85.00
781 - Stopped - Obstruct access to a footpath	N	\$73.00	\$85.00
782 - Stopped - Obstruct access to bicycle path	N	\$73.00	\$85.00
783 - Stopped - Obstruct access to a passageway	N	\$73.00	\$85.00
784 - Stopped - Obstruct access from a footpath	N	\$73.00	\$85.00
785 - Stopped - Obstruct access from a bicycle path	N	\$73.00	\$85.00
786 - Stopped - Obstruct access from a passageway	N	\$73.00	\$85.00
787 - Stopped - Heavy vehicle not on shoulder of road	N	\$73.00	\$85.00
788 - Stopped - Long vehicle not on shoulder of road	N	\$73.00	\$85.00
789 - Stopped - Heavy vehicle in built up area longer than 1 hour	N	\$73.00	\$85.00
790 - Stopped - Long vehicle in built up area longer than 1 hour	N	\$73.00	\$85.00
791 - Stopped - Clearance and side marker lights not effective and visible	N	\$73.00	\$85.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
793 - Stopped - In a no standing area	N	\$122.00	\$141.00
794 - Stopped - On a children's crossing	N	\$122.00	\$141.00
795 - Stopped - Within 20m before children's crossing	N	\$122.00	\$141.00
796 - Stopped - Within 10m after children's crossing	N	\$122.00	\$141.00
797 - Stopped - On a pedestrian's crossing	N	\$122.00	\$141.00
798 - Stopped - Within 20m before pedestrian's crossing	N	\$122.00	\$141.00
799 - Stopped - Within 10m after pedestrian's crossing	N	\$122.00	\$141.00
800 - Stopped - On a clearway	N	\$122.00	\$141.00
803 - Stopped In a parking area for people with disabilities	N	\$122.00	\$141.00
804 - Stopped - Within 10m of intersection	N	\$122.00	\$141.00
805 - Stopped - Within an intersection	N	\$122.00	\$141.00
807 - Disobey direction to move vehicle from disabled parking	N	\$122.00	\$141.00
<b>PLANNING</b>			
Request for Copies of Planning Permit and Plans	Y	\$50.00	\$50.00
<b>Amendments to Planning Schemes:</b>			
Considering a request to amend a planning scheme; and taking action required by Division 1 of Part 3 of the Planning and Environment Act: considering any submissions that do not seek a change to the amendment and if applicable, abandoning the amendment.	N	\$798.00	\$798.00
Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel, providing assistance to a panel, making a submission to a panel and considering the report in accordance with Section 27.	N	\$798.00	\$798.00
Adopting an amendment or a part of an amendment; and Submitting the amendment for approval	N	\$524.00	\$524.00
Considering a request to approve an amendment, and giving notice of approval of an amendment by the proponent to the Minister.	N	\$798.00	\$798.00
<b>Planning Permit Applications:</b>			
Change of Use	N	\$502.00	\$502.00
<b>Planning Permit Applications: Single Dwellings OR Dependent Persons Units Development Value -</b>			
\$10,001 - \$100,000	N	\$239.00	\$239.00
Greater than \$100,000	N	\$490.00	\$490.00
<b>Planning Permit Applications: Development Other Development Value -</b>			
\$0 - \$10,000	N	\$102.00	\$102.00
\$10,001 - \$250,000	N	\$604.00	\$604.00
\$250,001 - \$500,000	N	\$707.00	\$708.00
\$500,001 - \$1,000,000	N	\$815.00	\$815.00
\$1,000,001 - \$7,000,000	N	\$1,153.00	\$1,153.00
\$7,000,001 - \$10,000,000	N	\$4,837.00	\$4,837.00
\$10,000,001 - \$50,000,000	N	\$8,064.00	\$8,064.00
Greater than \$50,000,000	N	\$16,130.00	\$16,130.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
<b>Planning Permit Applications: Subdivisions</b>			
Subdivision of a building/s (existing or proposed)	N	\$386.00	\$386.00
Subdivision into two lots only	N	\$386.00	\$386.00
Boundary realignments and consolidations of land	N	\$386.00	\$386.00
Other	N	\$781.00	\$781.00
<b>Planning Permit Applications:</b>			
Remove a restriction within the meaning of the Subdivision Act 1988, in the circumstances described in section 47(2) of the Act 1987.	N	\$249.00	\$249.00
<b>Planning Permit Applications:</b>			
Class 1: To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or to create or remove a right of way	N	\$541.00	\$541.00
Class 2: To create, vary or remove an easement within the meaning of the Subdivision Act 1988; or to vary or remove a condition in the nature of an easement in a Crown grant	N	\$404.00	\$404.00
<b>Combined Planning Permit Applications</b>			
Application to amend a permit - Class 1	N	\$502.00	\$502.00
Application to amend a permit - Class 2	N	\$502.00	\$502.00
Application to amend a permit - Class 3	N	\$239.00	\$239.00
Application to amend a permit - Class 4	N	\$490.00	\$490.00
Application to amend a permit - Class 5	N	\$102.00	\$102.00
Application to amend a permit - Class 6	N	\$604.00	\$604.00
Application to amend a permit - Class 7	N	\$707.00	\$707.00
Application to amend a permit - Class 8	N	\$815.00	\$815.00
Application to amend a permit - Class 8A(1) Amend an application for a permit after notice has been given	N	\$102.00	\$102.00
Application to amend a permit - Class 8A(2) Amend an application to amend for a permit after notice has been given	N	\$102.00	\$102.00
Application to amend a permit - Class 9	N	\$386.00	\$386.00
<b>Where the matter relates to a condition of permit</b>			
** Certificate of Compliance	N	\$147.00	\$147.00
** Certification of Whole Farm Plans	N	\$285.00	-
** Amendment to Planning Application/Plans	N	\$102.00	\$102.00
** Extension of time to Planning Applications	N	\$102.00	\$102.00
** Prices subject to change in accordance with changes to the regulations of the Planning and Environment Act 1987.			
<b>Subdivision Act</b>			
Public Open Space Contributions	N	\$0.05	-
Supervision Fee	N	\$0.03	-
Engineering Design Checking Fees	N	\$0.01	-
Certification of consolidation of plans	N	\$100.00	\$100.00
Certification and SOC of subdivision	N	\$100.00	\$100.00
Plus \$20 for each lot within the subdivision	N	\$20.00	\$20.00

## Appendix F: Schedule of Fees and Charges

Description of Fees and Charges	GST Y/N	2011/2012 Adopted Fees incl. GST	2012/2013 Fees incl. GST
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### Statutory Fees and Charges - Banded

(Fees and Charges set by statute providing Council the authority to set a price within a given range)

<b>AGED AND DISABILITY SERVICES</b>			
<i>Aged Services Programs</i>			
Planned Activity Group (Program attendance)	N	\$9.35	\$9.70
Community Meals	N	\$8.20	\$8.50
Meals on Wheels	N	\$8.20	\$8.50
Meals on Wheels - Frozen	N	\$8.20	\$8.50
<i>Low Income Range</i>			
Household Assistance (per hour)	N	\$5.50	\$5.70
Personal Care (per hour)	N	\$4.05	\$4.20
Respite Care (per hour)	N	\$2.70	\$2.80
Home Maintenance (per hour)	N	\$10.95	\$11.40
<i>Medium Income Range</i>			
Household Assistance (per hour)	N	\$13.60	\$14.15
Personal Care (per hour)	N	\$8.20	\$8.50
Respite Care (per hour)	N	\$4.05	\$4.20
Home Maintenance (per hour)	N	\$16.30	\$16.95
<i>High Income Range</i>			
Household Assistance (per hour)	N	\$29.65	\$30.85
Personal Care (per hour)	N	\$33.80	\$35.15
Respite Care (per hour)	N	\$30.60	\$31.80
Home Maintenance (per hour)	N	\$47.85	\$49.75
<b>BUILDING</b>			
Council Report and Consent	N	\$144.00	\$150.00

## Appendix G: Amendments to the 2012/2013 Budget

This appendix identifies the changes made to the 2012/2013 Budget document following the public display period for the 2012/2013 Draft Budget.

### Operating Budget

- Reduction in total declared rates and charges of two per cent to 3.95 per cent which requires a reduction of \$1.078 million in expenditure.  
Changes reflected in this budget are:
  - Additional grants commission funding \$100,000
  - Additional interest revenue \$50,000
  - Reduction in attraction investment brochure \$10,000
  - Increase in gate charges for commercial/industrial users of landfill (net) \$318,000
  - CAPITAL – Reduction in Vibert Reserve Project \$50,000
  - CAPITAL – Delaying the GV Regional Library development (net cost) \$375,000
  - CAPITAL – reduction in renewal funds for roads \$175,374**TOTAL \$1,078,374**
- Reduction in operating income for Grants Commission funding of \$5.34m in 2012/2013, due to early receipt of first and second instalment in June 2012. The same amount has been reflected in an increase to forecasted income in 2011/2012.

### Capital Budget

- Inclusion of 2011/2012 unfinished capital projects to be carried forward in the amount of \$2.81 million
- Inclusion of a further \$2 million income and corresponding \$1.81m of expenditure for the associated flood mitigation works for the Building Better Regional Cities project.
- Adjustment for capital items reflected above linked with reduction in declared rates and charges.

### Balance Sheet

- Inclusion of \$2.0m in the 2011/2012 forecast income for the receipt of the Building Better Regional Cities grant.

### Schedule of Fees and Charges

- Cosgrove Commercial/Industrial has been increased to \$130.00 per tonne (2011/2012 - \$101.00 per tonne).
- Inclusion of Permits – Outdoor Dining fee \$250.00 (2011/2012 - \$250.00)