

Greater Shepparton City Council
Operating Statement
for period ended March 2022

The Operating Statement details the Income Statement excluding non-recurrent items such as works on non-council assets and non-recurrent grant programs. It also excludes items that do not fund Council operations such as capital income and non-cash items.

	YEAR TO DATE					FULL YEAR				
	2021/2022	2021/2022	2021/2022	YTD	YTD	2021/2022	2021/2022	2021/2022	Adopted	Adopted
	YTD	YTD	YTD	Adopted	Adopted	Adopted	Adopted	Projected Full	Budget	Forecast Q2
	Adopted	Adopted	Actual	Budget	Forecast Q2	Budget	Forecast Q2	Year	Variance	Variance
Budget	Forecast Q2		Variance	Variance	Budget	Forecast Q2		(Fav)/Unfav	(Fav)/Unfav	
	\$'000	\$'000	\$'000	(Fav)/Unfav	(Fav)/Unfav	\$'000	\$'000	\$'000	%	%
				%	%					
Revenues from Operating Activities										
Rates and Charges	84,948	84,838	84,830	0.1%	0.0%	85,004	85,074	84,978	0.0%	0.1%
Statutory Fees	2,967	1,921	2,128	28.3%	(10.8%)	3,690	3,692	3,386	8.2%	8.3%
User Charges	13,966	11,806	11,503	17.6%	2.6%	19,304	17,085	15,668	18.8%	8.3%
Operating Grants*	19,556	20,395	20,589	(5.3%)	(1.0%)	23,323	24,894	24,605	(5.5%)	1.2%
Operating Contributions	558	467	575	(3.0%)	(23.1%)	663	722	714	(7.6%)	1.2%
Other	808	993	1,253	(55.1%)	(26.3%)	1,057	1,396	1,526	(44.4%)	(9.4%)
Total Operating Revenue	122,803	120,419	120,879	1.6%	(0.4%)	133,042	132,863	130,878	1.6%	1.5%
Expenses from Operating Activities										
Employee Costs*	39,782	38,409	38,846	(2.4%)	1.1%	53,191	52,197	50,764	(4.6%)	(2.7%)
Materials and Services*	37,129	32,730	33,273	(10.4%)	1.7%	48,286	49,299	47,786	(1.0%)	(3.1%)
Bad & Doubtful Debts	300	0	0	0.0%	0.0%	302	63	63	(79.3%)	0.0%
Depreciation	26,788	23,956	24,343	(9.1%)	1.6%	36,399	36,399	33,496	(8.0%)	(8.0%)
Amortisation	444	564	563	26.8%	(0.1%)	764	764	764	0.0%	0.0%
Borrowing Costs	545	446	476	(12.6%)	6.7%	990	990	990	0.0%	0.0%
Finance Costs - Leases	13	14	14	6.8%	0.1%	18	18	18	0.0%	0.0%
Other Expenses	561	475	489	(12.9%)	3.1%	726	666	664	(8.5%)	(0.3%)
Total Operating Expenses	105,563	96,593	98,005	(7.2%)	1.5%	140,677	140,396	134,545	(4.4%)	(4.2%)
ADJUSTED OPERATING RESULT	17,241	23,825	22,874	(32.7%)	4.0%	(7,634)	(7,533)	(3,667)	52.0%	51.3%

*Non-Recurrent items including Working for Victoria and works on non-council assets have been excluded from Operating Grants, Employee Costs and Materials and Services. These are listed below.

User Charges is projecting to be \$3.64m (18.8%) less than 2021/2022 Adopted Budget and \$1.42m (8.3%) less than Adopted Forecast Q2. This unfavourable variance is mostly due to a reduction in commercial waste volumes at Cosgrove Landfill (\$1.1m), Aged Services (\$186k), and Frank Pullar Operations (\$235k). The unfavourable variance is also impacted by temporary closure and restricted operations of some council services including Aquamoves (\$711k) and Eastbank, Riverlinks & Westside (\$608k).

Operating grants are projecting to be \$1.28m (5.5%) more than 2021/2022 Adopted Budget. This favourable variance is impacted by additional grant funding for Children Services COVID support and full fee paying family splits (\$444k), Empowering Communities (\$300k), Federal Financial Assistance grants (\$280k) and Shepparton Art Museum Opening (\$176k).

Other Income is projecting to be \$470k (44.4%) more than 2021/2022 Adopted Budget. This favourable variance is mostly due to additional income from GV Health, funded by the State Government, for support at the COVID vaccine hub and courier program (\$238k), the sale of 2A Mills Street (\$179k) and refunds received for historical fringe benefits tax (FBT) overpayments (\$112k).

Employee Costs is projecting to be \$2.43m (4.6%) less than 2021/2022 Adopted Budget and \$1.43m (2.7%) less than Adopted Forecast Q2. This favourable variance is mostly due to reduced utilisation at some childcare facilities (\$983k), and staff vacancies across the organisation.

Materials and Services is projecting to be \$1.51m (3.1%) less than Adopted Forecast Q2. This favourable variance is mostly due to savings found across the organisation as a result of preparations for the 2021/2022 Q3 Forecast Review. These savings were mostly found in areas including Information and Communication Technology (\$319k), Staff Training (\$290k), Legal Expenses (\$218k), Consultants (\$195k), Waste (\$163k) and Communications and Engagement (\$147k).

Federal Financial Assistance Grants - 50% of the 2021/2022 (\$6.99m) was received in May 2021. This has been added back in against Operating Grants.

Projects excluded from the Operating Statement

	EXPENSE				INCOME			
	2021/2022	2021/2022	2021/2022	2021/2022	2021/2022	2021/2022	2021/2022	2021/2022
	Adopted	Adopted	Projected Full	YTD	Adopted	Adopted	Projected Full	YTD
	Budget	Forecast Q2	Year	Actual	Budget	Forecast Q2	Year	Actual
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Benalla Road upgrade - Florence Street slip lane	1,260	1,260	0	2	0	298	298	0
Wyndham/Hasset Street underground powerline	550	550	536	536	550	550	550	0
V/Line Rail associated works	500	500	500	0	500	500	500	0
Stadium/Munarra utilities upgrade	362	368	36	36	0	0	0	0
Museum of Vehicular Evolution (MOVE)	0	275	275	275	0	900	900	900
Office handset renewal	250	250	250	0	0	0	0	0
Shepparton Levee Management	150	0	0	0	0	0	0	0
Outdoor Dining Funding	0	342	342	58	0	300	300	300
Victoria Park Lake Intersection	25	25	34	22	0	0	0	0
Murchison Recreation Reserve Clubrooms	20	16	16	14	0	0	0	0
Mooroopna War Memorial Stage 2 - GV Water main replacement	9	9	9	9	0	0	0	0
Working for Victoria	0	39	44	45	0	298	298	290
Total excluded from Operating Statement	3,126	3,633	2,041	997	1,050	2,847	2,847	1,490

Greater Shepparton City Council

Capital Summary

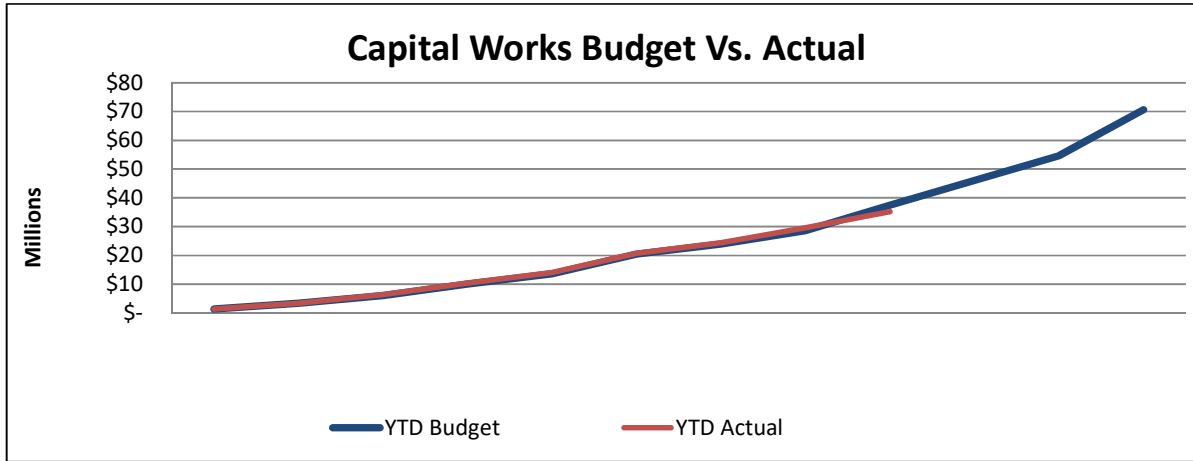
Capital Works Statement

	YEAR TO DATE					FULL YEAR				
	2021/2022 YTD Adopted Budget \$	2021/2022 YTD Adopted Forecast Q2 \$	2021/2022 YTD Actual \$	YTD Adopted Budget Variance (Fav)/Unfav %	YTD Adopted Forecast Q2 Variance (Fav)/Unfav %	2021/2022 Adopted Budget \$	2021/2022 Adopted Forecast Q2 \$	2021/2022 Projected Full Year \$	Adopted Budget Variance (Fav)/Unfav %	Adopted Forecast Q2 Variance (Fav)/Unfav %
Capital Income										
Capital Grants	12,159	5,238	5,920	51.3%	(13.0%)	26,066	20,324	9,405	63.9%	53.7%
Capital Contributions	0	516	1,008	(100.0%)	(95.4%)	2,446	2,991	3,352	(37.1%)	(12.1%)
Proceeds from Sale of Assets	554	662	659	(19.1%)	0.4%	1,107	1,107	1,107	0.0%	0.0%
Total Capital Income	12,712	6,416	7,587	40.3%	(18.2%)	29,618	24,422	13,864	53.2%	43.2%
Capital Expenditure										
Renewal	1,122,455	1,006,714	955,266	14.9%	5.1%	29,589	28,666	25,461	14.0%	11.2%
Upgrade	24,781	17,411	17,446	29.6%	(0.2%)	25,358	24,073	22,251	12.3%	7.6%
New	12,133	11,220	9,850	18.8%	12.2%	8,767	10,569	8,633	1.5%	18.3%
Expansion	5,622	5,270	4,746	15.6%	9.9%	6,415	5,847	5,645	12.0%	3.4%
Total Capital Expenditure	1,164,991	1,040,615	987,308	15.3%	5.1%	70,129	69,155	61,991	11.6%	10.4%

**Capital expenditure totals exclude Project Management Office expenditure

Capital Grants is projecting to be \$16.66m (63.9%) less than 2021/2022 Adopted Budget and \$10.92m (53.7%) less than Adopted Forecast Q2. This unfavourable variance is mostly due to grants received in 2021/2022 which can not be recognised as income until the projects are completed in 2022/2023 due to accounting standards AASB 15 and AASB 1058 including Maude Street Mall Redevelopment (\$8.04m), Vibert Reserve Pavilion construction (\$4.14m) and Knight and Hawdon Street upgrade and reconfiguration (\$3.89m).

Capital Expenditure is projected to be \$8.14m (11.6%) less than the 2021/2022 Adopted Budget and \$7.16m (10.4%) less than Adopted Forecast Q2. These favourable variances are mostly due projects budgeted for in 2021/2022, to be completed in 2022/2023 including Knight and Hawdon St upgrade (\$4.95m) and motor vehicles and plant renewals (\$1.91m).



Capital Works Forecast as a % of Adopted Budget	
Projected Full Year	Council Plan Target
88.39%	90.00%

Greater Shepparton City Council

Income Statement

for period ended March 2022

	YEAR TO DATE					FULL YEAR					Notes	
	2021/2022 YTD Adopted Budget	2021/2022 YTD Adopted Forecast Q2	2021/2022 YTD Actual	YTD Adopted Budget Variance (Fav)/Unfav	YTD Adopted Forecast Q2 Variance (Fav)/Unfav	2021/2022 Adopted Budget	2021/2022 Adopted Forecast Q2	2021/2022 Projected Full Year	Adopted Budget Variance (Fav)/Unfav	Adopted Forecast Q2 Variance (Fav)/Unfav		
	\$	\$	\$	%	%	\$	\$	\$	%	%		
Revenues from Operating Activities												
Rates and Charges	84,948	84,838	84,830	0.1%	0.0%	85,004	85,074	84,978	0.0%	0.1%		
Statutory Fees	2,967	1,921	2,128	28.3%	(10.8%)	3,690	3,692	3,386	8.2%	8.3%	1	
User Charges	13,966	11,806	11,503	17.6%	2.6%	19,304	17,085	15,668	18.8%	8.3%	2	
Operating Grants	13,618	14,905	15,092	(10.8%)	(1.3%)	17,385	20,753	31,630	(81.9%)	(52.4%)	3	
Operating Contributions	558	467	575	(3.0%)	(23.1%)	663	722	714	(7.6%)	1.2%	4	
Other	808	993	1,253	(55.1%)	(26.3%)	1,057	1,396	1,526	(44.4%)	(9.4%)	5	
Total Operating Revenue	116,866	114,929	115,381	1.3%	(0.4%)	127,105	128,722	137,902	(8.5%)	(7.1%)		
Expenses from Operating Activities												
Employee Costs	39,782	38,420	38,860	(2.3%)	1.1%	53,191	52,208	50,778	(4.5%)	(2.7%)	6	
Materials and Services	39,748	33,741	34,256	(13.8%)	1.5%	51,412	52,921	49,813	(3.1%)	(5.9%)	7	
Bad & Doubtful Debts	300	0	0	(100.0%)	0.0%	302	63	63	(79.3%)	0.0%		
Depreciation	26,788	23,956	24,343	(9.1%)	1.6%	36,399	36,399	33,496	(8.0%)	(8.0%)	8	
Amortisation - Leases	444	564	563	26.8%	(0.1%)	764	764	764	0.0%	0.0%		
Borrowing Costs	545	446	476	(12.6%)	6.7%	990	990	990	0.0%	0.0%		
Finance Costs - Leases	13	14	14	6.8%	0.1%	18	18	18	0.0%	0.0%		
Other Expenses	561	475	489	(12.9%)	3.1%	726	666	664	(8.5%)	(0.3%)		
Total Operating Expenses	108,182	97,616	99,002	(8.5%)	1.4%	143,803	144,030	136,586	(5.0%)	(5.2%)		
UNDERLYING OPERATING RESULT	8,684	17,313	16,380	(88.6%)	5.4%	(16,698)	(15,308)	1,316	107.9%	108.6%		
Non-operating Income and Expenditure												
Capital Grants	12,159	5,238	5,920	51.3%	(13.0%)	26,066	20,324	9,405	63.9%	53.7%	9	
Capital Contributions	0	516	1,008	(100.0%)	(95.4%)	2,446	2,991	3,352	(37.1%)	(12.1%)	10	
Contributed Assets	4,000	5,827	6,892	(72.3%)	(18.3%)	5,827	5,827	9,451	(62.2%)	(62.2%)	11	
Proceeds from Sale of Assets	554	662	659	(19.1%)	0.4%	1,107	1,107	1,286	(16.2%)	(16.2%)		
Written Down Value of Asset Disposals	0	(860)	(945)	100.0%	(9.9%)	(573)	(1,424)	(3,494)	(509.8%)	(145.4%)		
Other Revenue	0	0	1	(100.0%)	(100.0%)	0	0	0.920	(100.0%)	(100.0%)		
Total Non Operating Items	16,712	11,384	13,534	19.0%	(18.9%)	34,872	28,825	20,001	42.6%	30.6%		
ACCOUNTING SURPLUS/(DEFICIT)	25,396	28,697	29,914	(17.8%)	(4.2%)	18,174	13,517	21,317	(17.3%)	(57.7%)		

Notes to the Income Statement for period ended March 2022

- 1) Statutory Fees are \$207k more than YTD Adopted Forecast Q2. This favourable variance is mostly due to the timing of parking infringements (\$146k), planning permits (including prepayments \$39k) and dog registrations (\$13k).
- 2) User Charges are projecting to be \$3.64m less than 2021/2022 Adopted Budget and \$1.42m less than Adopted Forecast Q2. This unfavourable variance is mostly due to a reduction in commercial waste volumes at Cosgrove landfill (\$1.1m), Aged Services (\$186k), and Frank Pullar Operations (\$235k). The unfavourable variance is also impacted by temporary closure and restricted operations of some council services including Aquamoves (\$711k) and Eastbank, Riverlinks & Westside (\$608k).
- 3) Operating Grants are projecting to be \$14.24m more than 2021/2022 Adopted Budget and \$10.88m more than Adopted Forecast Q2. This favourable variance is mostly due to the early receipt of 75% of the 2022/2023 Federal Financial Assistance Grants (\$11.16m). This favourable variance is also impacted by grants received in prior financial years which could not be recognised as income until 2021/2022 due to accounting standards AASB 15 and AASB 1058 including Museum of Vehicular Evolution (MOVE) (\$900k).
- 4) Operating Contributions are \$108k more than YTD Adopted Forecast Q2. This favourable variance is mostly due to the timing of contributions for the recreational land fund (\$49k) and property insurance (\$21k).
- 5) Other income is \$261k more than YTD Adopted Forecast Q2 and projecting to be \$470k more than 2021/2022 Adopted Budget. This favourable variance is mostly due to additional income from GV Health, funded by the State Government, for support at the COVID vaccine hub and courier program (\$238k), the sale of 2A Mills Street (\$179k) and refunds received for historical fringe benefits tax (FBT) overpayments (\$112k).
- 6) Employee Costs are projecting to be \$2.41 less than 2021/2022 Adopted Budget and \$1.43m less than Adopted Forecast Q2. This favourable variance is mostly due to reduced utilisation at some childcare facilities (\$983k), and staff vacancies across the organisation.
- 7) Materials and Services is projecting to be \$1.60m less than 2021/2022 Adopted Budget and \$3.1m less than Adopted Forecast Q2. This favourable variance is mostly due to projects budgeted for in 2021/2022 that will now be complete in 2022/2023 including the Benalla Road Upgrade (Florence Street Slip Lane) (\$1.26m), Stadium/Munarra utilities upgrade (\$332k) and telephone handset refresh (\$250k). This is also impacted by savings found across the organisation as a result of the 2021/2022 Q3 Forecast Review. These savings were mostly found in areas including Staff Training (\$290k), Legal Expenses (\$218k) and Consultants (\$195k).
- 8) Depreciation is \$2.90m less than 2021/2022 Adopted Budget and Adopted Forecast Q2. This favourable variance is mostly due to the timing of capital works, including projects budgeted for in 2021/2022 now being completed in 2022/2023.
- 9) Capital Grants are \$681k more than YTD Adopted Forecast Q2. The favourable variance is mostly due to the timing of Shared Path Extension - Route 3 & 5 (\$541k). Capital Grants are also projecting to be \$16.66m less than 2021/2022 Adopted Budget and \$10.92m less than Adopted Forecast Q2. This unfavourable variance is mostly due to grants received in 2021/2022 which can not be recognised as income until the projects are completed in 2022/2023 due to accounting standards AASB 15 and AASB 1058 including Maude Street Mall Redevelopment (\$8.04m), Vibert Reserve Pavillion construction (\$4.14m) and Knight and Hawdon Street upgrade and reconfiguration (\$3.89m).
- 10) Capital Contributions is \$492k more than YTD Adopted Forecast Q2 and is projecting to be \$907k more than 2021/2022 Adopted Budget and \$361k more than Adopted Forecast Q2. These favourable variances are mostly due to additional developer contributions for Flood Mitigation (\$328k), Roundabout and Link Road (\$111k) and Community Facilities (\$108k).
- 11) Contributed Assets are \$1.06m more than YTD Adopted Forecast Q2 and projecting to be \$3.62m more than 2021/2022 Adopted Budget and Adopted Forecast Q2. These favourable variances are mostly due to additional developer contributions from completed estates including Tatura Waters Stage 2, Providence Stage 4 and Rosemont Stage 10.

Greater Shepparton City Council

Balance Sheet as at March 2022

	Total Actual June 2021 \$ ' 000	Adopted Budget June 2022 \$ ' 000	Adopted Forecast Q2 June 2022 \$ ' 000	YTD Adopted Budget 2022 \$ ' 000	YTD Adopted Forecast Q2 2022 \$ ' 000	YTD Actual 2022 \$ ' 000	Total Actual June 2021 Variance (Fav)/Unfav \$ ' 000	Adopted Budget Variance (Fav)/Unfav %	Notes
Current Assets									
Cash and Cash Equivalent	42,985	19,135	19,135	30,359	17,480	21,912	49.0%	(14.5%)	
Receivables	17,338	12,480	15,171	32,858	38,179	30,280	(74.6%)	(142.6%)	
Other Financial Assets	8,000	-	1,297	10,000	23,000	23,000	(187.5%)	(100.0%)	
Inventories	156	88	156	214	221	161	(3.1%)	(83.0%)	
Assets Held for Resale	63	450	63	544	63	63	0.0%	85.9%	1
Other Assets	1,579	1,258	1,579	256	166	251	84.1%	80.0%	
Total Current Assets	70,122	33,411	37,402	74,231	79,109	75,668	(7.9%)	(126.5%)	
Non Current Assets									
Investment in Associates	1,598	1,447	1,598	1,447	1,598	1,598	0.0%	(10.4%)	
Infrastructure	1,269,499	1,226,969	1,308,076	1,290,573	1,289,403	1,286,300	(1.3%)	(4.8%)	
Intangible Assets	29,179	30,355	28,658	28,736	28,805	28,805	1.3%	5.1%	
Right-of-use Assets	642	399	400	458	455	455	29.2%	(14.0%)	
Total Non Current Assets	1,300,918	1,259,170	1,338,732	1,321,213	1,320,260	1,317,157	(1.2%)	(4.6%)	
Total Assets	1,371,040	1,292,581	1,376,133	1,395,444	1,399,370	1,392,824	(1.6%)	(7.8%)	
Current Liabilities									
Trade & Other Payables	22,939	8,657	8,657	18,492	21,968	14,708	(35.9%)	69.9%	
Trust Funds	3,656	2,740	3,656	8,592	6,362	5,824	59.3%	112.6%	
Provisions	15,233	11,115	11,994	19,297	15,085	15,120	(0.7%)	36.0%	
Interest Bearing Liabilities	2,662	2,717	2,753	897	896	896	(66.4%)	(67.0%)	
Lease Liabilities	244	158	158	60	56	56	(77.2%)	(64.7%)	
Total Current Liabilities	44,733	25,387	27,218	47,338	44,366	36,604	(18.2%)	44.2%	
Non Current Liabilities									
Provisions	24,685	39,426	24,685	21,561	24,685	24,685	0.0%	(37.4%)	
Interest Bearing Liabilities	21,245	31,259	30,492	21,245	21,245	21,245	0.0%	(32.0%)	
Lease Liabilities	419	262	262	419	419	419	0.0%	60.3%	
Total Non Current Liabilities	46,350	70,947	55,439	43,226	46,350	46,350	0.0%	(34.7%)	
Total Liabilities	91,083	96,333	82,657	90,564	90,716	82,954	(8.9%)	(13.9%)	
Net Assets	1,279,957	1,196,247	1,293,476	1,304,880	1,308,654	1,309,871	(2.3%)	(9.5%)	
Represented By									
Accumulated Surplus	475,469	477,503	488,988	500,388	504,166	505,383	(6.3%)	(5.8%)	
Reserves	804,488	718,744	804,488	804,492	804,488	804,488	0.0%	(11.9%)	
Total Equity	1,279,957	1,196,247	1,293,476	1,304,880	1,308,654	1,309,871	(2.3%)	(9.5%)	

Notes to the Balance Sheet as at March 2022

1) Assets Held for Resale was revised down after the adoption of the 2021/2022 Budget, but prior to 30 June, due to a smaller portion of the land adjacent to Freedom Foods being identified for sale.

Greater Shepparton City Council

Cash Flow Statement as at March 2022

	2021/2022 Adopted Budget \$ ' 000	2021/2022 Adopted Forecast Q2 \$ ' 000	2021/2022 YTD Adopted Budget \$ ' 000	2021/2022 YTD Adopted Forecast Q2 \$ ' 000	2021/2022 YTD Actual \$ ' 000	Adopted Budget Variance (Fav)/Unfav %	Adopted Forecast Q2 Variance (Fav)/Unfav %
Cash flows from operating activities							
Receipts from customers	101,266	105,113	90,835	80,222	87,597	3.6%	(9.2%)
Payments to suppliers	(117,190)	(117,172)	(81,974)	(71,577)	(77,800)	(5.1%)	8.7%
Net cash inflow(outflow) from customers(suppliers)	(15,924)	(12,059)	8,861	8,645	9,797	10.6%	13.3%
Interest received	500	500	18	38	39	(119.6%)	(3.0%)
Government receipts	37,106	41,915	25,777	20,143	19,578	24.0%	2.8%
Contributions	2,930	2,859	892	1,316	1,917	(114.9%)	(45.6%)
Net cash inflow(outflow) from operating activities	24,612	33,215	35,548	30,142	31,330	(11.9%)	3.9%
Cash flows from investing activities							
Net movement in other financial assets	33,793	(4,069)	(2,000)	(15,000)	(15,000)	(650.0%)	(268.7%)
Infrastructure, property, plant & equipment - proceeds	1,203	1,203	554	662	659	(19.1%)	0.4%
Infrastructure, property, plant & equipment - payments	(62,330)	(61,979)	(44,220)	(38,894)	(35,572)	(19.6%)	(8.5%)
Net cash inflow(outflow) from investing activities	(27,334)	(64,844)	(45,667)	(53,232)	(49,913)	(9.3%)	6.2%
Cash flows from financing activities							
Finance Cost	(920)	(920)	(545)	(446)	(521)	(4.3%)	16.8%
Proceeds from interest bearing loans and borrowings	10,000	10,000	-	-	-		
Repayment of interest-bearing loans and borrowings	(1,532)	(1,613)	(1,765)	(1,766)	(1,766)	0.1%	(0.0%)
Interest Paid - Lease Liability	(27)	(27)	(13)	(14)	(14)	6.8%	0.1%
Repayment of Lease Liability	(287)	(288)	(184)	(188)	(188)	2.4%	0.0%
Net cash inflow(outflow) from financing activities	7,234	7,152	(2,507)	(2,415)	(2,490)	(0.7%)	3.1%
Net increase(decrease) in cash and equivalents	4,512	(24,477)	(12,626)	(25,505)	(21,073)	66.9%	(17.4%)
Cash and equivalents at the beginning of the year	5,705	34,692	42,985	42,985	42,985	(0.0%)	(0.0%)
Cash and equivalents at the end of the year	10,217	10,216	30,359	17,480	21,912	27.8%	(25.4%)

Greater Shepparton City Council
Capital Works Statement
 period ended March 2022

Capital Works Area	2021/2022	2021/2022	2021/2022	YTD	YTD	2021/2022	2021/2022	2021/2022	Adopted	Adopted	Note	
	YTD	YTD	YTD	Adopted	Adopted		Adopted Budget	Adopted	Adopted	Budget		Forecast Q2
	Adopted	Adopted	Actual	Budget	Forecast Q2		Variance	Forecast Q2	Variance	Variance		Variance
	\$ ' 000	\$ ' 000	\$ ' 000	(Fav)/Unfav	(Fav)/Unfav	%	\$ ' 000	\$ ' 000	(Fav)/Unfav	(Fav)/Unfav	%	
Aerodrome	0	346	347	100%	0%		0	346	347	100%	0%	1
Bridges	1,236	1,213	1,129	(9%)	(7%)		1,915	1,448	1,386	(28%)	(4%)	2
Buildings	2,129	781	770	(64%)	(1%)		2,809	3,026	2,411	(14%)	(20%)	3
Computer & Telecommunications	0	66	64	100%	(3%)		0	66	106	100%	60%	4
Drainage	1,786	2,011	1,386	(22%)	(31%)		2,287	4,954	4,834	111%	(2%)	5
Fixture Fittings and Furniture	245	304	330	35%	9%		245	851	675	175%	(21%)	6
Footpaths & Cycleways	3,460	2,488	2,492	(28%)	0%		3,638	3,634	3,205	(12%)	(12%)	7
Land Improvements	1,524	355	155	(90%)	(56%)		1,524	1,527	707	(54%)	(54%)	8
Off Street Car Parks	0	4	(10)	(100%)	(323%)		0	7	7	100%	0%	
Parks, Open Space & Streetscape	1,095	782	487	(56%)	(38%)		1,627	3,130	2,097	29%	(33%)	9
Plant Machinery & Equipment	4,940	2,628	2,936	(41%)	12%		4,940	5,908	3,882	(21%)	(34%)	10
Recreational Leisure and Community Facilities	5,073	2,339	2,047	(60%)	(12%)		7,271	6,721	6,744	(7%)	0%	11
Roads	17,474	19,220	17,800	2%	(7%)		35,025	31,184	29,420	(16%)	(6%)	12
Waste Management	7,531	3,733	3,847	(49%)	3%		8,461	5,961	5,443	(36%)	(9%)	13
Other Infrastructure	239	141	154	(36%)	9%		387	392	392	1%	0%	
Project Management Office	1,122	1,007	955	(15%)	(5%)		1,450	1,450	1,450	0%	0%	
Total Capital Works	47,854	37,420	35,197	(26%)	(6%)		71,579	70,605	63,441	(11%)	(10%)	

Capital Works Area	2021/2022	2021/2022	2021/2022	YTD	YTD	2021/2022	2021/2022	2021/2022	Adopted	Adopted	Note	
	YTD	YTD	YTD	Adopted	Adopted		Adopted Budget	Adopted	Adopted	Budget		Forecast Q2
	Adopted	Adopted	Actual	Budget	Forecast Q2		Variance	Forecast Q2	Variance	Variance		Variance
	\$ ' 000	\$ ' 000	\$ ' 000	(Fav)/Unfav	(Fav)/Unfav	%	\$ ' 000	\$ ' 000	(Fav)/Unfav	(Fav)/Unfav	%	
Renewal	24,781	17,411	17,446	(30%)	0%		29,589	28,666	25,461	(14%)	(11%)	
Upgrade	12,133	11,220	9,850	(19%)	(12%)		25,358	24,073	22,251	(12%)	(8%)	
New	5,622	5,270	4,746	(16%)	(10%)		8,767	10,569	8,633	(2%)	(18%)	
Expansion	4,196	2,513	2,199	(48%)	(12%)		6,415	5,847	5,645	(12%)	(3%)	
Project Management Office	1,122	1,007	955	(15%)	(5%)		1,450	1,450	1,450	0%	0%	
Total Capital Works	47,854	37,420	35,197	(26%)	(6%)		71,579	70,605	63,441	(11%)	(10%)	

Notes to the Capital Works Statement for period ended March 2022

- 1) Aerodromes is projecting to be \$347k more than 2021/2022 Adopted Budget. This unfavourable variance is mostly due to the Aerodrome Plane Parking and Concrete Helipad budgeted for in 2020/2021 and was completed in 2021/2022.
- 2) Bridges is projecting to be \$529k less than 2021/2022 Adopted Budget. This favourable variance is mostly due to tenders for the Watt Rd Bridge Upgrade being lower than the original budget estimates (\$334k) and the Watt Road Bridge Replacement budgeted for in 2021/2022, now to be complete in 2022/2023 (\$195k).
- 3) Buildings is projecting to be \$398k less than 2021/2022 Adopted Budget and \$615k less than Adopted Forecast Q2. These favourable variances are mostly due to projects budgeted for in 2021/2022 that will now be completed in 2022/2023, including Animal Shelter Improvements (\$155k) and Tallygaroopna Childcare Centre (\$212k).
- 4) Computer & Telecommunications is projecting to be \$106k more than 2021/2022 Adopted Budget. This unfavourable variance is mostly due to the new Internet of Things project infrastructure.
- 5) Drainage is \$626k less than YTD Adopted Forecast Q2. This favourable variance is mostly due to the Southdown Precinct Yakka Basin Landscaping (\$309k) budgeted for in 2021/2022, now to be complete in 2022/2023. Drainage is also projecting to be \$2.55m more than 2021/2022 Adopted Budget. This unfavourable variance is mostly due to the Stadium/Munarra Wetland and Drainage upgrade which was split over the 2021/2022 and 2022/2023 financial years, now to be fully completed in 2021/2022.
- 6) Fixtures, Fittings and Furniture is projecting to be \$430k more than 2021/2022 Adopted Budget. This unfavourable variance is mostly due to the outdoor dining funding tree bud lighting budgeted for in 2020/2021 to be completed in 2021/2022 (\$299k), as well as additional grant funding for this project (\$275k). Projected full year is also \$176k less than Adopted Forecast Q2. This favourable variance is mostly due to Riverlinks moving lights (\$104k) and cyc lighting (\$72k) budgeted for in 2021/2022, now to be complete in 2022/2023.
- 7) Footpaths & Cycleways are projecting to be \$433k less than 2021/2022 Adopted Budget. This favourable variance is mostly due to the River Road West to Sanctuary Shared Path project being lower than the original budget estimate (\$271k).
- 8) Land Improvements is \$200k less than YTD Adopted Forecast Q2 and Projected Full Year is \$819k less than Adopted Forecast Q2. These favourable variances are mostly due to works budgeted for in 2021/2022, now to be completed in 2022/2023 including SAM Precinct works (\$819k).
- 9) Parks, Open Space and Streetscapes are \$295k less than YTD Adopted Forecast Q2 and Projected Full Year is \$1.03m less than Adopted Forecast Q2. These favourable variances are mostly due to projects budgeted for in 2021/2022, now to be complete in 2022/2023 including Victoria Park Lake pedestrian lighting (\$780k) and bike jumps investigation (\$200k). Projected Full Year is also \$470k more than 2021/2022 Adopted Budget.
- 10) Plant, Machinery and Equipment is \$307k more than YTD Adopted Forecast Q2. This unfavourable variance is mostly due to the timing of plant items that were delivered earlier than expected. Projected Full Year is also \$1.06m less than 2021/2022 Adopted Budget and \$2.03m less than Adopted Forecast Q2. These favourable variances are mostly due to plant items budgeted for in 2021/2022 that will not be delivered until 2022/2023.
- 11) Recreational Leisure and Community Facilities is \$292k less than YTD Adopted Forecast Q2. This favourable variance is mostly due to the timing of the Vibert Reserve Pavillion construction.
- 12) Roads is \$1.42m less than YTD Adopted Forecast Q2. Projected Full Year is \$5.61m less than 2021/2022 Adopted Budget and \$1.76m less than Adopted Forecast Q2. These favourable variances are due to projects budgeted for in 2021/2022, to be completed in 2022/2023 including Knight and Hawdon St Upgrade (\$4.95m).
- 13) Waste Management is projecting to be \$3.02m less than 2021/2022 Adopted Budget. This favourable variance is mostly due to lower than expected awarded tender for the Cosgrove 3 cell 3 construction (\$2.72m).