

Greater Shepparton City Council
Operating Statement
for period ended April 2023

The Operating Statement details the Income Statement excluding non-recurrent items such as works on non-council assets and non-recurrent grant programs. It also excludes items that do not fund Council operations such as capital income and non-cash items.

	YEAR TO DATE					FULL YEAR				
	2022/2023 YTD Adopted Budget	2022/2023 YTD Adopted Forecast Q3	2022/2023 YTD Actual	YTD Adopted Budget Variance (Fav)/Unfav	YTD Adopted Forecast Q3 Variance (Fav)/Unfav	2022/2023 Adopted Budget	2022/2023 Adopted Forecast Q3	2022/2023 Projected Full Year	YTD Adopted Budget Variance (Fav)/Unfav	YTD Adopted Forecast Q3 Variance (Fav)/Unfav
	\$'000	\$'000	\$'000	%	%	\$'000	\$'000	\$'000	%	%
Revenues from Operating Activities										
Rates and Charges	87,021	86,850	87,673	(0.7%)	(0.9%)	87,081	87,529	87,535	(0.5%)	(0.0%)
Statutory Fees	2,734	3,427	3,459	(26.5%)	(0.9%)	3,078	4,040	4,142	(34.6%)	(2.5%)
User Charges*	15,229	12,001	12,131	20.3%	(1.1%)	19,176	14,508	14,558	24.1%	(0.3%)
Operating Grants*	23,177	24,080	24,138	(4.1%)	(0.2%)	25,936	26,932	27,163	(4.7%)	(0.9%)
Operating Contributions*	483	642	666	(37.9%)	(3.8%)	683	771	808	(18.4%)	(4.8%)
Other Income*	802	1,665	1,745	(117.5%)	(4.8%)	1,055	2,054	2,117	(100.7%)	(3.1%)
Total Operating Revenue	129,446	128,664	129,813	(0.3%)	(0.9%)	137,009	135,834	136,323	0.5%	(0.4%)
Expenses from Operating Activities										
Employee Costs*	47,089	43,739	43,426	(7.8%)	(0.7%)	57,250	53,578	53,441	(6.7%)	(0.3%)
Materials and Services*	40,877	37,759	39,342	(3.8%)	4.2%	48,905	49,512	51,699	5.7%	4.4%
Bad & Doubtful Debts	62	285	285	359.9%	0.0%	62	484	484	680.0%	0.0%
Depreciation	30,495	29,765	29,285	(4.0%)	(1.6%)	36,609	36,609	36,609	0.0%	0.0%
Amortisation	395	590	652	65.0%	10.6%	704	704	704	0.0%	0.0%
Borrowing Costs	420	420	420	0.0%	0.0%	714	719	719	0.7%	0.0%
Finance Costs - Leases	10	11	15	42.4%	28.3%	11	11	11	0.0%	0.0%
Other Expenses	517	537	572	10.6%	6.7%	688	643	645	(6.2%)	0.2%
Total Operating Expenses	119,865	113,105	113,997	(4.9%)	0.8%	144,944	142,260	144,312	(0.4%)	1.4%
ADJUSTED OPERATING RESULT	9,581	15,558	15,816	(65.1%)	(1.7%)	(7,935)	(6,427)	(7,989)	0.7%	24.3%

*Non-Recurrent items including the October 2022 Flood Event and works on non-council assets have been excluded from User Charges, Operating Grants Employee Costs and Materials and Services. These are listed below.

Projects excluded from the Operating Statement

	EXPENSE			
	2022/2023	2022/2023	2022/2023	2022/2023
	Adopted	Adopted	Projected Full	YTD
	Budget	Forecast Q3	Year	Actual
	\$'000	\$'000	\$'000	\$'000
October 2022 Flood Event	0	10,157	10,402	5,652
SUBTOTAL - Flood	0	10,157	10,402	5,652
Office handset renewal	250	250	250	39
Outdoor Dining Funding	0	190	189	185
Orrvale Rd and Poplar Ave Roundabout Enabling Works	260	322	122	122
SUBTOTAL - Non-recurrent Operating	510	762	561	346
Benalla Road upgrade - Florence Street slip lane	1,699	1,843	1,843	1,366
Stadium/Munarra utilities upgrade	332	45	45	19
Edgewater Estate Intersection	70	97	97	77
Wheeler St - New Dookie Rd Intersection	1,597	1,778	1,778	1,509
Numurkah Road/Hawkins St Intersection	100	0	0	0
Murchison-Toolamba Community Hub Design	80	80	80	2
SUBTOTAL - Non-Council Assets	3,878	3,842	3,842	2,973
Total excluded from Operating Statement	4,388	14,761	14,804	8,971

	INCOME			
	2022/2023	2022/2023	2022/2023	2022/2023
	Adopted	Adopted	Projected Full	YTD
	Budget	Forecast Q3	Year	Actual
	\$'000	\$'000	\$'000	\$'000
October 2022 Flood Event	0	10,584	10,828	8,124
SUBTOTAL - Flood	0	10,584	10,828	8,124
Office handset renewal	0	0	0	0
Outdoor Dining Funding	0	0	0	0
Orrvale Rd and Poplar Ave Roundabout Enabling Works	0	0	0	0
SUBTOTAL - Non-recurrent Operating	0	0	0	0
Benalla Road upgrade - Florence Street slip lane	746	746	746	0
Stadium/Munarra utilities upgrade	0	0	0	0
Edgewater Estate Intersection	0	0	0	0
Wheeler St - New Dookie Rd Intersection	501	835	835	0
Numurkah Road/Hawkins St Intersection	0	0	0	0
Murchison-Toolamba Community Hub Design	0	0	0	0
SUBTOTAL - Non-Council Assets	1,247	1,581	1,581	0
Total excluded from Operating Statement	1,247	12,164	12,409	8,124

The impact of the **October 2022 Flood Event** on Council's financial position continues to be monitored as more information regarding funding and recovery expenditure comes to light. As at the end of April, the following income and expenditure areas (summarised in the table above) were impacted:

User Charges - An additional \$1.83m is projected to be received from the State Government for the disposal of flood related waste. Lost user charges income is also expected for flood impacted services such as Aquamoves, Eastbank, Victoria Park Lake Caravan Park and KidsTown.

Operating Grants - Additional grant income of \$5.7m is projected to be received for initial flood clean-up and emergency response; \$1.5m from the Council Flood Support Fund and \$4.2m from Disaster Recovery Funding. The Disaster Recovery Funding is an estimate based on projected Employee Costs and Materials and Services expenditure.

Operating Contributions - Additional contributions of \$3.3m is expected from insurance claim activity.

Employee Costs - Additional employee costs of \$555k is projected directly relate to the flood event. This will be offset by additional operating grant income.

Materials and Services - Additional flood related expenditure of \$9.8m is projected resulting from the initial clean-up efforts, emergency response (e.g. Kerbside collections, traffic management, emergency relief centres, emergency road repairs) and insurance related works.

Greater Shepparton City Council

Capital Summary

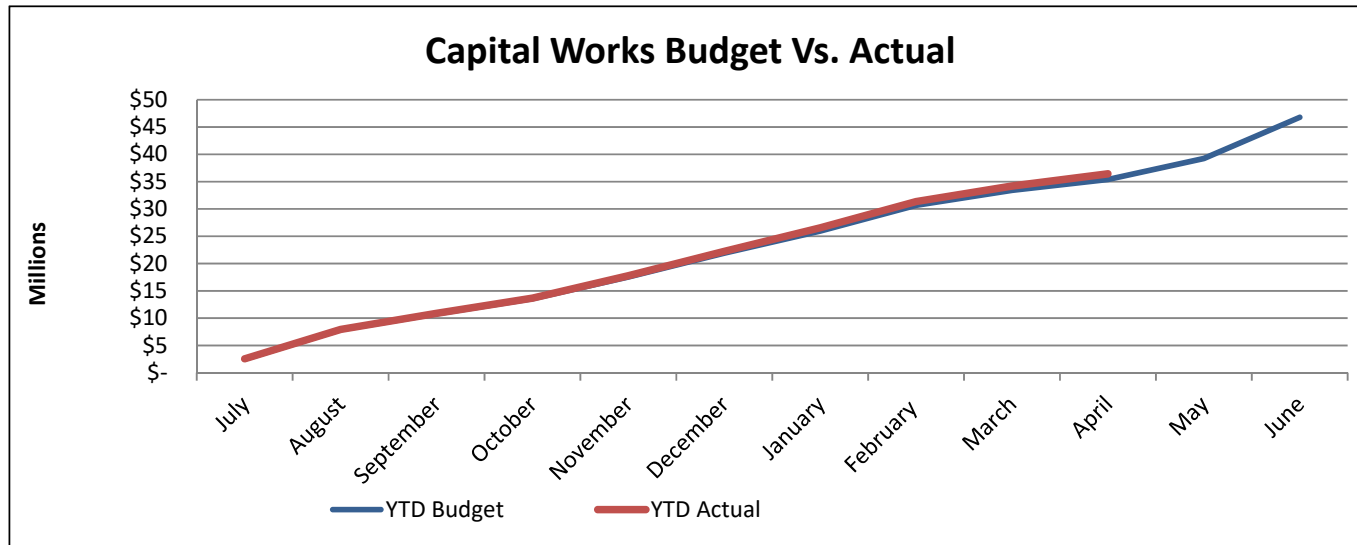
period ended April 2023

	YEAR TO DATE					FULL YEAR				
	2022/2023 YTD Adopted Budget \$'000	2022/2023 YTD Adopted Forecast Q3 \$'000	2022/2023 YTD Actual \$'000	YTD Adopted Budget Variance (Fav)/Unfav %	YTD Adopted Forecast Q3 Variance (Fav)/Unfav %	2022/2023 Adopted Budget \$'000	2022/2023 Adopted Forecast Q3 \$'000	2022/2023 Projected Full Year \$'000	Adopted Budget Variance (Fav)/Unfav %	Adopted Forecast Q3 Variance (Fav)/Unfav %
Capital Income										
Capital Grants	33,896	3,702	2,564	92.4%	30.7%	41,371	22,196	23,040	44.3%	(3.8%)
Capital Contributions	0	938	1,709	(100.0%)	(82.3%)	20	940	1,512	(7,457.9%)	(60.8%)
Proceeds from Sale of Assets	955	662	693	27.4%	(4.8%)	1,817	967	967	46.8%	0.0%
Total Capital Income	34,852	5,301	4,966	85.7%	6.3%	43,208	24,102	25,518	40.9%	(5.9%)
Capital Expenditure										
Renewal	17,100	15,999	16,099	(5.9%)	0.6%	21,114	19,810	19,914	(5.7%)	0.5%
Upgrade	25,190	11,742	12,522	(50.3%)	6.6%	31,060	16,875	16,887	(45.6%)	0.1%
New	4,517	3,545	3,557	(21.3%)	0.3%	5,177	5,443	5,623	8.6%	3.3%
Expansion	4,027	3,081	3,231	(19.8%)	4.9%	4,077	3,508	3,636	(10.8%)	3.6%
Total Capital Expenditure	50,834	34,367	35,408	(30.3%)	3.0%	61,429	45,635	46,059	(25.0%)	0.9%

**Capital expenditure totals exclude Project Management Office expenditure

Capital Grants Projected Full Year is \$17.69m (40.9%) less than 2022/2023 Adopted Budget. This unfavourable variance is mostly due to the deferral of the Strategic Cycling Corridor (\$5.75m) and Knight and Hawdon St Upgrade (\$6.3m) into future financial years, and Maude St Mall Redevelopment funding reduced by \$3.0m due to the project coming in under budget. The Projected Full year is \$1.42m (5.9%) more than Adopted Forecast Q3. This favourable variance is mostly LRCI Phase 3 funding for Nixon st Renewal.

Capital Expenditure is projected to be \$15.37m (25.0%) less than Adopted Budget. This Favourable variance is mostly due to the deferral of Strategic Cycling Corridor (\$5.75m) and Knight and Hawdon St Upgrade (\$5.15m) into future financial years in addition to other movements explained in the notes to the Capital Works Statement. Projected Full Year is \$424k (0.9%) more than 2022/2023 Adopted Forecast Q3. This unfavourable variance is mostly due to the fully funded Compliant Asbestos Removal project (\$172k).



Capital Works Forecast as a % of Adopted Budget	
Projected Full Year	Council Plan Target
74.98%	90.00%

Greater Shepparton City Council
Income Statement
for period ended April 2023

	YEAR TO DATE					FULL YEAR					Notes	
	2022/2023 YTD Adopted Budget	2022/2023 YTD Adopted Forecast Q3	2022/2023 YTD Actual	YTD Adopted Budget Variance (Fav)/Unfav	YTD Adopted Forecast Q3 Variance (Fav)/Unfav	2022/2023 Adopted Budget	2022/2023 Adopted Forecast Q3	2022/2023 Projected Full Year	Adopted Budget Variance (Fav)/Unfav	Adopted Forecast Q3 Variance (Fav)/Unfav		
	\$	\$	\$	%	%	\$	\$	\$	%	%		
Revenues from Operating Activities												
Rates and Charges	87,021	86,850	87,673	(0.7%)	(0.9%)	87,081	87,529	87,535	(0.5%)	(0.0%)		
Statutory Fees	2,734	3,427	3,459	(26.5%)	(0.9%)	3,078	4,040	4,142	(34.6%)	(2.5%)	1	
User Charges	15,229	13,718	13,849	9.1%	(1.0%)	19,176	16,341	16,391	14.5%	(0.3%)	2	
Operating Grants	12,011	18,214	19,380	(61.3%)	(6.4%)	16,017	23,043	23,274	(45.3%)	(1.0%)	3	
Operating Contributions	483	642	666	(37.9%)	(3.8%)	683	3,826	4,107	(501.5%)	(7.4%)	4	
Other	802	1,665	1,745	(117.5%)	(4.8%)	1,055	2,054	2,117	(100.7%)	(3.1%)	5	
Total Operating Revenue	118,280	124,515	126,771	(7.2%)	(1.8%)	127,090	136,832	137,566	(8.2%)	(0.5%)		
Expenses from Operating Activities												
Employee Costs	47,089	44,294	43,987	(6.6%)	(0.7%)	57,250	54,132	53,996	(5.7%)	(0.3%)	6	
Materials and Services	43,167	45,905	47,752	10.6%	4.0%	53,293	63,719	65,949	23.7%	3.5%	7	
Bad & Doubtful Debts	62	285	285	359.9%	0.0%	62	484	484	680.0%	0.0%	8	
Depreciation	30,495	29,765	29,285	(4.0%)	(1.6%)	36,609	36,609	36,609	0.0%	0.0%		
Amortisation - Leases	395	590	652	65.0%	10.6%	704	704	704	0.0%	0.0%		
Borrowing Costs	420	420	420	0.0%	0.0%	714	719	719	0.7%	0.0%		
Finance Costs - Leases	10	11	15	42.4%	28.3%	11	11	11	0.0%	0.0%		
Other Expenses	517	537	572	10.6%	6.7%	688	643	645	(6.2%)	0.2%		
Total Operating Expenses	122,155	121,806	122,968	0.7%	1.0%	149,332	157,021	159,117	6.6%	1.3%		
UNDERLYING OPERATING RESULT	(3,875)	2,709	3,803	(198.1%)	(40.4%)	(22,242)	(20,189)	(21,551)	(3.1%)	6.7%		
Non-operating Income and Expenditure												
Capital Grants	33,896	3,702	2,564	92.4%	30.7%	41,371	22,196	23,040	44.3%	(3.8%)	9	
Capital Contributions	0	938	1,709		(82.3%)	20	940	1,512	(7,457.9%)	(60.8%)	10	
Contributed Assets	9,417	3,530	3,530	62.5%	0.0%	11,300	11,300	11,300	0.0%	0.0%		
Proceeds from Sale of Assets	955	662	693	27.4%	(4.8%)	1,817	967	967	46.8%	0.0%	11	
Written Down Value of Asset Disposals	(2,077)	(648)	(674)	(67.6%)	4.1%	(2,769)	(2,165)	(2,165)	(21.8%)	0.0%	11	
Other Revenue	0	2	2		(0.0%)	0	10	10		0.0%		
Total Non Operating Items	42,191	8,186	7,825	81.5%	4.4%	51,739	33,247	34,663	33.0%	(4.3%)		
ACCOUNTING SURPLUS/(DEFICIT)	38,316	10,895	11,628	69.7%	(6.7%)	29,497	13,058	13,113	55.5%	(0.4%)		

Notes to the Income Statement for period ended April 2023

1) Statutory Fees Projected Full Year is \$1.06m more than 2022/2023 Adopted Budget. This favourable variance is mostly due to an increase in parking infringement income to reflect the adopted Parking Strategy and the trend of parking infringements being issued.

2) User Charges Projected Full year is \$2.79m less than 2022/2023 Adopted Budget. This unfavourable variance is mostly due to reduced children services income (\$1.63m) resulting from lower utilisation of a number of childrens services facilities (partially offset by reductions to employee costs), Free Kinder initiative for 2023 and the number of full fee paying families. These unfavourable variances are also impacted by reduced Riverlinks income (\$725k), lower than anticipated throughput at the Saleyards (\$243k) and the impact of the October flood event on Aquamoves operations (\$400k) and the Victoria Lake Caravan Park (\$298k).

3) Operating Grants Projected Full year is \$7.26m more than 2022/2023 Adopted Budget. This favourable variance is mostly impacted by additional grant funding received for the October Flood Event (\$5.70m) including Council Flood Support fund \$1.50m and Disaster Recovery Funding based on an estimate on the projected Employee Costs and Materials and Services expenditure incurred to date that will continue to be revised.

The 2022/2023 Adopted Budget variance is also impacted by additional grant income for Wheeler St New Dookie Road intersection works to reflect the signed funding agreement (\$334k), and additional grant income for Children Services (\$303k).

4) Operating Contributions Projected Full Year is \$3.42m more than 2022/2023 Adopted Budget. This favourable variance mostly relates to projected insurance claims resulting from the October 2022 Flood event (\$3.30m).

5) Other Income Projected Full Year is \$1.06m more than 2022/2023 Adopted Budget. This favourable variance is mostly due to additional interest income from Council investments due to increases to interest rates now forecast to \$911k.

6) Employee Costs Projected Full Year is \$3.25m less than 2022/2023 Adopted Budget. This favourable variance is due to staff vacancies across the organisation and the closure of the Encore Café and Eastbank catering services.

7) Materials and Services Projected Full Year is \$2.23m more than Adopted Forecast Q3 and \$12.66m more than 2022/2023 Adopted Budget. These unfavourable variances are mostly due to the October 2022 Flood event clean up and emergency response expenditure. Some of this additional expenditure is covered by additional grant income from the Council Flood Support Fund, Disaster Recovery Funding and insurance claims.

The 2022/2023 Adopted Budget variance is also impacted by external labour to cover staff vacancies (\$588k), Kerbside Garbage and Recycling (\$655k), Cosgrove Landfill requiring crushed rock earlier (\$400k), and ICT Software purchases and upgrades (\$400k)

8) Bad & Doubtful Debts Projected Full Year is \$422k more than 2022/2023 Adopted Budget. These unfavourable variances reflect the anticipated increase in parking infringement income and level of collectability.

9) Capital Grants Projected Full Year is \$18.33m less than 2022/2023 Adopted Budget. Capital grants often can't be recognised as income until the project is complete, and as a result this variance is impacted by the timing of the Strategic Cycling Corridor (\$5.75m) and Knight and Hawdon Street Upgrade (\$6.3m) into future financial years. The variance is also impacted by the Fryers Street and Railway Parade (\$5.41m), and Upgrade Maude Street Mall Redevelopment coming in under budget so funding for the project reduced by \$3m.

10) Capital contributions YTD Actuals is \$772k more than YTD Adopted Forecast Q3 and Projected Full Year is \$1.49m more than 2022/2023 Adopted Budget. This favourable variance YTD is mostly due to the additional contributions for Mooroopna West Growth Corridor (\$239k), Nixon St Renewal (\$211k), SAM Building Fund (\$200k), and Davies Rd Upgrade (\$115k). The additional favourable variance to Adopted Budget includes Carroll Rd Drainage (\$277k), and Marlboro Drive upgrade (\$228k).

11) Proceeds from Sale of Assets Projected Full Year is \$850k less than 2022/2023 Adopted Budget. This unfavourable variance is due to the 3 land parcels identified for sale moved to future financial years. The Projected Full year reduction in Written Down Value of Asset Disposals less than 2022/2023 Adopted Budget (\$604k) is for the same 3 parcels of land which are no longer going to be written down.

Greater Shepparton City Council

Balance Sheet

as at April 2023

	Total Actual June 2022 \$ ' 000	Adopted Budget June 2023 \$ ' 000	Adopted Forecast Q3 June 2023 \$ ' 000	YTD Adopted Budget 2023 \$ ' 000	YTD Adopted Forecast Q3 2023 \$ ' 000	YTD Actual 2023 \$ ' 000	Total Actual June 2022 Variance (Fav)/Unfav \$ ' 000	Adopted Budget Variance (Fav)/Unfav %	Notes
Current Assets									
Cash and Cash Equivalent	32,245	19,471	15,222	23,358	8,870	20,437	36.6%	(5.0%)	
Receivables	16,000	13,774	12,555	40,118	29,254	33,400	(108.8%)	(142.5%)	
Other Financial Assets	16,000	-	18,000	-	22,000	16,000	0.0%		
Inventories	159	156	159	279	247	193	(21.2%)	(23.8%)	
Assets Held for Resale	711	63	-	711	-	711	0.0%	(1,027.8%)	
Other Assets	1,804	1,579	1,804	338	5,691	437	75.8%	72.3%	
Total Current Assets	66,918	35,043	47,739	64,804	66,062	71,178	(6.4%)	(103.1%)	
Non Current Assets									
Investment in Associates	1,885	1,598	1,885	1,598	1,885	1,885	0.0%	(18.0%)	
Infrastructure	1,294,864	1,366,871	1,345,556	1,315,054	1,305,235	1,304,873	(0.8%)	4.5%	
Intangible Assets	32,749	28,108	32,199	28,205	27,301	32,265	1.5%	(14.8%)	
Right-of-use Assets	400	246	246	275	269	268	32.9%	(9.0%)	
Total Non Current Assets	1,329,897	1,396,823	1,379,886	1,345,132	1,334,690	1,339,291	(0.7%)	4.1%	
Total Assets	1,396,816	1,431,866	1,427,625	1,409,936	1,400,752	1,410,469	(1.0%)	1.5%	
Current Liabilities									
Trade & Other Payables	21,089	9,142	11,124	17,977	13,154	20,573	(2.4%)	125.0%	
Trust Funds	5,103	3,656	5,103	10,805	8,699	9,906	94.1%	170.9%	
Provisions	11,766	12,332	10,721	11,416	11,116	11,476	(2.5%)	(6.9%)	
Interest Bearing Liabilities	2,780	2,856	2,870	942	942	942	(66.1%)	(67.0%)	
Lease Liabilities	158	129	129	30	27	24	(84.5%)	(81.1%)	
Total Current Liabilities	40,896	28,115	29,947	41,170	33,938	42,921	5.0%	52.7%	
Non Current Liabilities									
Trade & Other Payables	-	-	-	-	-	-			
Provisions	24,000	24,685	24,036	24,000	24,000	24,000	0.0%	(2.8%)	
Interest Bearing Liabilities	18,423	15,627	15,553	18,423	18,423	18,423	0.0%	17.9%	
Lease Liabilities	262	133	133	262	262	262	0.0%	96.8%	
Total Non Current Liabilities	42,685	40,445	39,722	42,685	42,685	42,685	0.0%	5.5%	
Total Liabilities	83,581	68,560	69,669	83,854	76,623	85,606	2.4%	24.9%	
Net Assets	1,313,235	1,363,306	1,357,956	1,326,081	1,324,130	1,324,864	(0.9%)	2.8%	
Represented By									
Accumulated Surplus	499,867	526,354	512,927	513,786	510,761	511,495	(2.3%)	2.8%	
Reserves	813,368	836,952	845,029	812,296	813,368	813,368	0.0%	2.8%	
Total Equity	1,313,235	1,363,306	1,357,956	1,326,081	1,324,130	1,324,864	(0.9%)	2.8%	

Notes to the Balance Sheet as at April 2023

1) Receivables is showing a larger YTD Adopted Budget and YTD Actual balance than Adopted Budgets due to the 2022/2023 rates being raised in July 2022. These balances will reduce throughout the financial year as rates debtors payments are received.

2) Assets held for resale was revised up after the adoption of the 2022/2023 Budget, but prior to 30 June, due to additional assets being identified for resale including Bundara Reserve Shepparton, Dookie tennis courts, Enterprise Drive drainage basin, Forer Street Reserve Dookie and a portion of Parkside Gardens Shepparton. This has since been forecast back down as the assets are not going to be sold this financial year.

Greater Shepparton City Council

Cash Flow Statement

as at April 2023

	2022/2023 Adopted Budget \$ ' 000	2022/2023 Adopted Forecast Q3 \$ ' 000	2022/2023 YTD Adopted Budget \$ ' 000	2022/2023 YTD Adopted Forecast Q3 \$ ' 000	2022/2023 YTD Actual \$ ' 000	Adopted Budget Variance (Fav)/Unfav %	Adopted Forecast Q3 Variance (Fav)/Unfav %
Cash flows from operating activities							
Receipts from customers	106,815	106,971	85,992	88,696	92,167	(7.2%)	(3.9%)
Payments to suppliers	(110,745)	(116,046)	(118,187)	(98,442)	(94,284)	(20.2%)	(4.2%)
Net cash inflow(outflow) from customers(suppliers)	(3,930)	(9,075)	(32,195)	(9,746)	(2,117)	(93.4%)	(78.3%)
Interest received	140	600	69	646	646	(834.5%)	0.0%
Government receipts	55,612	57,436	45,908	21,916	24,476	46.7%	(11.7%)
Contributions	703	1,400	2,006	3,102	3,898	(94.3%)	(25.7%)
Net cash inflow(outflow) from operating activities	52,525	50,361	15,788	15,918	26,904	70.4%	69.0%
Cash flows from investing activities							
Net movement in other financial assets	13,553	7,000	16,000	(6,000)	-	100.0%	100.0%
Infrastructure, property, plant & equipment - proceeds	500	1,816	955	662	693	27.4%	(4.8%)
Infrastructure, property, plant & equipment - payments	(62,596)	(67,757)	(39,234)	(31,555)	(36,959)	(5.8%)	17.1%
Other	-	-	-	-	-		0.0%
Net cash inflow(outflow) from investing activities	(48,543)	(58,941)	(22,279)	(36,893)	(36,266)	(62.8%)	1.7%
Cash flows from financing activities							
Finance Cost	(714)	(711)	(420)	(420)	(460)	9.7%	9.7%
Proceeds from interest bearing loans and borrowings	-	-	-	-	-		
Repayment of interest-bearing loans and borrowings	(2,762)	(2,759)	(1,838)	(1,838)	(1,838)	(0.0%)	0.0%
Interest Paid - Lease Liability	(11)	(11)	(10)	(11)	(15)	42.4%	28.3%
Repayment of Lease Liability	(158)	(158)	(128)	(131)	(133)	4.2%	2.0%
Net cash inflow(outflow) from financing activities	(3,645)	(3,639)	(2,396)	(2,400)	(2,446)	2.1%	1.9%
Net increase(decrease) in cash and equivalents	337	(12,219)	(8,887)	(23,375)	(11,808)	32.9%	(49.5%)
Cash and equivalents at the beginning of the year	19,135	32,245	32,245	32,245	32,245	(0.0%)	(0.0%)
Cash and equivalents at the end of the year	19,472	20,026	23,358	8,870	20,437	12.5%	(130.4%)

Greater Shepparton City Council
Capital Works Statement
 period ended April 2023

Capital Works Area	2022/2023 YTD Adopted Budget	2022/2023 YTD Adopted Forecast Q3	2022/2023 YTD Actual	YTD Adopted Budget Variance (Fav)/Unfav	YTD Adopted Forecast Q3 Variance (Fav)/Unfav	2022/2023 Adopted Budget	2022/2023 Adopted Forecast Q3	2022/2023 Projected Full Year	Adopted Budget Variance (Fav)/Unfav	Adopted Forecast Q3 Variance (Fav)/Unfav	Note
	\$ ' 000	\$ ' 000	\$ ' 000	%	%	\$ ' 000	\$ ' 000	\$ ' 000	%	%	
Aerodrome	0	0	0			0	0	0			
Bridges	489	180	180	(63%)	(0%)	701	500	611	(13%)	22%	1
Buildings	2,045	702	720	(65%)	3%	2,592	1,989	2,161	(17%)	9%	2
Computer & Telecommunications	280	479	471	68%	(2%)	280	658	658	135%	0%	3
Drainage	424	436	1,317	211%	202%	444	625	630	42%	1%	4
Fixture Fittings and Furniture	206	141	141	(32%)	0%	246	226	226	(8%)	0%	
Footpaths & Cycleways	5,807	1,407	1,557	(73%)	11%	7,693	1,796	1,956	(75%)	9%	5
Land	0	324	324		0%	0	326	326		0%	6
Land Improvements	1,587	1,058	1,058	(33%)	0%	1,657	1,186	1,188	(28%)	0%	7
Off Street Car Parks	0	0	0			0	0	0			
Parks, Open Space & Streetscape	2,211	1,442	1,448	(34%)	0%	2,271	1,732	1,738	(23%)	0%	8
Plant Machinery & Equipment	2,189	2,977	3,055	40%	3%	5,281	3,323	3,323	(37%)	0%	9
Recreational Leisure and Community Facilities	5,915	3,421	3,314	(44%)	(3%)	5,930	5,444	5,463	(8%)	0%	10
Roads	28,305	20,373	20,397	(28%)	0%	32,683	25,962	25,901	(21%)	(0%)	11
Waste Management	1,063	1,140	1,140	7%	(0%)	1,115	1,366	1,376	23%	1%	12
Other Infrastructure	313	287	286	(9%)	(0%)	535	503	503	(6%)	0%	
Project Management Office	1,002	1,030	1,030	3%	(0%)	1,167	1,167	1,167	0%	0%	
Total Capital Works	51,836	35,397	36,439	(30%)	3%	62,596	46,802	47,226	(25%)	1%	

Capital Works Area	2022/2023 YTD Adopted Budget	2022/2023 YTD Adopted Forecast Q3	2022/2023 YTD Actual	YTD Adopted Budget Variance (Fav)/Unfav	YTD Adopted Forecast Q3 Variance (Fav)/Unfav	2022/2023 Adopted Budget	2022/2023 Adopted Forecast Q3	2022/2023 Projected Full Year	Adopted Budget Variance (Fav)/Unfav	Adopted Forecast Q3 Variance (Fav)/Unfav	Note
	\$ ' 000	\$ ' 000	\$ ' 000	%	%	\$ ' 000	\$ ' 000	\$ ' 000	%	%	
Renewal	17,100	15,999	16,099	(6%)	1%	21,114	19,810	19,914	(6%)	1%	
Upgrade	25,190	11,742	12,522	(50%)	7%	31,060	16,875	16,887	(46%)	0%	
New	4,517	3,545	3,557	(21%)	0%	5,177	5,443	5,623	9%	3%	
Expansion	4,027	3,081	3,231	(20%)	5%	4,077	3,508	3,636	(11%)	4%	
Project Management Office	1,002	1,030	1,030	3%	(0%)	1,167	1,167	1,167	0%	0%	
Total Capital Works	51,836	35,397	36,439	(30%)	3%	62,596	46,802	47,226	(25%)	1%	

Notes to the Capital Works Statement for period ended April 2023

- 1) Bridges Projected Full Year \$111k more than Adopted Forecast Q3. This unfavourable variance is due to the Bridge Renewals program (\$111k).
- 2) Buildings Projected Full Year is \$431k less than 2022/2023 Adopted Budget and \$172k more than Adopted Forecast Q3. This favourable variance to Adopted Budget is due to a decrease in Building Renewals (\$355k) caused by the difficulty in engaging tradesmen who are otherwise occupied with flood damage works and movement of a portion of the budget to operating. The unfavourable variance to Forecast is due to the fully funded Compliant Asbestos Removal project (\$172k)
- 3) Computers and Telecommunications Projected Full Year is \$378k more than 2022/2023 Adopted Budget. This unfavourable variance is due to the multi-financial year desktop refresh project (\$493k) partially offset by the delay of the Firewall EOL until December 2023 (\$150k).
- 4) Drainage Projected Full Year is \$186k more than 2022/2023 Adopted Budget. This unfavourable variance is mostly due to the Localised Drainage upgrades (\$230k).
- 5) Footpaths and Cycleways Projected Full Year is \$5.74m less than 2022/2023 Adopted Budget . This favourable variance is mainly due to the Strategic Cycling Corridor being deferred to future financial years (\$5.75m).
- 6) Land Projected Full Year is \$326k more than 2022/2023 Adopted Budget . This unfavourable variance is related to the Farquharson Land Acquisition.
- 7) Land Improvements Projected Full Year is \$470k less than 2022/2023 Adopted Budget. This favourable variance is mostly due to the overall budget reduction on the SAM Precinct Works (\$802k) and the rebudget of the Katandra West Hall Landscaping into 2023/2024 with the variance to the Adopted budget being offset by the Karibok Park Stage 2 Vaughan and Rowe St works (\$417k).
- 8) Parks, Open Space & Streetscape Projected Full Year is \$533k less than 2022/2023 Adopted Budget. This favourable variance is mostly due to delays in Playground and Border Renewals (\$100k) caused by contractor availability from the October flood event, the McLennan Street Landscaping tender being abandoned due to tender being over budget (\$299k), and the Investigation & Design Bike Jumps removed from this years budget while land acquisition discussions are in progress (\$200k).
- 9) Plant Machinery & Equipment Projected Full Year is \$1.96m less than 2022/2023 Adopted Budget. This favourable variance is mostly due to the timing of larger plant items and fleet renewals which are now expected to arrive in September.
- 10) Recreational Leisure and Community Facilities Projected Full Year is \$468k less than 2022/2023 Adopted Budget. This favourable variance is mainly due to the Vibert Reserve Pavilion Redevelopment Stage 3 Construction (\$431k) and postponed Irrigation Renewals works due to wet weather and the Ferrari Park Irrigation not proceeding in this budget (\$133k).
- 11) Roads Projected Full Year is \$6.78m less than 2022/2023 Adopted Budget. This favourable variance is mostly due to the deferral of the Knight and Hawdon Street Upgrade (\$5.14m), Fryers Street and Railway Parade Upgrade (\$5.1m) and Hayes Street Upgrade Stage 3 Johnson and Hayes Streets (\$250k) into future financial years and Nixon St Renewal (\$543k) offset with projects being completed over budget for Maude Street Mall Redevelopment (\$1.5m) and Balaclava Road (\$1.04m).
- 12) Waste Management Projected Full Year is \$261k more than 2022/2023 Adopted Budget. This unfavourable variance is due to the change in scope to meet the design requirement of Cosgrove 2 cell 4 capping works.