



GREATER
SHEPPARTON

Council Plan 2021-25 Progress Report

Greater Shepparton City Council

cammsstrategy

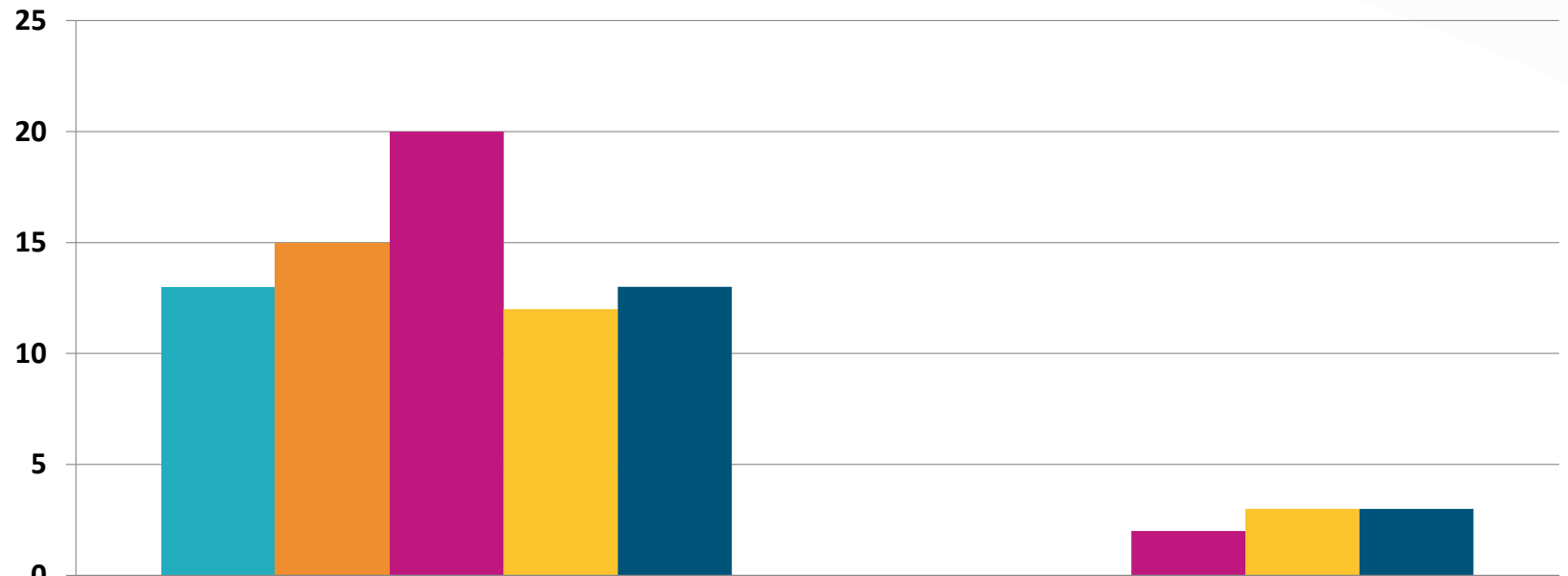
Print Date: 22-Aug-2023

Agenda - CM20230919 - Council Meeting - 19 September 2023
Attachments

Date Range: 01/07/2022 - 30/06/2023








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Council Plan 2021-25 status of indicators by theme






	On Track	Off Track
Community Leadership	13	0
Social Responsibility and Wellbeing	15	0
Vibrant and Diverse Economy	20	2
Infrastructure and Technology	12	3
Environment and Climate Emergency	13	3






Theme One – Community Leadership




Performance Measures	Period	Unit	Target	Actual	Indicator	Comment
All community engagement undertaken in accordance with procedures	Annual	%	38	50	 ON TRACK	Procedure developed and being used. Focus on CE procedure roll out and training.
Asset renewal and upgrade as a percentage of total depreciation	Annual	%	100	101	 ON TRACK	This is an unaudited provisional result. Final results will be presented in the audited 2022/2023 Performance Statement
Council decisions made at meetings closed to the public / Number of confidential items on agenda	Annual	%	5	2	 ON TRACK	3 Council decisions out of 186 were made in a meeting closed to the public during the reporting period of July 2022 to June 2023
Council will work in partnership with the youth sector to develop collaborative approaches, responsive and coordinated services for the ultimate benefit of all young people - Number of initiatives and programs delivered	Annual	#	2	75	 ON TRACK	<p>The Youth team has led and partnered on over 30 programs and initiatives through internal funding, State Funding (Freeza, VicHealth, Flood Recovery, Climate Change).</p> <p>Programs and initiatives include (but not limited to) Get Connected, Youth Climate Action Change Leadership Program, Furphy Literary Awards, Recovery Together, Freeza events and activities, Converge and Illuminate Festivals, IDAHOBIT Day and Wear it Purple Day, International Day of People with a Disability, NAIDOC week, National Reconciliation Week, Fairley Youth Leadership Program, Careers Day Out, Refugee and Cultural Diversity Weeks, National Sorry Day, Youth Fest, ASHE Fest.</p>
Customer Service over the last 12 months	Annual	%	65	65	 ON TRACK	Community Satisfaction Survey the Council received a score of 65 for customer service over the past 12 months.
Implement actions in Youth Strategy	Annual	%	38	75	 ON TRACK	The implementation of the Youth Strategy sits with a range of partners, both internal and external. The Youth Team works in partnerships with the Youth Committee, other Council departments and external agencies and groups to monitor and deliver on the actions of the Youth Strategy.
Implement Reconciliation Action Plan	Annual	%	25	30	 ON TRACK	<p>The new Reconciliation Action Plan Innovate July 2023-2025 was formally adopted by Council and endorsed by Reconciliation Australia in June 2023. The implementation, monitoring and reporting will be managed by the RAP Working Group, comprising of internal and external individuals and agencies, who will meet quarterly.</p> <p>An Annual Implementation Plan will be developed to support the RAP implementation.</p>





Implementation of the Municipal Emergency Management Plan	Annual	%	50	75	 ON TRACK	MEMP is being refined following peer view by the Regional Emergency Management Planning Committee MEMP review working group. Additional sections relate to the inclusion of detail about critical infrastructure. It will be submitted for endorsement to the Regional Emergency Management Planning Committee in 2023.
Increased participation of First Nations and non-First Nations community members	Annual	%	5	10	 ON TRACK	Funding and in kind supports provided to a variety of events including the Sunrise commemoration event 26 January, Sorry Day, Apology Day, Dharyna Day. Participation of First Nations and non-First Nations community members on the Reconciliation Action Plan Working Group. Support of the implementation of the RAP actions will be supported by Aboriginal and non Aboriginal controlled agencies.
Liquidity ratio	Annual	%	100	199	 ON TRACK	This is an unaudited provisional result. Final results will be presented in the audited 2022/2023 Performance Statement
Number of community events providing training and upskilling opportunities	Annual	#	10	11	 ON TRACK	There have been five community events providing training and upskilling opportunities. There has also been a Community Leadership Program of 7 sessions to a cohort of 20 people.
Provide high profile advocacy to governments	Annual	#	5	5	 ON TRACK	There has been five high profile advocacy to governments. 2 x Budget Submissions for Federal Government (one for each financial year within this period) 2 x Budget Submissions for State Government (one for each financial year within this period) 1 x Victorian Government Election Priorities document
Underlying operating result	Annual	%	0	5	 ON TRACK	This is an unaudited provisional result. Final results will be presented in the audited 2022/2023 Performance Statement

Theme Two – Social Responsibility and Wellbeing






Performance Measures	Period	Unit	Target	Actual	Indicator	Comment
Advocate for supporting programs and infrastructure for families and children at all stages of their learning and development	Annual	#	4	6		<p>GSCC Early Years Department participates in internal and external programs to support children and families. Examples of this are Local, Regional and Statewide working parties.</p> <p>Development and implementation of small projects aimed at specific community cohorts to encourage engagement in services: this has been expanded into the Department of Education Attendance Monitoring & Response Pilot Project</p> <p>Provision of central registration for kindergarten for entire municipality.</p> <p>Significant advocacy role for bi-lingual workers in early years settings.</p> <p>Work has commenced in partnership with Uniting and Shepparton GOTAFE to develop and deliver Bi-lingual worker training to support Participation/advocacy for local hubs in the municipality. Building on the Mooroopna Children & Families Centre model</p>
Council continues to work with our established partners in the multicultural community to foster and develop ongoing leadership and partnerships - Percentage of meetings attended	Annual	%	38	75		<p>Continued to support and partnerships across multicultural communities with existing and new partners to increase connection, engagement and understanding of the needs of multicultural communities.</p> <p>Direct support provided to October 2022 flood event relief, response and recovery work to directly support multicultural communities.</p> <p>Established, funded and managed a formal partnership with Well Wise Women Community Health Educators to translate and deliver community information messages to multicultural communities during the flood event.</p> <p>Extensive community consultation sessions from January - March 2023 within multicultural communities to inform the development of the Multicultural Action Plan.</p>
Deliver programs that support people experiencing vulnerability	Annual	#	3	5		<p>Looking After Ourselves – Flood Brochure</p> <p>Flood Recovery Hub</p> <p>Flood Relief Centres</p> <p>Community Information Sessions – Floods</p> <p>Flood Case Management</p> <p>Social Recovery Quick Response Grants – Floods</p> <p>Distribution of food boxes</p> <p>Funding to FoodShare, Well Wise Women, Shepparton Family and Financial Services, Shepparton Foundation, Community Accessibility,</p>










						<p>Neighbourhood Houses and Libraries In-kind venue provided to Point of Difference Studio Connected multicultural community to local community services Circulated supports for LGBTIQ+ community Coordinate Vulnerable Persons Register Positive Ageing, Access & Inclusion, Multicultural, Aboriginal and Youth internal roles</p>
Implement the Best Start Early Years Plan	Annual	%	38	50	 ON TRACK	<p>The evaluation of the Year three plan is currently underway and will be presented to council in coming months. Previous year pilot programs such as Breakfast Clubs in kinder now implemented broadly through School Readiness Funding Ongoing action plans are currently in development</p>
Implement the Creative City Strategy	Annual	%	38	70	 ON TRACK	<p>A future model is under development for the Creative City Strategy from mid-2023 to 2027. Achievements against the strategy include:</p> <ul style="list-style-type: none"> • Implementation and strong engagement with Creative City Grants program. • Development of an Equity Action Plan to drive inclusion and accessibility in arts and cultural activities. • Brokerage of engagement with First Nations communities in cultural events. • Delivery of VicHealth funded Future Reset Youth Summit 2022.
Implement the Gender Equality Plan	Annual	%	25	25	 ON TRACK	<p>Gender Equality Plan endorsed by Gender Equality Commission.</p> <ul style="list-style-type: none"> • August 2022 – ELT endorsed Gender Impact Assessment Operational Policy • GIA Champions identified from across the organisation • GIA Champion Training was conducted in November 2022 • Gender Equality Working Group continues to meet bi-monthly. • Internal GIA roll-out to commence in 2023.
Implement the Greater Shepparton Health and Wellbeing Action Plan	Annual	%	38	38	 ON TRACK	<p>Public health initiatives are tracked against the eleven domains of liveability as described in the MPHWP. Council continues to support a Public Health and Wellbeing Plan Advisory who provide advice to Council on priority health matters. The combined efforts of agencies and service providers continue to deliver a wide range of facilities, services and programs that support good public health and wellbeing outcomes.</p>
Implement the LGBTIQ+ Action Plan	Annual	%	25	35	 ON TRACK	<p>The LGBTIQ+ Action Plan was adopted by Council in August 2022. An Annual Implementation Plan was developed by the LGBTIQ+ Advisory Committee in 2023 and items such as Council leading on a day of celebration IDAHOBIT Day 2023, the flying of the Rainbow Flag on a Council flag pole, increased input into Council policies and procedures have all been implemented to date.</p>









Implement the Universal Access & Inclusion Plan	Annual	%	25	25	 ON TRACK	The Universal Access and Inclusion Plan will be delivered over next four years.
Implementation of Affordable Housing Strategy actions	Annual	%	38	38	 ON TRACK	On track - a number of initiatives underway, i.e. EOI for Rowe/High Street, Annual Report and Planning System review.
Implementation of Multicultural Strategy actions	Annual	%	38	80	 ON TRACK	<p>Implementation of Multicultural Strategy actions including:</p> <ul style="list-style-type: none"> Consultation for the new Multicultural Action Plan. Cultural Diversity Week and Calendar of events. Supported Emergency Services Family Day 2023 Led the Cultural bus tour to introduce the community to our cultural spaces March 2023 Provided space in CBD for cultures to showcase their culture including Burundi, Filipino, Malayalee and Iraqi as part of Cultural Diversity Week Launch 2023 Citizenship ceremony held at Australia Day 2023 Learn to Swim program for Women 2022 Presentation at Council Induction November 2022 Delivery of Culture Calendar / Artwork Competition Attendance at MC Events <ul style="list-style-type: none"> o St Pauls African House Market o Lighting a candle for Afghanistan o Vaccination Information Sessions o Pasifika Festival St Georges Road Food Festival Planning Women's Only Swimming Program Council Staff – Cultural Awareness Training Sessions x 2 Council Staff – Human Rights Advocates Course 2 day training Afghan Community Religious Gathering – Facilitation Monthly MC Newsletters distributes COVID Safe Business Workshops Attended businesses with Bi-lingual workers to support adhering to requirements COVID Safe Events Session Ethnic Council hosted Cultural Bus Tour Citizenship Ceremonies Grants Workshops Review Language Services Procedure Attend other department meetings Provide translated materials (COVID, Business Safe, Videos, Bi-lingual workers) Support of White Night Festival

						Delivery of Refugee week with schools and other key partners. Supported the delivery of St Pauls African House Taste of Africa
Implementation of Positive Ageing Strategy actions	Annual	%	25	25	 ON TRACK	Consultation during January - March 2023 to inform the development of the Positive Ageing Strategy. A draft strategy has been developed and will be presented to Council in 2023.
Improving the early years outcome data through Early Childhood Education and Care Programs. (0-5 years) and the Best Start Early Years Alliance - AEDC (Australian Early Development Census) results	Annual	%	2.5	5.3	 ON TRACK	The results of 2021 census are now available and show statistically significant improvements across four domains. Professional and community forums have been held to explore and analyse the data to exploit measures which have contributed to the positive results. Direct attribution to any specific program or service is impossible, however collaboration and qualitative data supports continuation of most programs. While Greater Shepparton results have improved it is still below the state and national averages.
Small towns and neighbourhood action plans - completion of actions	Annual	%	38	38	 ON TRACK	Ongoing work with small town and neighbourhood action plans including: <ul style="list-style-type: none"> • It's Your Plan x 2 • Flood Recovery and Re-visioning Session • Committees of Management Training • Community Leadership Program • Flood Recovery Outreach • Dining Pods • Art Murals • Shade Sails (Sevens Creek) • Feasibility Study (Dookie Rail Trail) • Murchison Men's Shed build • Town entrance signage • GV Trails • Community Gatherings • Services Booklet (Tallygaroopna) • Councillor presentations and visits • Lighting Audit (Katandra) • Internal and external grants • Services Dinner (Tatura) • Midland Hwy Recreational Path
Support the implementation of the Goulburn Murray Regional Prosperity Plan (GMRPP) - percentage of meetings attended	Annual	%	75	100	 ON TRACK	Attended all workshops (2) and hosted an additional employment and procurement themed workshop (1) in 2022-23.









Theme Three – Vibrant and Diverse Economy








Performance Measures	Period	Unit	Target	Actual	Indicator	Comment
Advocate for a Technical Innovation College in the region - Number of actions	Annual	#	1	2	 ON TRACK	There has been two submissions to the Victorian Government for a Technical Innovation College in the region.
Continue advocating for water security	Annual	#	6	6	 ON TRACK	Council consistently advocate in relation to water security to the agencies in the GMID Water Leadership Group. Council also advocate to visiting Ministers and Shadow Ministers in relation to water security, and in our advocacy documents.
Continue to investigate and encourage the potential for heritage tourism through support for programs	Annual	#	2	3	 ON TRACK	Commitment to contribute reprinting of 'heritage trail' brochure in partnership with Strathbogie and Mitchell Shires. Completion of 1 x storytelling video showcasing the History & Heritage of Albanian Migrants to the Goulburn Valley region, linking local orchards and hospitality businesses to annual Albanian harvest festival. Videos for use in tourism promotion for the region. Award of Visitor Economy Innovation Grant to Tatura business for delivery of physical signage and digital storytelling of the history & heritage of 'The Storekeepers House' residents and community. The Storekeepers House is a boutique accommodation property in Tatura. Provision of a Major Events grant to the Museum of Vehicle Evolution to support their inaugural 'Melbourne to MOVE Rally'. The Museum of Vehicle Evolution houses significant heritage collections of carts, trucks, bicycles, gramophones, telephones and more including the Furphy Museum and the Loel Thomson Costume Collection.
Encourage and further support First Nations and eco tourism through projects supported	Annual	#	1	1	 ON TRACK	- Promotion of Indigenous Tourism Fund (outcomes of 2022 grant round not published, at least one local indigenous tourism business applied); Visitor Economy innovation grant contributed funds to EV charging projects (one completed, one committed); indigenous tourism experiences incorporated into digital storytelling project, including the Destination rebrand hero video featured local first nations culture and tourism assets & businesses, including the engagement of a Yorta Yorta spoken word artist for narration of the videos. First nation's content curated for S&GV socials for Naidoc Week and reconciliation week. New brand assets purchased for S&GV destination brand incorporate celebrate the regions first nations' culture.
Give effect to the Shepparton and Mooroopna 2050 Growth Plan in the Planning Scheme	Annual	%	50	50	 ON TRACK	Currently with the Minister for Planning - decision pending

Implement infrastructure that provides additional tourism opportunities through projects supported	Annual	#	1	1	 ON TRACK	Outdoor activation grant program (tree bud lighting – Tatura now completes last project, outdoor dining pods second round completed), Visitor Economy innovation grants program has provided funding for small-scale infrastructure projects including 2 x EV charger projects, an infrastructure project at Shepparton Golf club to enclose an outdoor space.
Implement our Asset Management Strategy	Annual	%	38	38	 ON TRACK	Ongoing delivery of the Asset Management Strategy
Implementation of Industrial Growth Corridors	Annual	#	1	0.5	 NEEDS WORK	Underway, delayed due to response required from GMW, work back underway.
Implementation of International Engagement Strategy	Annual	%	30	30	 ON TRACK	International relations is returning post Covid-19 with Council attending Asia Fruit Logistics in Hong Kong in September 2023 with both growers and Fruit Growers Victoria also in attendance. Sister and Friendship city relationship continue to be managed and opportunities sought.
Implementation of the destination branding program	Annual	%	50	85	 ON TRACK	The destination brand development project has been completed and adopted by Council after an extensive development stage in partnership with industry. A launch of the new destination brand "Shepparton and Goulburn Valley" was held at the visitor economy industry gathering in February with 150 of industry in attendance. A comprehensive Shepp & GV brand communications strategy has been developed to support the roll out of the new brand, to match the strategic marketing budget carried across from Marketing to the Visitor Economy team. The strategy has been further supported by the production of an industry brand toolkit and delivery of an industry brand workshop. Planning of integrated activations of the brand for 23/24 budget cycle.
Number of advocacy actions to support the growth and sustainability of regional tertiary education (eg. university, TAFE)	Annual	#	4	4	 ON TRACK	Council in conjunction with the community, continue to advocate for tertiary education outcomes.
Number of case studies to increase renewable energy planning and land use	Annual	#	1	0	 NEEDS WORK	The Council is not responsible for solar farms or renewable energy authority for over 1MW.
Number of existing businesses Council assists to expand their operations in Greater Shepparton	Annual	#	40	41	 ON TRACK	There has been 41 existing businesses Council has assisted to expand their operations in Greater Shepparton
Number of new businesses Council assists to invest in Greater Shepparton	Annual	#	40	76	 ON TRACK	76 new businesses Council has assisted to invest in Greater Shepparton












Number of new investments and businesses supported by Council	Annual	#	40	72	 ON TRACK	72 new investments and businesses have been supported by Council. In addition to the 72 businesses, there have been a number of businesses supported during the floods and through council grants.
Number of programs run to support business following Covid-19	Annual	#	4	9	 ON TRACK	Shopfront Improvement Grants, New Business Grants, Small Towns Business Mentoring Hub 2022, Business workshops run by Business Centre, Business events run in collaboration with GSBN
Number of renewable energy projects initiated	Annual	#	2	4	 ON TRACK	Hydrogen feasibility project with GVW. Cannatrek Medicinal Marijuana Facility - solar and battery storage components. Planning scheme approvals - 2
People supported through the Community Connect program	Annual	#	200	426	 ON TRACK	For the period July 2022 to June 2023 Council, through the Community Connector Program, supported 210 people and their families representing around 40 organisations with health being the largest industry supported. From the Community Connector Program's inception in 2021 there have been more than 500 professionals relocating to the region.
Small Town Business Engagement Events	Annual	#	4	4	 ON TRACK	Small town business engagement events are currently under review.
Support the continued development of Greater Shepparton's townships through preparing three growth plans for the ten townships	Annual	#	1	1	 ON TRACK	Congupna delayed due to capacity, Tatura with the Minister for Planning, and work continuing. Toolamba plan was adopted by Council. but Toolamba amendments have lapsed due to unfavourable panel report, work being rebooted once sewer issues resolved.
Support the implementation of the Shepparton Education Plan through projects	Annual	#	2	2	 ON TRACK	Child numbers at the MC&FC remain below capacity as staffing is challenging. Council representatives continue to contribute to elements of the plan; this includes the Attendance Monitoring & Response Pilot Project: the Early Years Strategy Group and the strong collaboration with the local Early Childhood Improvement Branch of the Department of Education.
Update and implement the Economic Development, Major Events and Visitor Economy Strategy	Annual	%	5	5	 ON TRACK	The new Economic Development, Major Event and Visitor Economy Strategy is currently in its infancy for completion and implementation. Noting the new strategy is still being developed and projected to be adopted by December 2023, we can only ascertain that we are at 50% completion for the actual strategy, and 0% for implementation at this time. Implementation of the old strategy would be at approximately 60% noting there are numerous actions that are ongoing.






Theme Four – Infrastructure and Technology

Performance Measures	Period	Unit	Target	Actual	Indicator	Comment
Advocate for consistent, reliable and high speed connectivity - Number of initiatives implemented	Annual	#	1	1	 ON TRACK	Internet of Things (IoT) Network: A total of 15 Gateways are planned to be installed across the municipality. Once complete the network should provide coverage across the municipality for any resident to connect a LoRaWAN IOT sensor to. The network is open source and will be free of charge for anyone to use. Some examples of what it could be used for; a sensor to detect how full a bin is, so it can be emptied when its full rather than on a collection cycle; measure vehicle or people traffic in a particular location or event attendance; measure water levels; measure temperature in nesting boxes; have public lighting controlled via movement sensors to save energy; parking sensors to detect available parking. Use cases are yet to be determined and assessed for potential benefits.
Advocating for State and Federal road funding - Number of grant applications	Annual	#	4	8	 ON TRACK	There have been a total of 8 grant applications made during 2021-22 and 2022-23
Complete the redevelopment of Vibert Reserve	Annual	%	100	100	 ON TRACK	Project completed.
Completion of detailed design for the Shepparton Sports and Events Centre	Annual	%	50	100	 ON TRACK	Completed
Conduct a high level investigation into innovative public transport trial alongside a traditional transport model	Annual	#	0.5	0	 NEEDS WORK	Council officers are planning to undertake a pilot of a shuttle bus service to determine whether there is demand for the service, and to increase visitation. Planning is underway and will occur this Financial Year.
Develop Joint User Agreements with State Government for Community and recreation facilities	Annual	#	0.5	0.9	 ON TRACK	Final Draft Community Joint Use Agreement for Wanganui sport facilities (Stadium and Oval) is near completion. This is to be presented to Council for formal execution as soon as possible in the coming weeks.
Implement the Annual Capital Budget - Completion of capital projects	Annual	%	90	80	 NEEDS WORK	90 capital projects were completed out of the 113 capital projects in the adopted budget.
Implement the Shepparton CBD Strategy	Annual	%	30	30	 ON TRACK	Post mall redevelopment provides opportunity to host activation to further support CBD business and the development of a CBD Investment Prospectus. The prospectus development is still pending and currently the Winter City Market is a priority as an activation. Previous activations include the Christmas Hub and marketing campaign throughout the month of December and also the Summer City Market in February.

Implementation of the Playspace Strategy	Annual	%	30	30	 ON TRACK	Floods delayed renewals. Multiple play areas to be renewed in 2023/2024 financial year in line with 10 year renewal program and in association with the strategy.
Implementation of the Sport 2050 Strategy	Annual	%	38	38	 ON TRACK	On track, further operating budget secured to undertake further implementation of design, investigation, planning and analysis work in line with the strategic recommendations. A Female Friendly pre-fabricated design for sports change rooms at various sites has been undertaken and complete.
Increase in kilometres of cycling and walking routes in Greater Shepparton	Annual	km	172	189	 ON TRACK	The cycling and walking tracks have increased by 16.12kms to now total 188.99kms in length.
Number of new building applications with sustainable energy services	Annual	%	0	0	 ON TRACK	Council in many cases is not the building surveyor. There is no reporting data collected on this. The only data required is the building location.
Number of people cycling or walking to work within Greater Shepparton	Annual	#	374	1,132	 ON TRACK	Based on the latest census data 932 walked to work and 200 people cycled to work. In the Super Tuesday Bicycle Count for 2023 there were 399 bicycle movements and 36 micro mobility (including e-scooters) recorded.
Number of smart technology initiatives implemented	Annual	#	2	2	 ON TRACK	Video Conferencing screens Internet of Things (IOT) Network
Secure construction funding for Stage 1 of the GV Highway Shepparton Bypass	Annual	%	30	17	 NEEDS WORK	Secured funding of \$208M. Advocacy in relation to the bypass continues and await the outcome of the 90 Day review.

Theme Five – Environment and Climate Emergency

Performance Measures	Period	Unit	Target	Actual	Indicator	Comment
Completion of renewable energy research report which assesses the possibility of agriculture and renewable energy co-existing	Annual	#	1	1	 ON TRACK	The renewable energy research report which assesses the possibility of agriculture and renewable energy co-existing is complete.
Completion of report into viability of facility for glass recycling and sorting centre opportunities	Annual	%	50	100	 ON TRACK	Council completed the Glass feasibility study report in June 2022 which identified the region was ideally based for a Glass reprocessing centre. The collaborative tender that is currently out will also provide an opportunity to start up a reprocessing centre. Covered through the collaborative procurement process.
Continue with One Tree Per Child program - Number of plants planted	Annual	#	50,000	53,000	 ON TRACK	Target met. 28000 planted in planting season 2022; on track to plant 25000 this calendar planting year.
Deliver the actions from the RiverConnect Strategic Plan 2023 – 2028	Annual	%	10	10	 ON TRACK	The plan has been endorsed by Council and RiverConnect Implementation Advisory Committee. Actions are being implemented.
Implement Climate Change Adaptation Plan	Annual	%	25	25	 ON TRACK	Actions are being implemented.
Implement Council's Zero Emissions Action Plan	Annual	%	20	20	 ON TRACK	Gas replacement underway for buildings - heating, stove, ovens. Investigation underway for larger more complex sites such as Aquamoves. Fleet policy updated with electric vehicles.
Implement Council's Climate Emergency Action Plan	Annual	%	20	20	 ON TRACK	Actions are being implemented.
Number of advocacies completed for Renewable Energy Zone investment in Greater Shepparton	Annual	#	2	5	 ON TRACK	There have been five advocacies completed including 'Renewable energy and conflict with prime agricultural land' report. Meeting with senior policy staff and Inclusion in ask of government documents to both State and Federal governments.
Number of communities with a zero target emissions commitment	Annual	#	2	2	 ON TRACK	Zero carbon Tatura. Our Climate Safe Future - Climate Emergency Action Plan - whole of GSCC has aspirational 2030 zero carbon emission target.
Number of education and promotional activities of a circular economy	Annual	#	4	8	 ON TRACK	A total of eight education and promotional activities of a circular economy in this Council Plan to date including six this financial year. The waste education team has completed six community engagement and education tours. Include school tours, community groups and pop information stalls.
Number of environmental and river health projects with First Nations involvement	Annual	#	2	2	 ON TRACK	In collaboration with Woka Wolla, closed Mooroopna sandhills to public Vehicle. Cultural burn at Kalietheban Park by local Wanyara community.

Number of Environmental Upgrade Agreements entered into	Annual	#	10	7	 NEEDS WORK	There are currently seven upgrade agreements in operation. It is anticipated that interest in EUA's will increase with the rise in interest rates.
Number of large scale renewable projects approved within the Greater Shepparton region	Annual	#	4	4	 ON TRACK	There have been four large scale renewable projects approved. These are at Cosgrove, Pine Lodge, Toolamba Road and Midland Highway.
Percentage of electric vehicles purchased in fleet	Annual	%	40	100	 ON TRACK	All 6 purchases of pool vehicles in the fleet are electric. Pool vehicles are being replaced with either PLEV or EV as planned.
Percentage of tree canopy cover	Annual	%	28	18	 NEEDS WORK	Tree canopy cover and thermal imaging assessment was undertaken in November 2022. The change in canopy cover between 2017 and 2022 seen an increase of 2.7% over the five year period from 15.7 to 18.3%. Significant planting will continue and it is anticipated that the assessment will be repeated in 2027.
Reduced waste to landfill	Annual	%	45	51	 NEEDS WORK	The flood response and recovery period has contributed towards a reduced landfill diversion rate due to disposal of flood affected items within the kerbside bin system.